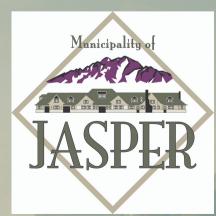
APPROVED 2021-2025 OPERATING AND CAPITAL BUDGETS



Municipality of Jasper

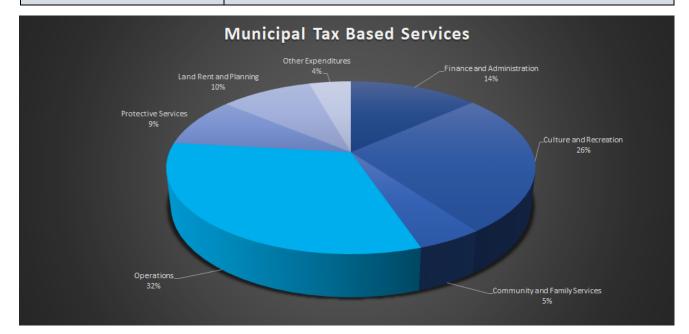
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Approved Budget 2021

2021 Tax Funded Services by Department

Does not include utility fees (water, sewer, garbage and recycling)

Municipal Service Provision	
Operations	Fleet, Roads & Sidewalks (snow removal, traffic signs) Building Maintenance, Grounds, Cemetery, Environmental Stewardship
Culture and Recreation	Fitness & Aquatic Centre (local enjoyment and tourist attraction), Arena (large economic impact to the town), Curling Rink, Activity Centre, Playgrounds, Parks (town events), Sports Fields, Racquet Sports, Skate Park, Connaught Washrooms (commercial need for tourists), Library and Cultural Centre (Rental space, Library, Jasper Artist Guild, Habitat for the Arts, Meeting and conference space), Health & Safety Program
Protective Services	Fire Department, Bylaw Department (business licensing, bylaw education and enforcement), Emergency Management
Administration and Council	Budget, Taxes, Assessments, Council, Legislative Services, Human Resources, Accounts Payable and Receivable, Utility Invoicing, Payroll, Audits and Reporting, IT Services, Business Licensing
Community and Family Services	Daycare, Out of School Care, Community Outreach Services (workers, administration and programs), Community Dinners, Parent Link, Local Immigration Partnership, Settlement Services, Community Development and Community Family Support. Projected grant funding for 2021 \$1.3M
Land Rent, Use, Planning and Development (Parks Canada)	Mandatory federal payment for land rent, use and planning
Other	General Capital, Jasper Housing Corporation, Museum and Habitat



Municipality of Jasper



Approved Budget 202

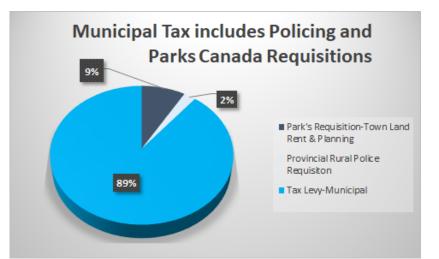
Your Property Tax Bill

The Municipality of Jasper acts as a collection agency for the Alberta School Foundation Fund (<u>ASFF</u>) the Evergreens Foundation and NEW in 2020 for the Alberta Rural Policing.

Six percent of your total property tax bill goes directly to Parks Canada for land rent, use, planning and development, which represents 9% or \$683,000 of the total municipal requisition. New in 2020 was a provincial request to collect \$189,500 for Rural Provincial Policing (2% of municipal taxes).

These amounts are collected through municipal property taxes however do not contribute to municipal service provision.







Municipality of Jasper 2021 Approved Budget

Municipal Tax per Assessed Values

Year	<u>Residential</u> Urban Mill Rate	per 100k Assessed Value	<u>Non-Residential</u> Urban Mill Rate	per 100k Assessed Value
2017	0.002413	\$241	0.012307	\$1,231
2018	0.002366	\$237	0.012068	\$1,207
2019	0.002327	\$233	0.011868	\$1,187
2020	0.001946	\$195	0.009924	\$992
2021	0.002272	\$227	0.011586	\$1,159

Estimated 2021 Municipal Residential Taxes

Residential/ Urban				
Assessed Value	100,000	350,000	500,000	750,000
2019 Taxes	233	814	1,164	1,745
2020 Taxes	195	681	973	1,460
2021 Taxes w/o Covid Relief	256	895	1,278	1,917
2021 Covid Tax Credit	28	99	142	213
2021 Taxes after Covid Relief	227	795	1,136	1,704
2021 Annual Tax Increase	33	114	163	245

