

MUNICIPALITY OF JASPER
REGULAR COUNCIL MEETING AGENDA
August 5, 2025 | 1:30 pm
Jasper Library & Cultural Centre – Quorum Room
[Municipality of Jasper Strategic Priorities 2022-2026](#)



Notice: Council members and staff are at the Jasper Library and Cultural Centre. Members of the public can attend meetings in person; view meetings through the Zoom livestream; or view archived Council meetings on YouTube at any time. **To live-stream this meeting starting at 1:30 pm, use this Zoom link:**
<https://us02web.zoom.us/j/87657457538>

1 CALL TO ORDER

2 APPROVAL OF AGENDA

2.1 Regular meeting agenda, August 5, 2025 attachment

Recommendation: That Council approve the agenda for the regular meeting of August 5, 2025 as presented.

3 APPROVAL OF MINUTES

3.1 Regular meeting minutes, July 8, 2025 attachment

Recommendation: That Council approve the minutes of the July 8, 2025 Regular Council meeting as presented.

3.2 Committee of the Whole meeting minutes, July 15, 2025 attachment

Recommendation: That Council approve the minutes of the July 15, 2025 Committee of the Whole meeting as presented.

4 DELEGATIONS

5 CORRESPONDENCE

6 PUBLIC HEARING

6.1 Open the Public Hearing – Advertising Bylaw 2025 attachment

6.1.1 Presentation by Administration

6.1.2 Public Presentations

6.1.3 Close the Public Hearing

Recommendation: That, there being no further business, the Public Hearing of August 5, 2025 be closed at _____.

6.2 Motions Arising – Advertising Bylaw 2025

Recommendation: That Council amend the draft bylaw #271, the Advertising Bylaw 2025, to add a statement under section 3.2 as follows: “circulated to interested parties by email through a subscription-based distribution list”.

Recommendation: That Council give second reading to bylaw #271, the Advertising Bylaw 2025, as amended.

MUNICIPALITY OF JASPER
REGULAR COUNCIL MEETING AGENDA
August 5, 2025 | 1:30 pm
Jasper Library & Cultural Centre – Quorum Room
[Municipality of Jasper Strategic Priorities 2022-2026](#)

7 NEW BUSINESS

7.1 2024 Audited Consolidated Financial Statements attachment

*Recommendation: That Council receive the 2024 Audit Report presented on August 5, 2025, as information; and,
That Council receive and approve of the Audited Financial Statements of the Municipality of Jasper as presented for the year ended December 31, 2024.*

7.2 Jasper Recovery Coordination Centre Progress Update attachment

Recommendation: That Council receive the report for information.

7.3 Jasper Recovery Framework & Year 1 Progress Report attachment

*Recommendation: That Council receive the JRCC Year 1 Progress Report for information; and,
That Council approve the Jasper Recovery Framework.*

7.4 Director's Report – Protective & Legislative Services attachment

Recommendation: That Council receive the report for information.

7.5 Indigenous Relations Framework attachment

Recommendation: That Council adopt the Indigenous Relations Framework as presented.

7.6 Land Acknowledgement Policy attachment

Recommendation: That Council adopt the Land Acknowledgement Policy as presented.

7.7 Joint Use Partnership Agreement

Recommendation: That Council approve the Joint Use Partnership Agreement as presented.

7.8 Public Participation Policy attachment

Recommendation: That Council adopt the Public Participation Policy as presented.

7.9 Passenger Rail Master Plan

Recommendation: That Council advocate for the inclusion of an Edmonton to Jasper regional service in the Government of Alberta's 30-Year Network of the Passenger Rail Master Plan.

MUNICIPALITY OF JASPER
REGULAR COUNCIL MEETING AGENDA
August 5, 2025 | 1:30 pm
Jasper Library & Cultural Centre – Quorum Room
[Municipality of Jasper Strategic Priorities 2022-2026](#)

8 NOTICES OF MOTION

9 COUNCILLOR REPORTS

10 UPCOMING EVENTS

Nomination Day – September 22

Municipal Election – October 20

11 ADJOURNMENT

Recommendation: That, there being no further business, the regular meeting of August 5, 2025 be adjourned at _____.

Please note: All regular and committee meetings of Council are video recorded and archived on YouTube.

Municipality of Jasper
Regular Council Meeting Minutes

Tuesday, July 8, 2025 | 1:30pm

Jasper Library and Cultural Centre, Quorum Room

Virtual viewing and participation Council attendance is in Council chambers at the Jasper Library and Cultural Centre. This meeting was also conducted virtually and available for public livestreaming through Zoom. Public viewing is through Zoom livestreaming or in person attendance and participation during Council meetings is through in person attendance.

Present Mayor Richard Ireland, Deputy Mayor Wendy Hall, Councillors Helen Kelleher-Empey, Kathleen Waxer, Ralph Melnyk, and Scott Wilson.

Absent Councillor Rico Damota

Also present Bill Given, Chief Administrative Officer
Christine Nadon, Director of Protective & Legislative Services
Beth Sanders, Director of Urban Design & Standards
Courtney Donaldson, Director of Operations & Utilities
Leanne Pelletier, Housing Manager
Lucas Sherwin, Town Planner
Isla Tanaka, Town Planner
Michael Boreland, Town Planner
Marley Pollock, Town Planner
Emma Acorn, Legislative Services Coordinator
Bob Covey, The Jasper Local
Peter Shokeir, The Fitzhugh
Natasha Riebe, CBC Edmonton
Jacqui Sundquist, CBC Edmonton
Art Jackson, Resident
Mike Merilovich, Resident
Dwain Wacko, Resident
Art Laurenson, Resident
Gloria Keyes-Brady, Resident
Brian Young, Resident
Sheila Couture, Resident
Susi Pfisterer, Resident
Margot Walker, Resident
Andrea Ziegler, Resident
Ben Keyes, Resident
Su Young-Leslie, Resident
Gilbert Wall, Resident
Nancy Caul, Resident
45 observers

Call to order Mayor Ireland called the July 8, 2025 Regular Council meeting to order at 1:32pm.

Additions or deletions to agenda none

Approval of agenda #318/25 MOTION by Councillor Hall – BE IT RESOLVED that Council approve the agenda for the July 8, 2025 Regular Council meeting as presented.

FOR	AGAINST	
6 Councillors	0 Councillors	CARRIED

Approval of Regular minutes #319/25 MOTION by Councillor Melnyk – BE IT RESOLVED that Council approve the minutes of the June 17, 2025 Regular Council meeting as presented.

FOR	AGAINST	
6 Councillors	0 Councillors	CARRIED

Approval of Committee of the Whole Meeting minutes #320/25	MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that Council approve the minutes of the June 24, 2025 Committee of the Whole meeting as presented.		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
Delegations	none		
Correspondence	none		
Public Hearing Process Land Use Policy Amendments to Increase Residential Density	<p>Mayor Ireland called the Public Hearing back to order at 1:37pm, after adjourning at 4:31pm, June 17, 2025, and reviewed the order of process.</p> <p>Director of Urban Design & Standards Beth Sanders and Housing Manager Leanne Pelletier presented, on behalf of Administration, at the June 17, 2025 Public Hearing portion of the Regular Council meeting. Council was also given an opportunity to ask questions of Administration after the completion of public presentations that day.</p> <p>Mayor Ireland confirmed with Administration that the twenty-four written submissions received from the public by 4pm, July 7th, will be attached to today’s meeting minutes; and the DRAFT- What We Heard Report has been added to the Engage Jasper website along with the June 17th presentation slides.</p> <p>Members of the public were given another opportunity to make presentations with a three-minute time limit with additional time for questions from Council. The following residents each shared their concerns and asked questions of Council and Administration:</p> <ul style="list-style-type: none"> • Art Jackson • Mike Merilovich • Dwain Wacko • Art Laurensen • Gloria Keyes-Brady • Brian Young • Sheila Couture • Susi Pfisterer • Margot Walker • Andrea Ziegler • Ben Keyes • Su Young-Leslie • Gilbert Wall • Nancy Caul 		
Recess	<p>Mayor Ireland called a recess from 2:35pm to 2:41pm.</p> <p>Following the public presentations, Councillors had another opportunity to ask questions of Administration. Ms. Sanders and CAO Bill Given were able to clarify information for Council.</p>		
#321/25	MOTION by Councillor Wilson – BE IT RESOLVED that the Public Hearing of July 8, 2025 be closed at 3:53pm.		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
Recess	Mayor Ireland called a recess from 3:55pm to 4:07pm.		
Motions Arising #322/25	<p>MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park consideration of the following objectives while making amendments to the Town of Jasper Land Use Policy:</p> <ul style="list-style-type: none"> i) Simplify the Town of Jasper Land Use Policy for all users ii) Provide more types of housing in Jasper 		