Estimated 2021 Municipal Commercial Taxes

Commercial/Urban				
Assessed Value	100,000	1,000,000	2,000,000	4,000,000
2019 Taxes	1,187	11,868	23,736	47,472
2020 Taxes	992	9,924	19,848	39,696
2021 Taxes w/o Covid Relief	1,304	13,037	26,074	52,148
2021 Covid Tax Credit	145	1,451	2,902	5,804
2021 Taxes after Covid Relief	1,159	11,586	23,172	46,344
Annual Tax Increase	166	1,662	3,324	6,648



Municipality of Jasper 2021 Approved Budget

Estimated Average Utility Bills

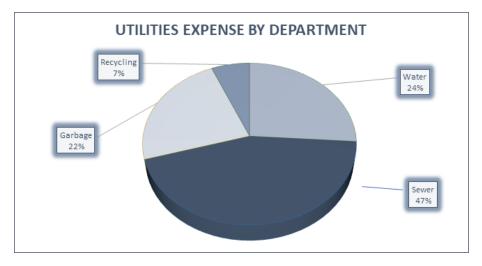
Residential*	2019 Rates	2020 Rates	2021 Rates	
Water	\$40.28	\$41.58	\$41.43	
Sewer	\$56.08	\$63.42	\$70.68	
Garbage	\$55.79	\$56.62	\$54.27	
Recycling	\$14.74	\$31.12	\$31.12	
TOTAL	\$166.89	\$192.74	\$197.50	
Commercial**	2019 Rates	2020 Rates	2021 Rates	
Water	\$1,339.73	\$1,383.14	\$1,378.24	
Sewer	\$1,858.41	\$2,101.54	\$2,342.23	
Garbage \$296.68		\$300.89	\$288.35	
Recycling	ng \$21.81		\$31.12	
TOTAL	\$3,516.63	\$3,816.68	\$4,039.94	

*Based on 30 cubic meters of residential single dwelling usage over a 2-month billing cycle.

**Based on 1,000 cubic meters of commercial usage over a 2-month billing cycle.

2021 Rate Funded Utility Services

Utility Service						
Water	Treatment, distribution/supply, repair, renew, contracted services, billing					
Sewer	Treatment, transportation, repair, renew, contracted services, billing					
Garbage	Collection, transportation, repair and renew					
Recycling	Collection, transportation, repair and renew, reduce landfill impact					





MUNICIPALITY OF JASPER 2021 NET TAX ENVELOPE

By Department

\sim										2019 vs	2019 vs	2020 vs	2021 vs
			2019 Net Tax			2020 Net Tax			2021 Net Tax	2021	2021	2021	2021
	2019 Revenue	2019 Expense	Envelope	2020 Revenue	2020 Expense	Envelope	2021 Revenue	2021 Expense	Envelope	\$ Inc Dec	% Inc Dec	\$ Inc Dec	% Inc Dec
Department													
Operations	864,100	3,183,839	2,319,739	907,612	3,148,057	2,240,445	1,581,673	4,199,630	2,617,957	298,218	12.9%	377,512	16.8%
Enviro Stewardship	5,000	5,000) 0	0	0	0	() 0	0	0	0.0%	0	0.0%
Culture and Recreation	1,229,931	3,276,671	2,046,740	544,911	2,397,181	1,852,270	1,289,481	3,646,228	2,356,746	310,006	15.1%	504,477	27.2%
Library & Cultural Centre	61,170	350,413	289,243	30,516	230,543	200,027	36,611	363,283	326,672	37,429	12.9%	126,645	63.3%
Health and Safety	0	85,099	85,099	0	52,405	52,405		88,158	88,158	3,059	3.6%	35,752	68.2%
External Contributions	200	64,200	64,000	200	19,800	19,600	200	53,152	52,952	-11,048	-17.3%	33,352	170.2%
Administration	772,044	1,858,624	1,086,580	1,054,045	1,996,686	942,640	2,145,855	5 2,220,218	74,363	-1,012,217	-93.2%	-868,277	-92.1%
ASFF, Evergreen & DIP Levies	5,081,563	5,081,563	3 0	5,292,957	5,292,957	0	5,812,883	5,812,883	0	0	0.0%	0	0.0%
Land Rent and Planning	0	656,710	656,710	0	669,844	669,844	(683,241	683,241	26,531	4.0%	13,397	2.0%
Provincial Rural Policing	0	C) 0	126,269	126,269	0	189,540	189,540	0	0	0.0%	0	0.0%
General Capital	0	140,000	140,000	0	0	0	(140,000	140,000	0	0.0%	140,000	100.0%
Jasper Community Housing	23,224	54,549	31,325	23,288	55,701	32,412	23,224	141,853	118,629	87,303	278.7%	86,216	266.0%
Community and Family Services	3,294,556	3,732,180	437,624	2,197,858	2,539,137	341,279	2,376,956	2,885,836	508,880	71,257	16.3%	167,601	49.1%
Protective Services	1,443,461	2,268,428	8 824,967	1,221,228	1,870,306	649,078	1,276,136	5 2,199,860	923,724	98,758	12.0%	274,646	42.3%
TOTAL	12,775,249	20,757,277	7,982,028	11,398,885	18,398,886	7,000,000	14,732,559	22,623,882	7,891,323	-90,705	-1.1%	891,323	12.7%
UTILITY LEVY ONLY	4,379,894	4,379,893	6 0	4,469,142	4,469,142	0	4,645,318	4,645,318	0	265,425	6.1%	176,176	3.9%

Note: Tax based budget includes transfer for Capital Repair and Maintenance approved within Approved Capital Plan



Operating Budget

	Finance	&	Administration
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		2020	2021	2022	2023	2024	2025
Revenue							
	Taxation & Grants	-12,949,148	-15,638,446	-15,560,245	-16,482,118	-17,031,900	-17,622,816
	Legislative	0	-19,000	0	0	0	-19,000
	Legislative Canada Day	0	-3,121	-3,184	-3,247	-3,312	-3,378
	Legislative Contracted Com. Christmas	0	-2,100	-2,142	-2,185	-2,229	-2,273
	Council	0	0	-14,000	0	0	0
	General Adm & Other	-524,124	-376,933	-249,321	-254,308	-259,394	-264,582
	IT	0	0	0	0	0	0
	Communications	0	0	0	0	0	0
	Community Services	0	0	-10,000	0	0	0
	CUPE	0	0	0	0	0	0
	JC Housing Corporation	-23,288	-23,224	-23,288	-23,354	-23,421	-23,490
	Total Revenue	-13,496,560	-16,062,824	-15,862,180	-16,765,212	-17,320,256	-17,935,539
Expense							
	Taxation & Grants	6,089,070	6,825,664	7,232,137	7,721,458	8,104,670	8,509,509
	Legislative	227,109	264,118	249,888	254,795	259,799	283,903
	Legislative Canada Day	0	5,128	5,231	5,335	5,442	5,551
	Legislative Contracted Com. Christmas	0	8,500	8,670	8,843	9,020	8,118
	Council	247,015	314,177	292,180	283,454	288,833	294,319
	General Adm & Other	1,481,710	1,508,227	1,409,101	1,438,219	1,470,400	1,504,480
	IT	4,300	10,500	32,800	31,000	33,800	34,476
	Communications	26,552	97,568	111,520	126,355	146,123	169,782
	Community Services	0	2,000	12,000	2,000	2,000	2,000
	CUPE	10,000	10,000	4,835	10,000	4,932	5,030
	JC Housing Corporation	55,701	141,853	230,739	231,852	232,987	234,410
	Total Expense	8,141,457	9,187,735	9,589,101	10,113,311	10,558,006	11,051,579
	Net Surplus/-Deficit	5,355,103	6,875,090	6,273,080	6,651,901	6,762,251	6,883,961



MUNICIPALITY OF JASPER Operating Budget Culture and Recreation

\sim		2020	2021	2022	2023	2024	2025
Revenue							
	Culture and Rec Board	0	0	0	0	0	0
	Activity Centre	-84,404	-352,501	-117,810	-120,166	-122,570	-125,021
	Grounds-Rec	-10,947	-18,000	-18,360	-18,727	-19,102	-19,484
	Connaught Washrooms	0	0	0	0	0	0
	Skatepark	0	0	0	0	0	0
	Getaway and Sport Camps	0	-120,000	-122,400	-124,848	-127,345	-129,892
	Volunteer Appreciation	0	-3,000	-3,060	-3,121	-3,184	-3,247
	Library	-30,516	-36,611	-37,343	-38,090	-38,852	-39,629
	Arena	-101,800	-266,156	-262,437	-267,486	-272,636	-323,374
	Fitness & Aquatic Centre	-78,500	-518,700	-560,598	-566,914	-578,252	-589,817
	Health and Safety	0	0	0	0	0	0
	Debenture and Restricted	-269,260	-11,324	0	0	0	0
	Total Revenue	-575,428	-1,326,292	-1,122,009	-1,139,352	-1,161,939	-1,230,464
Expense							
	External Group Contributions	-200	-200	-200	-200	-200	-200
	External Group Contributions	19,800	53,152	84,152	84,152	84,152	84,152
	Culture and Rec Board	240	1,500	1,650	1,683	1,717	1,751
	Recreation General	213,519	247,553	252,505	257,555	262,706	308,004
	Activity Centre	681,119	1,060,821	893,169	911,994	932,086	951,689
	Grounds-Rec	12,696	22,423	22,871	23,329	23,993	24,679
	Connaught Washrooms	638	43,000	43,860	44,737	45,632	47,116
	Skatepark	0	3,000	3,060	3,121	3,184	3,247
	Getaway and Sport Camps	15,129	32,858	86,556	88,287	90,052	92,185
	Volunteer Appreciation	0	100	8,262	8,427	8,596	8,768
	Library	230,543	363,283	372,449	375,984	380,589	380,725
	Arena	405,791	538,094	541,486	550,326	562,470	579,003
	Fitness & Aquatic Centre	641,844	1,172,842	1,155,460	1,178,530	1,202,062	1,235,575
	Health and Safety	52,405	88,158	89,921	91,719	93,553	96,693
	Debenture and Restricted	426,205	524,236	788,977	905,165	912,483	919,947
	Total Expense	2,699,730	4,150,820	4,344,176	4,524,808	4,603,074	4,733,334
	Net Surplus/-Deficit	-2,124,302	-2,824,528	-3,222,167	-3,385,455	-3,441,135	-3,502,870