	<div>iii) Increase the number of homes in Jasper</div> <div> <div>FOR</div> <div>6 Councillors</div> </div> <div> <div>AGAINST</div> <div>0 Councillors</div> </div> <div>CARRIED</div>
#323/25	<div>MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse implementation of the following amendments to the Town of Jasper Land Use Policy to create the following new residential districts:</div> <div> <div>i) The Residential Central District (RC), which includes and replaces the districts of R1 – One-Unit Dwelling, R2 – Two-Unit Dwelling, R2H – Old Town Jasper Historic, and R3a – Multi-Unit Small Lot Dwelling.</div> <div>ii) The Residential Cabin Creek District (RCC), which includes and replaces CCWa – Cabin Creek West One-Unit Dwelling, CCWb – Cabin Creek West Two-Unit Dwelling, and CCWc – Cabin Creek West Multi-Unit Dwelling.</div> <div>iii) The Residential Snape’s Hill District (RSH), which includes and replaces R4 – Compact Lot.</div> <div>iv) The Residential Medium-Density A District (RMDA), which includes and replaces R3b – Multi Dwelling.</div> <div>v) The Residential Medium-Density B District (RMDB), which is a new district for six-story apartment buildings.</div> </div>
#324/25	<div>MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that point “v” be amended to read: “The Residential Medium-Density B District (RMDB), which is a new district for six-story apartment buildings with the location to be determined at a later date and not necessarily identified in the location identified on the map.</div> <div> <div>FOR</div> <div>6 Councillors</div> </div> <div> <div>AGAINST</div> <div>0 Councillors</div> </div> <div>CARRIED</div>
#325/25	<div>MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse implementation of the following amendments to the Town of Jasper Land Use Policy to create the following new residential districts:</div> <div> <div>i) The Residential Central District (RC), which includes and replaces the districts of R1 – One-Unit Dwelling, R2 – Two-Unit Dwelling, R2H – Old Town Jasper Historic, and R3a – Multi-Unit Small Lot Dwelling.</div> <div>ii) The Residential Cabin Creek District (RCC), which includes and replaces CCWa – Cabin Creek West One-Unit Dwelling, CCWb – Cabin Creek West Two-Unit Dwelling, and CCWc – Cabin Creek West Multi-Unit Dwelling.</div> <div>iii) The Residential Snape’s Hill District (RSH), which includes and replaces R4 – Compact Lot.</div> <div>iv) The Residential Medium-Density A District (RMDA), which includes and replaces R3b – Multi Dwelling.</div> <div>v) The Residential Medium-Density B District (RMDB), which is a new district for six-story apartment buildings with the location to be determined at a later date and not necessarily identified in the location identified on the map.</div> </div> <div> <div>FOR</div> <div>6 Councillors</div> </div> <div> <div>AGAINST</div> <div>0 Councillors</div> </div> <div>CARRIED</div>
#326/25	<div>MOTION by Councillor Hall – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park the creation of general policies for accessory buildings.</div> <div> <div>FOR</div> <div>6 Councillors</div> </div> <div> <div>AGAINST</div> <div>0 Councillors</div> </div> <div>CARRIED</div>
#327/25	<div>MOTION by Councillor Melnyk – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to permit secondary suites in the existing Multi-Unit Small Dwelling District (R3a).</div>

	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
#328/25	MOTION by Councillor Hall – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to add ‘Garden suite’ and ‘Garage suite’ as permitted uses to the following districts: <ul style="list-style-type: none"> i) Cabin Creek West One-Unit Dwelling District (CCWa). ii) Cabin Creek West Two-Unit Dwelling District (CCWb). iii) Cabin Creek West Multi-Unit Dwelling District (CCWc). 		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
#329/25	MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to implement the following amendments to the Town of Jasper Land Use Policy: Add ‘Multi-unit dwelling’ as a permitted use to the following districts: <ul style="list-style-type: none"> i) One-Unit Dwelling District (R1). ii) Two-Unit Dwelling District (R2). iii) Old Town Jasper Historic District (R2H). iv) Cabin Creek West One-Unit Dwelling District (CCWa). v) Cabin Creek West Two-Unit Dwelling District (CCWb). vi) Cabin Creek West Multi-Unit Dwelling District (CCWc). 		
	FOR 3 Councillors	AGAINST 3 Councillors (Kelleher-Empey, Melnyk, Waxer)	DEFEATED
#330/25	MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to implement the following amendments to the Town of Jasper Land Use Policy: add ‘multi-unit dwelling’ as a permitted use to the following districts: <ul style="list-style-type: none"> i) One-Unit Dwelling District (R1). ii) Two-Unit Dwelling District (R2). 		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
#331/25	MOTION by Councillor Waxer – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to allow row houses along the ground level of apartment buildings		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
#332/25	MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park retaining current residential parking requirements and consider variances for larger-scale residential projects provided they have creative, forward-thinking and viable solutions.		
	FOR 6 Councillors	AGAINST 0 Councillors	CARRIED
	Councillor Hall left the meeting at 5:05pm.		
#333/25	MOTION by Councillor Melnyk – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to develop policy for bike parking as part of multi-unit dwellings and apartments.		
	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED

#334/25	MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to increase the maximum site coverage of accessory buildings (e.g., garages, sheds, garage suites, and garden suites) in residential districts to 20%.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
#335/25	MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to allow one garage suite and one garden suite per primary dwelling.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
#336/25	MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park to Increase the maximum eave line height of multi-unit dwellings in the R3a district from 4.7m to 6.1m.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
#337/25	<p>MOTION by Councillor Wilson – BE IT RESOLVED that Council endorse and recommend to the Superintendent of Jasper National Park implementation of the following amendment to the Town of Jasper Land Use Policy:</p> <ul style="list-style-type: none"> • Increase the height of apartment buildings in the R3b district to four stories by: <ul style="list-style-type: none"> i) Increasing the maximum ridge line height from 13.7m to 16.7m ii) Increasing the maximum eave line height from 6.6m to 9.2m 	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
#338/25	MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that, there being no further business, the Public Hearing portion of the Regular Council meeting of July 8, 2025 be adjourned at 5:21pm.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Extension of meeting #339/25	MOTION by Councillor Melnyk at 5:21pm that Council extend the July 8, 2025 Regular meeting beyond four hours.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Recess	Mayor Ireland called a recess from 5:22pm to 5:30pm.			
Jasper Recovery Coordination Centre Progress Update	Council received a Jasper Recovery Coordination Centre progress update from Housing & Social Recovery Manager Doug Olthaf. Highlights include information on interim housing; soil sampling and demolition close-out permits; development activity; the Recovery Pathfinders program; the Healing through Fire program; the Commerce Continuity Initiative; communications; and more.			
#340/25	MOTION by Councillor Waxer – BE IT RESOLVED that Council receive the progress update for information.	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Jasper Wildfire Recovery Strategic Priorities	On February 11, 2025 Administration brought to Council a draft set of wildfire recovery specific strategic priorities for consideration to be included in the Jasper 2022-2026 strategic priorities. Council directed Administration to consult and			

	solicit feedback from the Recovery Advisory Committee (RAC) on the draft priorities. On July 4, 2025, Council reviewed the feedback received from the RAC on the wildfire recovery specific strategic priorities during a dedicated workshop. Mr. Given reviewed the priorities and Mayor Ireland thanked staff for all the work put into this initiative.		
#341/25	MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that Council adopt the Wildfire Recovery Strategic Priorities as presented for planning purposes.		
	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Director’s Report – Operations & Utilities	Council received a report from Director of Operations & Utilities Courtney Donaldson. Highlights include information on staffing; the Utility Master Plan; updates on the Skatepark construction; Stewardship Day; service trends; communications; and more.		
#342/25	MOTION by Councillor Waxer – BE IT RESOLVED that Council receive the report for information.		
	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Advertising Bylaw 2025	MOTION by Councillor Melnyk – BE IT RESOLVED that Council give first reading to bylaw #271, the Advertising Bylaw 2025.		
#343/25	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
#344/25	MOTION by Councillor Melnyk – BE IT RESOLVED that Council select August 5, 2025 at 1:30 p.m. in the Quorum room as the date, time and location for the public hearing.		
	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Climate Change Adaptation Action Plan	MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that Council approve the Climate Adaptation Action Plan as presented.		
#345/25	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Jasper Wildfire Recovery Needs Assessment Report	MOTION by Councillor Waxer – BE IT RESOLVED that Council receive the report for information and direct Administration to incorporate the Wildfire Recovery Needs Assessment Report findings in future work planning.		
#346/25	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Extended Producer Responsibility Discount	MOTION by Councillor Wilson – BE IT RESOLVED that Council implement a discount for all residential recycling customers for the period of July 1, 2025, through to October 1, 2026, in recognition of the Extended Producer Responsibility program and contract.		
#347/25	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED
Utilities Emergency Capital Funding Request	MOTION by Councillor Waxer – BE IT RESOLVED that Council approve the allocation of \$305,000 from the Utility Capital Reserve for repairs to Water Production Pump 2 and the Water Treatment Plant Entrance Slab Failure.		
#348/25	FOR 5 Councillors	AGAINST 0 Councillors	CARRIED

Notices of Motion	none						
Councillor Reports	<p>Mayor Ireland recently attended the following events:</p> <ul style="list-style-type: none">• June 20 - National Indigenous Peoples Day Celebrations• June 23 – Welcome BBQ at Marmot Meadows Interim Housing• June 24 – Welcome BBQ at in town interim housing• June 24 – Diploma Ceremony for École Desrochers Graduates• June 26 – Utility Workshop• June 26 – Jasper Junior/Senior High School Graduation• June 30 – West Yellowhead Regional Waste Management Authority• July 1 – Canada Day Pancake Breakfast, Flag Raising & Parade• July 2 – Via Rail Event with Parks Canada CEO Ron Hallman• July 3 – Aerial tour of wildfire damage and work on Pyramid Bench• July 4 – Jasper Wildfire Recovery Strategic Priorities Workshop• July 7 – Recovery Advisory Committee meeting						
Upcoming events	Council received a list of upcoming events for information.						
Adjournment #349/25	<p>MOTION by Councillor Kelleher-Empey – BE IT RESOLVED that, there being no further business, the Regular Council meeting of July 8, 2025 be adjourned at 6:07pm.</p> <table><tr><td>FOR</td><td>AGAINST</td><td></td></tr><tr><td>5 Councillors</td><td>0 Councillors</td><td>CARRIED</td></tr></table>	FOR	AGAINST		5 Councillors	0 Councillors	CARRIED
FOR	AGAINST						
5 Councillors	0 Councillors	CARRIED					
	<div>_____ Mayor</div> <div>_____ Chief Administrative Officer</div>						

From: [Mike Wesbrook](#)
To: [Emma Acorn](#)
Subject: Residential Density and Parking Policy
Date: June 17, 2025 9:42:07 PM

Written Submission #1

I would like to express my concern related to the proposed parking policy. I believe there should be at least one parking spot per residential unit on the lot. If there is a secondary suite it should be required to have one parking spot on the lot as well. I understand the idea is to maximize potential living space but I do not want to live in a neighborhood that is lined with cars.

If the decision is to not require parking on a lot then one solution would be to provide one parking permit for each living unit in a building. The only vehicles permitted to park on the street would have to have one of these permits.

Thank you
Mike Wesbrook
[REDACTED] Turret Street
780-852-[REDACTED]

From: [ELP](#)
To: [Emma Acorn](#)
Subject: Engage Jasper opinion
Date: July 2, 2025 3:31:10 PM

Written Submission #2

Hello,

I am writing to comment regarding a few items presented thus far with Engage Jasper. Having been away and out of country from April through to late June with no data plan and very little cellular connectivity I've joined the party a bit late.

The 1st point I raise is; will there be any stipulation regarding how the proposed increased amount of secondary suites are to be used? For example could a person have a secondary unit in the primary residence and a garage unit and rent them both out for nightly accommodation? I understand they are not eligible for the municipal grant to improve or create a unit unless it is for long term rental however how does the municipality ensure increased units are used to house Jasperites? I'm speaking of those units built not having received a grant.

2nd point; 6 stories in a beautiful mountain town is too high! Not fair to neighbours and will completely block views of said neighbours. In the downtown area, 3 stories on top of ground floor buildings is also too high. In my opinion 3 stories should be the maximum height in a small picturesque mountain town in a national park.

3rd point; The allowing of more businesses to build, for example a new hotel or the conversion of offices to a restaurant increases the demand for employees (housing) and this also needs to be taken into consideration when monitoring Jasper housing needs and approving business proposals.

4th point; What Jasper firstly requires is a seasonal space for summer workers to stay. This could be a campground style area with shower trailers, cooking shelters, possible security and if needed a shuttle service to town. Young people could stay in tents, vans, travel trailers for a summer in an affordable way for a few months. Charge by the week. Local employment required.

Thanks for your time!
Elizabeth Prinz

From: [Leigh Pitoulis Budgell](#)
To: [Emma Acorn](#)
Cc: [#25 Leigh Budgell](#)
Subject: Town Density
Date: July 2, 2025 12:40:18 PM

Written Submission #3

Dear Council,

I am totally in favour of the proposed rezoning that will increase density within certain areas of townsite. It certainly gives lots of leeway as development moves forward over the next many years. I would assume that sufficient parking will be included in the planning.

Sincerely,
Leigh Pitoulis

Leigh Pitoulis Budgell
Sent from my iPhone

From: Jacqueline McColl [REDACTED]
Date: Friday, July 4, 2025 at 3:56 PM
To: Beth Sanders <BSanders@jasper-alberta.ca>, Leanne Pelletier <LPelletier@jasper-alberta.ca>, Isla Tanaka <itanaka@jasper-alberta.ca>, Micheal Borland <mborland@jasper-alberta.ca>, engagejasper@jasper-alberta.ca <engagejasper@jasper-alberta.ca>, Municipality of Jasper <info@jasper-alberta.ca>
Subject: Request for Accountability and Public Input Before Major Planning Decision

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, do not want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public’s right to weigh in.

We’ve been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,
Jacqui McColl

From: [JOE POLISUK](#)
To: [Emma Acorn](#)
Subject: comments on land use policy
Date: July 3, 2025 10:11:32 PM

Written Submission #5

Hi

I will be out of town for the next public hearing but wanted to provide my comments. Generally, if not specifically mentioned, I am either supportive or indifferent to the recommendations. But I do have comments in the following:

1. #3 - secondary suites in R3a - this is primarily about parking. I am not opposed per se to small lot higher density, but if parking requirements are removed, this district will bear the brunt of parking chaos, with narrower street frontage.

2. #7 - remove parking requirements. I achieved a degree in land use planning about thirty years ago. At that time, providing appropriate levels of parking was one of the primary goals of zoning. Much of our planning and regulatory regime was focused around parking. Much of the community concerns expressed at numerous consultations were around parking. I recognize that times have changed and it is conceivable that less people have vehicles now, but alot still do. Available parking around town has already been reduced by patios, bus stops, and wider corner sidewalks. If the intent is to increase residential use on upper storeys in the CBD, or in other higher density areas, and not provide parking at below grade level, for example, chaos will prevail. I guarantee that this will be an area of conflict in the future, and can not be corrected afterwards. Also, parking MUST be a requirement for homes with tourist suites.

3. #13 - six storey apts on two sites. One of the goals of instituting limits to commercial growth was to reduce the demand for housing, which was seen as being primarily tied to commercial activity. This is a huge leap - double what is permitted now and grossly out of context in a town of this size. While i would insist that four storeys in R3 areas should become the norm, I think that is sufficient. Many people who lost homes here will not be back, especially in the senior demographic, which was well represented in the Cabin Creek area. This will create some ownership opportunities. In summary, if commercial limits remain in place, then there should not be a demand for hundred and hundreds of housing units. And why six storeys? Five not enough and seven is too much? No solid rationale is provided as to how this was arrived at. I'd be a lot more comfortable with the entire town going to four storeys for the rebuilds destroyed by fire and anything new.

General comments:

1. The rationale for leaving the CCW districts as their own is that the lot sizes are irregular. This also applies, to a degree, to the R2H district, with exceptionally long lots.
2. The struggle to keep residential units from converting to nightly accommodation will continue, and probably intensify with more sleeping units internal to homes and not readily apparent from the exterior. "Binding agreements" are a waste of time unless there is a robust enforcement regime to support it. The financial rewards to provide tourist rooms are too great.
3. Finally, more thought should be given to using DC (Direct Control) zoning for lots with a potential to provide positive community benefits and are limited by unusual configurations, etc. I'm thinking of the destroyed hostel site as an example, or the proposed housing along the RR tracks that went through a painful DP process. This would eliminate the need to go to PDAC and accelerate permitting.

In conclusion, I am fully supportive of rebuilding fire destroyed neighborhoods to a higher density with suites, except for R3A.

R3 units should be provided incentive to add a fourth floor, as well as the seniors home, which is probably zoned Institutional.

And four storeys should be the max. as I'm concerned that increased densities and higher elevations will ultimately lead to an increase in available tourist room inventories over residential needs.

And do NOT eliminate parking requirements. At a bare minimum, one per living unit. This still easily

allows for four units on a standard 50 x 100 ft lot.

Thank you for the consideration.

I'm willing to expand on any of these concerns if required.

Joe Polisuk

Richard Ireland and Council
Susanna Pfisterer
July 4th, 2025

To whom it may concern,

I am writing to share my thoughts on the ongoing discussion around housing in Jasper. I fully understand and acknowledge the need for good quality, functional, and affordable housing in our community.

However, I do not believe that housing policy should be created in a vacuum. There are many interrelated issues that must also be addressed, such as future growth/population expectations, existing infrastructure, parking, density, environmental responsibility, our town's image and motif, and our heritage among other things.