Operating Budget Community Family Services

		2020	2021	2022	2023	2024	2025
Revenue							
	Community & Family Services	-73,901	-40,980	-40,980	-40,980	-40,980	-40,980
	Emergency Social Services	0	0	0	0	0	0
	Community Development	-119,838	-15,000	-15,000	-15,000	-15,000	-15,000
	Community Development SP	0	-82,257	-84,190	-86,173	-88,207	-90,294
	Wildflowers Childcare	-556,336	-1,015,916	-1,042,590	-1,071,950	-1,103,117	-1,140,723
	Early Learning Child Care	-373,937	0	0	0	0	0
	Out of School Care	-131,002	-255,197	-266,182	-273,604	-281,278	-289,215
	Community Outreach Services	-16,617	-16,617	-16,617	-16,617	-16,617	-16,617
	Community Outreach Worker	-474,499	-465,403	-465,403	-465,403	-465,403	-465,403
	Community Outreach Programs	-15,200	-18,174	-5,415	-5,415	-5,415	-5,415
	Community Dinners	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000
	Parent Link	-1,675	0	0	0	0	0
	Settlement	-90,917	-90,917	-90,917	-90,917	-90,917	0
	Local Immigration Partnership	-183,935	-216,495	-162,149	-154,814	-156,339	-156,339
	Family Resource Network - Hub	-150,000	-150,000	-150,000	-150,000	-150,000	0
	Total Revenue	-2,197,858	-2,376,956	-2,349,444	-2,380,873	-2,423,273	-2,229,986
Expense							
	Community & Family Services	237,374	266,578	255,522	257,826	257,514	254,067
	Emergency Social Services	24,600	25,000	24,600	24,600	24,600	24,600
	Community Development	129,830	45,000	45,900	46,818	47,754	48,709
	Community Development SP	0	82,257	84,190	86,173	88,207	90,293
	Wildflowers Childcare	657,630	1,171,441	1,148,768	1,169,999	1,193,573	1,216,362
	Early Learning Child Care	373,937	0	0	0	0	0
	Out of School Care	131,002	255,197	266,182	273,604	281,279	289,214
	Community Outreach Services	55,537	81,875	86,175	86,666	84,144	86,648
	Community Outreach Worker	474,499	465,403	465,403	465,403	465,403	465,403
	Community Outreach Programs	15,200	22,674	9,915	9,915	9,915	9,915
	Community Dinners	13,000	13,000	13,000	13,000	13,000	13,000
	Parent Link	1,675	0	0	0	0	0
	Settlement	90,917	90,917	90,917	90,917	90,917	0
	Local Immigration Partnership	183,935	216,495	162,149	154,814	156,339	156,339
	Family Resource Network - Hub	150,000	150,000	150,000	150,000	150,000	0
	Total Expense	2,539,137	2,885,836	2,802,723	2,829,734	2,862,645	2,654,552
	Net Surplus/-Deficit	-341,279	-508,880	-453,279	-448,862	-439,371	-424,566