While all of these are important, I would like to focus, in particular, on the last two, especially considering the context of our mass rebuild.

Motif and Image

Though it may seem secondary to housing needs, overlooking the visual identity of our town would be short-sighted. Tourists are drawn to Jasper for the mountains, but they tend to spend the majority of their time in town. Both first-time and returning visitors expect the "Canadian mountain town" experience - charming, relaxing, engaging, and distinctive. That experience must extend beyond the downtown core and into residential areas.

Overcrowded neighbourhoods with chaotic architecture - buildings of mismatched sizes and styles - undermine this experience. Visitors will look elsewhere if we lose the character that makes Jasper unique. These are the reasons why design and zoning rules have existed in the past and if living in such an extraordinary place means respecting some of these rules, then that seems entirely reasonable to me. Tourist towns around the world, such as Santorini, Amalfi, Hallstat and Zermatt to name a few, maintain even stricter protections. A six-story modern apartment in the middle of any of those places would quickly drive away the very people who sustain them.

Motif matters, but so do size and density. Overheight buildings should not be placed in neighbourhoods of modest two-storey homes, and six-plexes should not be built on single lots, although strategically building in modest basement and garage suites is a great alternative to achieve the accommodation that we need.

There are other potential areas for development in the future including:


Patricia Circle, where older homes could be moved onto new, less widely spaced basements and renovated, leaving numerous empty lots to be developed. This was done very successfully in Calgary's Garrison Woods.

Unused CN Land, which needs to be cleaned up and mitigated now that CN has decreased its operations in Jasper.

Heritage

We have lost many beautiful heritage homes in the fire. Now, more than ever, we should work to protect what remains. The Old Town designation, height limits, and size restrictions should be preserved. Incentives for those who maintain our heritage would be a meaningful step. Finally, it is important that new build construction teams do not damage existing homes.

Thank you for this opportunity to express my thoughts and for your consideration of them.

Sincerely,
Susanna Pfisterer
(780)852-

From: [Nicole Caron](#)
To: [Emma Acorn](#)
Date: July 5, 2025 9:22:47 PM

Written Submission #7

I'm really against of the 4 and 6 floors appartments buildings.

Where will those cars park ??? Our street is already busy with cars parking on the street.

And now where those cars will park from those appartments buildings??? Not much thinking about these cars business...

On top of that we will loose our privacy, which is important to us.

The 6 floors appartements buildings on the RCMP lot was supposed to be an appartements buildings for seniors, when did that change ???

And now you hired all those costly peoples, who is paying for them??? I suppose it's our tax dollars??? I think our tax dollars should be better spent.

I also think that you are not transparent...

Nicole # 11

From: [Connie Brochu](#)
To: [Emma Acorn](#)
Subject: Fwd: Subject: Request for Accountability and Public Input Before Major Planning Decision
Date: July 6, 2025 4:50:53 PM

To Whom It May Concern,

I **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?


Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public's right to weigh in.

We've been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,

Connie Brochu
Southview Co-op
 Bonhomme St.

From: [Roseanne Burke](#)
To: [Emma Acorn](#)
Subject: Fwd: Request for Accountability and Public Input Before Major Planning Decision
Date: July 6, 2025 8:18:25 PM

Written Submission #9

----- Forwarded message -----

From: Roseanne Burke <[REDACTED]>
Date: Sun, Jul 6, 2025 at 8:12 PM
Subject: Request for Accountability and Public Input Before Major Planning Decision
To: <eacorn@jasper-ab.ca>

To Whom It May Concern:

With a municipal election approaching this fall, we believe it is inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external "urban developers" to shape the future of our town, including proposals for increased density and virtually unlimited parking without meaningful engagement with residents, is unacceptable. Public input meetings that attract only nine attendees cannot be considered representative of over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard during this process? How many longtime residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, do not want to see a four- or six-story building constructed on the land next to my home. Is this something you yourself would want?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring, like parking, congestion, noise, and loss of privacy, among other considerations. In our case, it would also result in a loss of sunlight and views.

Upon completion of rebuilding, and allowing our displaced community members to return to their homes here in Jasper, then and only then should the growth of Jasper begin to be shaped and take form.

Though we are not opposed to adding additional living spaces to the community, the effect of this proposal does not align with the existing design of our neighborhood and will directly

affect our quality of life and living\! There are other and much better locations that should be considered for these intrusive structures.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public's right to weigh in.

We've been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighborhoods before any further changes are made.

Respectfully,
Des and Roseanne Burke
[REDACTED] Bonhomme St
[REDACTED]
[REDACTED]

Written Submission #10

From: [Leigh Pitoulis Budgell](#)
To: [Emma Acorn](#)
Subject: Re: parking
Date: July 6, 2025 10:15:22 AM

Hi,

In reading through info again with an eye to parking it looks to me that it has not been fully addressed. In the rush to create more opportunities for housing the on-site parking is not really mentioned and it needs to be better emphasized.

For example, a single dwelling with a suite and garden house should have to have a minimum of four on-site stalls. It is unrealistic to think people will not have a vehicle even if they bike and walk. It is also unrealistic to think there is enough street parking to accommodate more vehicles. If a lot has no landscaping so be it ... we have a whole park and beautiful town green spaces.

The biggest issue I've heard since I first responded is what about parking when it comes to any of the rezoning proposals. It does need to be included in a more specific way with minimum realistic on-site stalls.

The second biggest issue for many is the six story building - both for parking and aesthetics - zoned to replace the RCMP building. I live in Southview Co-op and appreciate these concerns but also feel it could work with designs that would still ensure privacy for many units.

As an aside - why is there resident permit parking only in areas so close to the downtown core when all the houses have back alley parking?

Sincerely,
Leigh Pitoulis

Leigh Pitoulis Budgell
Sent from my iPhone

From: [Terry Parr](#)
To: [Emma Acorn](#)
Cc: [Terry Parr](#)
Subject: Town of Jasper Zoning Regulations
Date: July 6, 2025 10:31:29 AM

Written Submission #11

To Whom it May Concern,

With a municipal election approaching this fall, we believe it is both inappropriate & irresponsible for the Municipality of Jasper to move forward with major planning decisions, particularly those affecting residential density & PARKING-without proper public consultation & community consensus.

Hiring external "urban developers" to shape the future of our town, including proposals for increased density & virtually UNLIMITED PARKING, without meaningful engagement with residents is unacceptable.

Public input meetings that attract 9 attendees on a good day, cannot be considered representative of the over 3,000 permanent residents who live here.

How are the voices of Jasper residents-many of whom are currently unable to return to town-being heard in this process? How many long time residents are living in temporary housing? Why are some of our seniors-pillars of this community & part of the electorate that voted for this council 5 years ago-being made to feel unwelcome?

We, personally, DO NOT want to see a four or six storey apartment structure being built on the land adjacent to the east or west end of Southview.

In the past 60 years there has been a building code of 13.7 m high, how can it go from that to 22.7m high?

Specifically, we would like to know how zoning is being changed-seemingly overnight-for parcels of land next to the Museum & RCMP detachment, which have never been zoned for large apartment complexes.

These changes appear rushed, opaque, & dismissive of the public's right to have a say in it.

We've been told that eight tiny homes are being installed between Southview & the Museum, & are intended for families. This potentially means 16 additional vehicles in that area, already over stressed with PARKING.

With that thought, between Pyramid Lake road & Maligne Ave. A Two Block distance.....

There is an Arena, Curling rink, Catholic Church, Our gym, Swimming Pool, High School, Elementary school, The Soccer field, Ball diamonds & now a Skate park.

There is not enough PARKING available on Bonhomme St. right now, ask our Bylaw Officers????

To think of building a Four story & Six storey apartment block would be just CRAZY.

Bonhomme St. is already the second busiest Street in Jasper (Connaught first). When the town residents get to start a rebuild..... What Street do You think will be used the most to truck materials & machinery to & from the middle & west end of town?

Of course We could go on & on.....

We have lived here for over 60 years,have seen Good things happen & Bad things.

This town belongs to its residents-not to consultants or distant policymakers who don't even live here.We ask for transparency,meaningful consultation,& respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,

Terry & Terry-Lee Parr

Southview Co-op

From: [donna sipila](#)
To: [Emma Acorn](#)
Subject: zone changes
Date: July 7, 2025 8:18:32 AM

Written Submission #12

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public’s right to weigh in.

We’ve been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully, Donna Sipila [REDACTED] Bonhomme St.

From: [Garth Lemke](#)
To: [Emma Acorn](#)
Subject: 4 and 6 story buildings, RCMP and Museum parcels.
Date: July 5, 2025 1:03:31 PM

Written Submission #13

To Beth Saunders, Leanne Pelletier, Isla Tanaka, Micheal Borland.

I appreciate your efforts in reaching out to the Jasper community on the topic of residential density and planning decisions. I hope my opinion and values help with your future planning decisions. Reaching a community consensus will be challenging in this regard is probably an understatement.

I have lived and worked in Jasper for 35 years. I reside in the Southview co-op behind the museum.

I have reviewed all the documents within "engage Jasper" and have concerns about allowing four or six story buildings constructed on the lands adjacent to my home on either the RCMP or Museum side. I think it is critical to consider the impacts to the residents of Southview coop and thus Southview co-op members should be allowed more weight to influence the final decision. We are the residents who would endure the consequences.

I do not want to see a four or six story building constructed on the lands next to the Southview coop. Some of the more obvious reasons include, and this is not an all inclusive list, too big, too high, increase parking pressures on an already limited space, inappropriate for maintaining small town character, view eliminated, congestion, noise, loss of privacy, and many others. Most importantly it reduces livability in an already barely liveable environment. This in itself goes against many of the town's principles in trying to make things better. Please put yourself in our shoes if this was proposed next to your home.

I sympathise that progress means change and that can be difficult particularly in light of Jasper's recent wildfire circumstances. Please consider the impacts to the Southview co-op and provide us with a larger say in this matter. It is easy to allow the decision to be influenced by those that it does not directly impact.

I see that several public consultations and surveys have been completed during the last few months and unfortunately I have not been able to attend nor contribute until just recently learning that these lands could have 4 or 6 story buildings. I want to understand how zoning is being changed for parcels of land at the museum and RCMP detachment, which have never been zoned for large apartment complexes before. From reading the 'Engage Jasper' documents, these changes appear driven by a limited percentage of the overall Jasper public with little regard or input from residents that actually live next to these parcels of land. I hope my input fills some of this void.



As an example, we've been told, not consulted nor asked for input, that eight family homes are being installed behind the museum literally right up to our fences. That will mean 16 or more additional vehicles in an area already burdened by insufficient parking and loss of an already tenuous privacy. Where are the extra vehicles to go?

Please consider consulting the Southview co-op members directly in these matters. Meaningful consultation and respect for the existing character of our neighbourhoods is important before any further changes are finalized.

Please confirm receiving this information. I hope my opinion helps.

Respectfully and sincerely,

Garth Lemke

 Southview coop


From: [Rob Sipila](#)
To: [Emma Acorn](#)
Subject: Zoning Changes
Date: July 7, 2025 8:29:04 AM

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public’s right to weigh in.

We’ve been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,

Robert Sipila

[REDACTED] Bonhomme st., Jasper Alberta T0E 1E0

[REDACTED] t

To Council, Town Managers, Design and Standards Team.
July 6th, 2025

Town Density and Parking Letter.

As the Municipality of Jasper moves forward with recovery action plans along with some major planning decisions, particularly those affecting residential density and parking, we as citizens will also contribute our ideas and also our major concerns with some of the proposals.

Community involvement is crucial and must include our many lived experiences, values and concerns with any steps or decisions being made for our special Mt. Towns community future.

I have attended 2 of the open house evenings so have tried to be informed as to the scope being created.

1. My particular concern, along with the majority of fellow Southview Coop members, is in regards to any proposed multi story apartment complex being built in the middle of a residential area bounded on both sides by Coop members housing. Mountain View included.

The size being proposed is totally out of sync with current building codes, R1, R2 Zoning and Parks Guidelines with the current height restrictions and parking regulations needed to set the standards and controls needed for on street parking and the congestion issues that will arise from such large scale proposals.

2. This land by the way was to be used for Senior housing which would enable Jasper's many Seniors to continue to live in Jasper and put back on the sale market the many large family homes currently in the West end of town that many do not want to maintain any more. All of sudden we have a totally different proposal with very limited public involvement or knowledge of the changes. The original Community Vision (2011?) was created with very extensive town folks involvement over many days of public meetings and that input has been a guiding document for the towns direction.

3. The direct impacts to our Coop members would be a total loss of privacy in making use of their own backyard space, an invasion of privacy and security through all the residents windows that would be facing any large multi story structure. Include the visual loss of all Mt views to the West and a large building could even block sunlight to people yards. Add that to the fact all the public parking currently needed on Bonhomme would also be gone when sporting events from all over the province come to town, also a big financial source for Jasper, which can then be jeopardized when no available street space just frustrates those groups.

The baseball, soccer, many other public gatherings would all lose any available needed parking due to unregulated parking from any large complex or other proposals.

4. Having the newly hired Urban style town planners with great ideas such as enabling funding grants, for example, to add secondary suites and Garden living areas are all great. These kinds of approaches blend in with the current housing and will provide a living space for many people as Jasper rebuilds to shape the future of our town in a meaningful way. This is critical in keeping the sense of community we have lived in for many years and helps continue that support with a much more personal involvement in community living rental connections. I see in the Public meeting notes that the importance of this type of community connection is highly valued. These N.B. connections can not be achieved by large faceless Apartment structures with no rent controls, no input from faceless tenants and out of town owners with no connections to a small unique world heritage Mt town. Rents in the new apartments near Snapes hill for example are totally out of affordable range and there is no recourse at this time to control these charges, in the thousands of dollars, along with all kinds of control conditions being dictated to the renters.

5. The proposals for increased density and virtually unlimited parking, without meaningful and more engagement with residents is unacceptable. Public input meetings that have attracted a handful of residents can not be considered representative of the 5,000 permanent residents who live here. Hopefully to return in the next few years as rebuilding starts.

I, for one, **do not** want to see any Apartment style type approach in this residential part of Jasper.

6. Towns East end, next to the new RCMP lot is a much more acceptable location for a max 4 story structure.

These proposed changes need much more of the citizens involvement as our Town recovers in slow steps.

This town belongs to its residents and we will continue to live the small town values in a Nationally famous protected landscape that sets us apart from most any other urban community.

In summary we all expect further transparency, meaningful consultation and respect for the existing character of our neighbourhoods before any further changes are proposed.

We know many folks new to Jasper are working hard to improve Jasper in the way they see it but the community residents will have the final say.

7. I request return comments, direct calls to myself on the above points I have brought up.

Council, Planning Team all asked to call back for further insights and actions being taken.

Thank you.

Cell, 780-852-[REDACTED]

Respectfully,

Art Jackson.

From: [Rick carter](#)
To: [Emma Acorn](#)
Subject: Fwd: Building of excessive height building on police lot
Date: July 7, 2025 12:45:33 PM

Sent from my iPad

Begin forwarded message:

From: Rick carter [REDACTED]
Date: July 5, 2025 at 1:00:03 PM MDT
To: eacorn@jasperalberta.ca
Subject: Building of excessive height building on police lot

To whom it concerns

My name is Rick Carter I live at #18 southveiw coop.I have lived in jasper my entire life,and lived in south view since it was built about 30 years.I picked my unit so I could have a beautiful view of whistlers mountain and the south valley,also because of the good amount of light, sunshine and quiet on my deck.

I am opposed to the building of the 6 storey building proposed to be built on the now police lot on the west side of our complex.The reason for no other units this tall is to protect the beautiful views for home owners in Jasper.This 75 foot apartment building will take away my beautiful view and block the light and sunshine to my deck,also the amount of people living in this complex will take away my peaceful lifestyle.Once a precedent is set for a 6 storey building other business will demand the same privilege,this will destroy what little small town atmosphere we still have.

Please reconsider the size and or location of this apartment complex.

Thanks Rick Carter

From: [Rick carter](#)
To: [Emma Acorn](#)
Subject: Fwd: Request for Accountability and Public Input Before Major Planning Decision
Date: July 7, 2025 12:47:03 PM

Written Submission #17

Sent from my iPad

Begin forwarded message:

From: Rick carter [REDACTED]
Date: July 5, 2025 at 12:22:59 PM MDT
To: eacorn@jasperalberta.ca
Subject: Request for Accountability and Public Input Before Major Planning Decision

Sent from my iPad

Subject: Request for Accountability and Public Input Before Major Planning Decision

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or

provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public's right to weigh in.

We've been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,
Richard Carter
South view Co- op
780-852- [REDACTED]

From: Sarah Tassoni [REDACTED]

Date: Sunday, July 6, 2025 at 4:46 PM

To: Beth Sanders <BSanders@jasper-alberta.ca>

Cc: Dave Tassoni <[REDACTED]>

Subject: Request for Accountability and Public Input Before Major Planning Decisions

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public’s right to weigh in.

We’ve been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 other vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,

Dave and Sarah Tassoni

[REDACTED] Bonhomme Street (Southview Coop)

780-[REDACTED] or 780-852-[REDACTED]

From: [Craig McCarthy](#)
To: [Emma Acorn](#)
Subject: Zone Changes to RCMP and Museum
Date: July 7, 2025 7:33:45 AM

Written Submission #19

Good moring,

I am writing on behalf of # [REDACTED] Southview Coop to express our thoughts on the proposed developments for the RCMP and museum properties. While not opposed to the developments on either site to address Jaspers ongoing and heightened housing concerns, we do have reservations about the scale of the projects. A 4-6 story building would far exceed any existing structure in Jasper, would seem out of place anywhere but especially at these locations. Development on either site within the traditional buildings scope of Jasper townsite we feel could be a benefit to Jaspers rebuild .