Operating Budget Emergency Services

		2020	2021	2022	2023	2024	2025
Revenue							
	Fire & Emergency Measures	-393,528	-764,143	-441,383	-440,793	-465,290	-433,878
	Emergency Management	0	0	0	0	0	0
	Fire Smart & FRIAA	-640,000	-225,000	0	0	0	0
	By-Laws Enforcement & Other	-187,700	-286,993	-197,313	-197,945	-198,590	-199,247
	Bylaw Enforcement Compound	0	0	0	0	0	0
	Total Revenue	-1,221,228	-1,276,136	-638,696	-638,738	-663,880	-633,125
Expense							
	Fire & Emergency Measures	959,672	1,475,678	1,149,715	1,170,818	1,212,394	1,206,936
	Emergency Management	19,285	66,911	14,000	14,000	14,000	14,000
	Fire Smart & FRIAA	642,800	227,800	2,856	2,913	2,971	3,031
	By-Laws Enforcement & Other	234,433	413,913	366,035	376,693	382,157	385,210
	Bylaw Enforcement Compound	14,116	15,558	15,869	16,187	16,609	17,043
	Total Expense	1,870,306	2,199,860	1,548,475	1,580,612	1,628,131	1,626,219
	Net Surplus/-Deficit	-649,078	-923,724	-909,779	-941,874	-964,250	-993,094



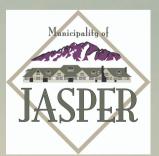
Operating Budget Operations

		2020	2021	2022	2023	2024	2025
Revenue							
	Housing Operations	-122,153	-334,942	-126,721	-128,535	-130,386	-132,274
	Grounds-Ops	-99,090	-298,864	-158,982	-162,161	-165,404	-183,713
	AMA, Log Cabin, Library & Connaught Washrooms	0	-55,000	0	0	0	0
	Cemeteries & Crematoriums	-7,665	-7,818	-7,974	-8,134	-8,297	-8,462
	Maintenance-General	-554,664	-711,719	-708,303	-661,190	-674,695	-754,784
	Roads, Streets, Walks, Lights	0	-46,809	-15,105	-15,407	-15,715	0
	Public Works Building	-124,040	-126,521	-129,051	-131,632	-134,265	-136,950
	Environmental Stewardship	0	0	0	0	0	0
	Total Revenue	-907,612	-1,581,673	-1,146,137	-1,107,060	-1,128,763	-1,216,183
Expense							
	Housing Operations	145,714	391,750	217,957	235,958	256,174	276,682
	Grounds-Ops	604,618	996,401	869,959	887,358	906,000	932,159
	AMA, Log Cabin, Library & Connaught Washrooms	158,122	288,745	254,350	299,735	315,481	330,105
	Cemeteries & Crematoriums	40,983	49,052	49,933	50,931	51,950	52,989
	Maintenance-General	572,028	711,719	708,303	661,190	672,885	752,848
	Roads, Streets, Walks, Lights	1,279,863	1,390,778	1,401,821	1,427,868	1,456,728	1,490,399
	Public Works Building	346,729	371,186	385,930	391,769	397,724	403,799
	Environmental Stewardship	0	0	0	0	0	0
	Total Expense	3,148,057	4,199,630	3,888,253	3,954,809	4,056,943	4,238,982
	Net Surplus/-Deficit	-2,240,445	-2,617,957	-2,742,116	-2,847,749	-2,928,180	-3,022,798



MUNICIPALITY OF JASPER Operating Budget Operations (Utilities)

		2020	2021	2022	2023	2024	2025
UT Revenue:							
	Water Supply & Distribution	-1,305,153	-1,574,777	-1,179,528	-1,197,414	-1,218,639	-1,249,552
	Sanitary Sewage Serv & Treat.	-3,987,923	-2,467,197	-2,553,364	-2,575,340	-2,585,547	-2,524,550
	Garbage Collection & Disposal	-1,058,784	-1,094,681	-1,123,819	-1,054,570	-1,083,320	-1,103,675
	Recycling-Operations	-270,266	-348,459	-335,748	-341,469	-349,207	-359,868
	Total Revenue	-6,622,125	-5,485,113	-5,192,459	-5,168,792	-5,236,714	-5,237,645
UT Expense							
	Water Supply & Distribution	1,305,153	1,574,776	1,179,528	1,197,414	1,218,639	1,249,552
	Sanitary Sewage Serv & Treat.	3,987,923	2,467,197	2,553,364	2,575,340	2,585,547	2,524,550
	Garbage Collection & Disposal	1,058,784	1,094,681	1,123,819	1,054,570	1,083,320	1,103,675
	Recycling-Operations	270,266	348,459	335,748	341,469	349,207	359,868
	Total Expense	6,622,125	5,485,114	5,192,459	5,168,792	5,236,714	5,237,645
	Net Surplus/-Deficit	0	0	0	0	0	0



2021-2025 APPROVED OPERATING & CAPITAL BUDGETS