Take Care Tiffany Toussaint and Craig McCarthy

From: [Mary Koleman](#)
To: [Emma Acorn](#)
Subject: Fwd: Subject: Request for Accountability and Public Input Before Major Planning Decision
Date: July 7, 2025 1:56:21 PM

Sent from my iPhone

Begin forwarded message:

From: Southview Coop <[REDACTED]>
Date: July 4, 2025 at 3:37:46 PM MDT
To: Southview Coop <[REDACTED]>

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.


Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes

appear rushed, opaque, and dismissive of the public's right to weigh in.

We've been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents—not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,
Darin and Mary Koleman

Unit  south view co~op

The people who want to hear from us are:
Beth Saunders, Leanne Pelletier, Isla Tanaka, and Micheal Borland
SBOD
Responsible, Transparent & Fair

From: [carolyn dan](#)
To: [Emma Acorn](#)
Subject: Zone Changes RCMP & Museum
Date: July 7, 2025 2:29:04 PM

Written Submission #21

To Whom It May Concern,

With a municipal election approaching this fall, I believe it is both inappropriate and irresponsible for the Municipality of Jasper to move forward with major planning decisions—particularly those affecting residential density and parking—without proper public consultation and community consensus.

Hiring external “urban developers” to shape the future of our town, including proposals for increased density and virtually unlimited parking, without meaningful engagement with residents, is unacceptable. Public input meetings that attract only 9 attendees cannot be considered representative of the over 3,000 permanent residents who live here.

Your flowcharts and reports may look impressive, but they do not reflect the lived experiences, values, or concerns of our community. Many of us question how our tax dollars are being spent when the priorities seem so misaligned with public sentiment.

How are the voices of over 1,500 Jasper residents—many of whom are currently unable to return to town—being heard in this process? How many long-time residents are living in temporary housing, and how many of the new arrivals were brought in under federal or provincial grant-funded programs? Why are some of our seniors—pillars of this community and part of the electorate that voted for this council five years ago—being made to feel unwelcome?

I, for one, **do not** want to see a four- or six-story building constructed on the land adjacent to my home. Would you?

Ask the residents who already have staff housing next door how they feel about the issues these developments bring—parking congestion, noise, and loss of privacy, among others.

Specifically, I want to understand how zoning is being changed—seemingly overnight—for parcels like the land next to the museum and RCMP detachment, which have never been zoned for large apartment complexes. These changes appear rushed, opaque, and dismissive of the public’s right to weigh in.

We’ve been told that the eight tiny homes being installed near the museum are intended for families. That could potentially mean 16 additional vehicles in an area already burdened by insufficient parking. Where exactly are these extra vehicles expected to go?

This town belongs to its residents, not to consultants or distant policymakers. We demand transparency, meaningful consultation, and respect for the existing character of our neighbourhoods before any further changes are made.

Respectfully,
Carolyn Daniels and Adam Hartwick

From: [brian.lackey](#)
To: [Emma Acorn](#)
Cc: [Beth Sanders](#)
Subject: Building restrictions
Date: July 7, 2025 3:14:44 PM

Written Submission #22

Hello,

First, my understanding is that you are to whom this email should be addressed; if you are not, please forward it to the appropriate person (s).

Although I have not seen the proposal, my understanding is that there is consideration being taken to change the existing limit of three stories for buildings in Jasper, and in addition, to allow for a building of a height in excess of three stories to be built on the site of the existing RCMP station.

While I support the building of more housing within the townsite to address the shortage, I am vehemently opposed to a change of existing height limits, and believe that the RCMP station site would be suitable for seniors housing.

Brian Lackey
500 Bonhomme St

Get [Outlook for iOS](#)

Gilly Thomas

Box [REDACTED], Jasper, AB | [REDACTED]

Date: July 7, 2025

Mayor Richard Ireland & Municipal Councilors
Municipality of Jasper
303 Pyramid Lake Rd
Jasper, Alberta T0E 1E0
RE: Land Use Proposal

Dear Mayor and Council,

Thank you for the opportunity to address the Land Use Proposal and Parking (LUP). Planning rules exist for the good of the whole community, but this plan has been written to address housing shortage only, not the balance of all things community. I have a number of questions because once a building is built, it is difficult to claw back a view or create a sense of neighborhood. Concerns and questions are: how are the housing needs of different groups identified, what recognition is there of Jasper as a destination resort, how would increasing building height impact neighborhood character, what are the parking needs, and how does HAF apply to Jasper? These concerns are peppered with observations and suggestions.

1) The LUP increases density without targets or designated uses, so what needs are being met and who is it benefitting? Development is needed for 3 different populations:

- Long-term residents (+427 units by 2042, prior to the fire). Many of these could be by tastefully densifying Cabin Creek or other neighborhoods. 3-6 unit multi unit buildings in existing low height neighbourhoods are large and looming, garden or garage suites could be fine, if well designed.
- Seasonal workers: What is the preferred form for this: university dorm style group accommodation? Common kitchens, hard wearing buildings, easy commute to work. How many are needed, and where are they placed? Who owns them and runs them? Free camp and the 4 lagoons trailer park were historical solutions. Currently some workers are lodged in single family homes purchased and adapted for their use. Is this the best use of homes with gardens in Jasper?
- Tourists looking for short term accommodation. Hotels are already a built form in Jasper. Are tourists also looking for character suites in local's houses and laneway buildings, or rooms with Bed and Breakfast? If so, how many are needed?
- Increasing rental stock disenfranchises local young families who need to buy affordable condos, or houses with mortgage helpers. Changing land ownership to strata increases ownership stock. These two forms need to be distinguished and allocated to maintain balance. Adding suites and laneway houses increases rental stock for long term, seasonal workers and tourist accommodation. Multi-unit buildings on single lots, and 4 and 6 storey buildings could be rental or strata owned.
- Who is served by increasing height and accommodation in downtown buildings?

Seasonal worker housing
Long term owner/rental for residents
Tourist accommodation?

Without identifiable targets for these planning relaxations, the form of the town could be altered drastically without improving the housing situation for these specific target groups. It is likely that controls on the use of the new stock will be required to maintain the availability of housing, since experience in other municipalities is that use tends to migrate to the highest rate of return, not the greatest need. In fact, it is likely that part of Jasper's housing shortage to date has been caused by economic factors, not just planned density.

With increased housing units and population there will likely be additional needs for commercial space. What is the current demand for additional commercial or professional space, and is it addressed in the downtown planning change?

Where is the planned space for housing the industrial type businesses that need to exist in Jasper? The industrial park space was critically small before the fire, and many businesses were forced to rent from the owners of that scarce space resource, increasing the cost of doing business in town. The plan does not address any increase in allocation for business space that is required for industrial, construction, vehicle related, tourism back-of-house, or maintenance services that need to exist in town.

2) Jasper as a destination resort

- Retention or even enhancement of the character of the built form and community feel is important to attract visitors.
- 'Old Jasper' is a draw and should remain as a character feature of the visited parts of town. Possible use of heritage building status to control demolition of stock of small and old buildings in the face of densification.
- 'Old Jasper' built buildings of locally available materials which gave the first generation of buildings a unique appearance, and amongst the lowest measures of embodied carbon possible.
- Stays in local accommodation keeps money in the local economy, vs chain hotels owned elsewhere. However short-term rentals are proven to reduce availability of long-term rentals, therefore it is necessary to control short term rental stock. Is there provision for this in the town's planning? Note the HAF based related \$10k incentive to build long term rental suites available for 10 years, has this been an effective policy? Will it continue to be past the horizon of the 10 contracts?
- Mountain views for existing residences can be obliterated by neighbouring building heights, unless setbacks, visual corridors and aesthetics are considered.
- What is a resort municipality status and what is the benefit to Jasper? In BC it allows the provincial government to work on improvements in the town, likely as a strategy to draw tourism to the province. Is this contemplated in Alberta?

3) Neighbourhood character impacted by height

- Increasing height of buildings makes the town feel like any other town because views are diminished or obliterated. Built form is important.
- Current high roof line 4 unit MURBs in residential areas are already overpowering local houses. MURBs should be clustered with other high-density forms, and Single-Family Homes with laneway suites should be clustered together. The LUP intends to mix large and small development which is detrimental to the heart and soul of neighbourhoods.
- Raising height of downtown could block views of the valley and mountains from many sites in the town. Before this is contemplated the impact should be studied to establish heights and protected views. (REVIT model or scale drawing)
- Tall buildings along the base of the western hill are appropriate. Increased height and density along the hill puts new units in proximity to the recreation centre and town centre for car free access.

4) Parking

- Increasing housing without associated parking will result in parking scarcity and tensions between residents, tourists and users of downtown businesses.
- Curb space in Jasper is already limited, especially in the summer.
- Parking policy requires a study of numbers, and provision of either private spaces or a public facility to respond to predicted demand.
- Developers of densified sites must either provide sufficient on-site parking to supplement curb space, or contribute to a municipal fund for a parkade or other public solution.
- Tourist parking should be dealt with separately from resident parking since the length of stay and size of vehicles are quite distinct.

There are advantages to community parking as a solution, but the cost is of course borne by the community. Therefore, new developments that require the parking should contribute to the building and maintenance of a parking facility, not the property tax payers of Jasper. Parking is a significant cost of densification, between \$50,000 and \$100,000 per space for multistory structures.

5) HAF is a made in Ottawa solution for big city problems. The broad-brush precepts are not appropriate for Jasper, a small and compact town with unique housing needs.

- The language in the proposal discusses transit-oriented development in hubs – Jasper is already a 15-minute walkable community for the most part. Car use in the centre is already dis-incentivized by the lack of parking, and a large fraction of the population bicycle or walk to commute and run errands year-round.
- Jasper has a distinct and compact town boundary established in the Park and so use of to-date unused land, and densification are the only ways to increase population.
- Reconstruction of the fire ravaged portions of the town represent a unique opportunity to reform neighbourhoods.
- The mix of housing needs ranging from long term residents, seasonal workers, to short stay tourists, is very different than is contemplated by the HAF formula proposed.

Jasper is an established community and has an established rhythm. Housing increases should augment the success of the town for local residents by improving their quality of life, and for tourists by improving the quality of their visits, not destabilize those. The current plan does not identify what those qualities are and how they will be maintained through the densification. As discussed above, there is potential for improving all aspects of life in Jasper through this process, however petitions for blanket densification serve some groups interests over others. Under the HAF plans to date, it seems that construction of multistory rental buildings benefits the organizations that built them, not the residents of the communities in which they are built.

The foregoing questions and observations need to be addressed with further community input before any binding decisions are implemented.

Best wishes and thank you,

Gilly Thomas

Dear Mayor and Council and any applicable parties –

Please consider the following facts and information when providing recommendations regarding residential density and parking.

- As of June 2025 I was ~47th/70 on the waitlist for a parking spot in a fenced municipal storage lot, having registered on April 9, 2020.
- The first name of the waitlist provided to me by Bylaw was registered and has been waiting for a spot since June 12th 2015. Over 10 years. This does not speak to effective turn over or management as some of the spots were occupied by temporary sheds and canoes prior to the cancelation of the bylaw governing usage and management, a task assigned to [REDACTED].
- The paved S-Block parking lot was opened to residents on a trial basis over winter 2024 and extended to summer, with no notification given to residents. Assignment and management was assigned, in practice to [REDACTED]. My spot was terminated along with pre-authorized payment without notification. It was and is to be utilized as necessary for recovery efforts, however spots remain largely empty to date and occupied by municipal implements, included a spot assigned to a single tractor bucket. An incredibly frustrating use of a valuable space given that the municipality has its own storage and parking compound.

There is also a significant disconnect between bylaw and land use requirements and enforcement:

- PHA approval requires additional parking, however there is nothing required that the spots be used by guests, who often simply park on the street.
- [REDACTED] seems to have been granted an unbridled use of discretion in his enforcement criteria of municipal parking bylaws (244), and [REDACTED] is either unwilling or unable to act as a point of accountability, as demonstrated in my May 6th appearance to mayor and council, which provided absolutely no resolution of an ongoing violation of municipal parking bylaw 244 7.4, eventually resolved by Parks Canada and the RCMP.

I also kindly ask that all members of council and mayor please disclose anything that may be perceived as a conflict of interest or competing interest including:

- The ownership of a home (or multiple) in Jasper.
- The approval of PHA (or multiple PHA).
- Work as a general contractor / property developer.
- Work as a lawyer, which includes property transfer documents. And if you have represented members of council in such transactions, which may have not gone as planned or expected and are still in process.

- If you have faced complaints from neighbours and other residents over land use / developments.

Thanks,

Robert Fougere

Municipality of Jasper
Committee of the Whole Meeting Minutes
Tuesday, July 15, 2025 | 9:30am
Jasper Library and Cultural Centre, Quorum Room

Virtual viewing and participation	Council attendance is in Council chambers at the Jasper Library and Cultural Centre. This meeting was also conducted virtually and available for public livestreaming through Zoom. Public viewing during Council meetings is through Zoom livestreaming and participation is through in person attendance.		
Present	Mayor Richard Ireland, Deputy Mayor Wendy Hall, Councillors Kathleen Waxer, Helen Kelleher-Empey, Ralph Melnyk, Rico Damota, and Scott Wilson		
Absent	none		
Also present	Bill Given, Chief Administrative Officer Christine Nadon, Director of Protective & Legislative Service Doug Olthaf, Housing & Social Recovery Manager Lisa Riddell, Community Development Manager Lisa Daniel, Executive Advisor Emma Acorn, Legislative Services Coordinator Bob Covey, The Jasper Local 11 observers		
Call to Order	Deputy Mayor Hall called the July 15, 2025 Committee of the Whole meeting to order at 9:30am and began with a Traditional Land Acknowledgement .		
Additions/ Deletions to agenda #350/25	MOTION by Mayor Ireland that the following item be added to the July 15, 2025 Committee of the Whole meeting agenda: <ul style="list-style-type: none">11.1 In-Camera item – Advice from Officials		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Approval of agenda #351/25	MOTION by Councillor Melnyk that Committee approve the agenda for the July 15, 2025 Committee of the Whole meeting as amended: <ul style="list-style-type: none">Add 11.1 In-Camera – Advice from Officials		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Business arising from June 24, 2025 minutes	none		
Delegations	none		
Correspondence	none		

Jasper Recovery Framework & Year 1 Progress Report	Committee received the Jasper Recovery Framework & Year 1 Progress Report as a first draft for discussion. Housing & Social Recovery Manager Doug Olthaf reviewed the documents and the purpose of the framework in guiding future work planning.		
#352/25	MOTION by Mayor Ireland that Committee recommend Council receive the JRCC Year 1 Progress Report for information and;		
	That Committee recommend Council approve the Jasper Recovery Framework as it may be adjusted by Administration on the basis of matters discussed at Committee of the Whole on July 15, 2025.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Indigenous Relations Framework	Community Development Manager Lisa Riddell presented a draft Indigenous Relations Framework for Committee's consideration and reviewed the background for the report.		
#353/25	MOTION by Councillor Waxer that Committee recommend Council adopt the Indigenous Relations Framework for Jasper as it may be adjusted by Administration, and;		
	That Committee direct Administration to engage Indigenous Partners and Indigenous residents to develop a strategy based on the framework – and return to a future meeting.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Land Acknowledgement Policy	Committee received a request for decision regarding an update to the Land Acknowledgement Policy and associated procedures. Ms. Riddell reviewed the minor updates recommended.		
#354/25	MOTION by Councillor Wilson that Committee recommend Council adopt the updated Land Acknowledgement Policy – A-106.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Public Participation Policy	Committee received a draft Public Participation Policy for consideration. Ms. Riddell reviewed the scope of the policy and legislative requirements. Committee made a few minor wording suggestions.		
#355/25	MOTION by Councillor Melnyk that Committee recommend Council adopt the Public Participation Policy – A-104 as amended.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED

Joint Use Partnership Agreement	Executive Advisor to the CAO, Lisa Daniel, presented a draft Joint Use Partnership Agreement which has been approved by the Grande Yellowhead Public School Division, to Committee.		
#356/25	MOTION by Councillor Kelleher-Empey that Committee recommend Council approve the Joint Use Partnership Agreement as presented.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Recess	Deputy Mayor Hall called a recess from 10:48am to 10:57am.		
Transit Service Update	CAO Bill Given reviewed a quarterly Transit Service update as required by Policy F-114 Transit Service Standards.		
#357/25	MOTION by Councillor Wilson that Committee receive the Transit Service Update (March 1 to June 30, 2025) for information.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
Passenger Rail Master Plan	Committee received a request for decision from Administration regarding the Government of Alberta's 30-Year Network of the Passenger Rail Master Plan. Mr. Given reviewed the initiative and opportunities to advocate for Jasper's inclusion in future planning.		
#358/25	MOTION by Mayor Ireland that Committee recommend Council advocate for the inclusion of an Edmonton to Jasper regional service in the Government of Alberta's 30-Year Network of the Passenger Rail Master Plan.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
2025 Community Conversations Interim Report	Ms. Riddell reviewed a Community Conversations Interim Report which summarized information gathered between January and June 2025. Highlights included attendance numbers, information on partner organizations; topics discussed; and future program considerations.		
#359/25	MOTION by Councillor Waxer that Committee receive the Community Conversations Interim Report for January to June 2025 for information.		
	FOR 7 Councillors	AGAINST 0 Councillors	CARRIED
2025 Community Social Assessment Results	Ms. Riddell reviewed a report which summarized the results of a survey completed by residents. The 2025 Social Assessment was conducted using a survey that was completed by 310 respondents (both adult and youth) between March 8, 2025 and April 23, 2025.		

The results highlight respondents' views on community strengths, challenges, and areas for improvement.

#360/25

MOTION by Councillor Melnyk that Committee receive the Community Social Assessment Report for information as amended.

FOR

7 Councillors

AGAINST

0 Councillors

CARRIED

Motion Action List

Administration reviewed the Motion Action List.

#361/25

MOTION by Councillor Waxer that Committee approve the updated Motion Action List with the removal of the following items:

- Recovery Advisory Committee Recommendations
- Grande Yellowhead Public School Division Joint Agreement
- Correspondence – Congestion at Fuel Stations

And date changes for the following items:

- Parcel CH Access Road & Spruce Avenue Development Tender Award

FOR

7 Councillors

AGAINST

0 Councillors

CARRIED

Councillor
upcoming
meetings

Councillor Melnyk will be at a sub-committee meeting this evening for the Mount Alberta Centennial and a Jasper-Yellowhead Historical Society monthly board meeting tomorrow.

Councillor Kelleher-Empey will be attending a committee meeting at the Alpine Summit Seniors Lodge this afternoon.

Councillor Waxer will be participating in a Healing Ceremony with Bighorn Chiniki Stoney Nation this afternoon at the Athabasca day use area.

Mayor Ireland will be speaking at noon on June 21st at a media scrum with Parks Canada CEO Ron Hallman.

Mayor Ireland has been invited to speak at the Stories of Resilience: Voices from Jasper Exhibition Opening on July 25th at the Jasper Art Gallery.

Mayor Ireland will be travelling to Canmore on July 31st to meet with MLA William Stevenson and the Mayor of Canmore. He is also hoping to meet with Minister of Municipal Affairs Dan Williams the same day.

Upcoming Events

Council reviewed a list of upcoming events.

Move In-camera
#362/25

MOTION by Councillor Kelleher-Empey to move in-camera at 11:59am to discuss agenda item:

- 11.1 In-Camera – Advice from Officials

FOR	AGAINST	
7 Councillors	0 Councillors	CARRIED

Mr. Given and Ms. Nadon also attended the in-camera session.

Move out of camera #363/25	MOTION by Councillor Kelleher-Empey to move out of camera at 1:11pm.	
	FOR	AGAINST
	7 Councillors	0 Councillors
		CARRIED

Adjournment #364/25	MOTION by Councillor Damota that, there being no further business, the Committee of the Whole meeting of July 15, 2025 be adjourned at 1:11pm.	
	FOR	AGAINST
	7 Councillors	0 Councillors
		CARRIED

MUNICIPALITY OF JASPER
Bylaw #271

**BEING A BYLAW OF THE MUNICIPALITY OF JASPER IN THE PROVINCE OF ALBERTA
TO ESTABLISH ALTERNATIVE METHODS FOR ADVERTISING STATUTORY NOTICES.**

WHEREAS, pursuant to section 606 of the *Municipal Government Act*, RSA 2000, cM-26, Council must give notice of certain bylaws, resolutions, meetings, public hearings or other things by advertising in a newspaper or other publication circulating in the area, mailing or delivering a notice to every residence in the affected area, or by another method provided for in a bylaw under section 606.1;

AND WHEREAS, pursuant to section 606.1 of the *Municipal Government Act*, Council may, by bylaw, provide for one or more methods, which may include electronic means, for advertising proposed bylaws, resolutions, meetings, public hearings and other things referred to in section 606;

AND WHEREAS, there are no newspapers or other publications circulating in the area;

AND WHEREAS Council deems it appropriate to establish alternative advertising methods, and is satisfied that the advertising methods set out in this Bylaw are likely to bring matters to the attention of substantially all residents in the area in an accessible, cost-effective and timely manner;

NOW THEREFORE, the Council of the Municipality of Jasper in the Province of Alberta, duly assembled, enacts as follows:

1. CITATION

1.1 This bylaw may be cited as the “Advertising Bylaw 2025.”

2. DEFINITIONS

2.1 In this bylaw:

2.1.1 “Act” means the *Municipal Government Act*, RSA 2000 cM-26, as amended;

2.1.2 “CAO” means the Chief Administrative Officer of the Municipality of Jasper or their designate;

2.1.3 “Convenience Copy” means a Statutory Notice that is provided for the public in another format than outlined in section 3.2.1 of this bylaw;

2.1.4 “Statutory Notice” means a notice of a proposed bylaw, resolution, meeting, public hearing or other thing required to be advertised by the *Municipal Government Act*.

3. ADVERTISING METHOD

3.1 Unless otherwise advertised in accordance with the Act, all Statutory Notices shall be advertised in accordance with this bylaw.

3.2 Statutory Advertisements shall be:

3.2.1 Posted prominently on Municipality of Jasper’s official website for a period of fourteen (14) days;

3.2.2 Where the Municipality of Jasper advertises Statutory Notices in accordance with section 3.2.1 of this bylaw, a Convenience Copy may be produced in a different format or with altered content, by the following means:

3.2.2.1 Municipal social media accounts;

3.2.2.2 Notice boards at municipal facilities;

3.2.2.3 Other means deemed appropriate by the CAO.

4. SEVERANCE

4.1 If any section of the bylaw is found to be invalid, it shall be severed from the remainder of the bylaw and shall not invalidate the whole bylaw.

5. COMING INTO FORCE

5.1 This bylaw shall come into force and effect on the final day of passing thereof.

READ a first time this 8th day of July 2025.

READ a second time this day of 2025.

READ a third time and finally passed this day of 2025.

MAYOR

CHIEF ADMINISTRATIVE OFFICER

DRAFT

AGENDA ITEM 7.1

REQUEST FOR DECISION

Subject: 2024 Audited Consolidated Financial Statements
From: Bill Given, Chief Administrative Officer
Prepared by: Natasha Malenchak, Director of Finance & Administration
Date: August 5, 2025



Recommendation:

- That Council receive the 2024 Audit Report as presented for information; and,
- That Council receive and approve of the Audited Financial Statements of the Municipality of Jasper for the year ended December 31, 2024, as presented.

Alternatives:

- Council may request administration to provide further information.

Background:

The Municipality of Jasper awarded the Audit Service contract to Metrix Group Chartered Professional Accounts, for a five-year term commencing with the year ended December 31, 2019.

The Municipality is required under the Municipal Government Act (MGA) Section 276, to prepare annual financial statements that follow the Canadian Generally Accepted Accounting Principles for municipal governments which are the standards approved by the Public Sector Accounting Board. These regulations are published through the Canada Public Sector Accounting Handbook, which is governed by the Chartered Professional Accountants of Canada (CPA). The financial statements also require an auditor's report which was completed by the Municipality's appointed auditor. The information included in the financial statements is submitted as a Financial Information Return to the Minister of Municipal Affairs.

The Municipality must submit required financial reporting as set out in the MGA by May 1st of each year. The Municipality requested an extension due to the Wildfire for submitting the 2024 Audited Financial Statements and Financial Information Report. This extension was granted however the Municipality will still be slightly behind for the extended deadline.

Discussion:

These financial statements provide information on a municipality's financial position in terms of its net financial debt, comprised of its financial assets and liabilities; non-financial assets, comprised of tangible capital assets and other non-financial assets; and its accumulated surplus. Financial statements also provide a meaningful summary of the sources, allocation and consumption of municipal economic resources, how the activities of the period have affected the municipality's net financial position, how municipal activities were financed, and how cash requirements were met.

Council should be aware that the formatting of the Audited Financial Statements appears slightly different from the format that administration generally presents. Administration presents Council various financial reports during the year with a focus on transparency and readability for Council and the general public.

While the audited financial statements vary from the annual financial statements in formatting the underlying information and financial impacts are consistent.

The Municipality's overall financial position as of December 31, 2024, is complex and challenging to summarize due to significant impacts from the wildfire.

As presented in the Statement of Financial Position, the Municipality is currently in a net financial debt position of \$8,461,510. This means our financial assets are insufficient to cover all liabilities—a shortfall primarily driven by extraordinary wildfire-related expenses, as evidenced by a significant increase in Accounts Payable at year-end.

While year-end cash appears higher, this is due to the timing of vendor payments, with \$18.1 million in payments scheduled to clear in January 2025. Adjusting for these outflows, the effective cash balance would be \$21,378,330—a 19% decrease compared to the prior year.

Accounts Payable, once normalized for timing differences, would be \$19,145,853—representing a 303% year-over-year increase. This includes \$13.6 million in accrued liabilities payable to other municipalities and public sector entities related to wildfire response efforts.

Additionally, tax receivables show a \$2.4 million credit balance, driven largely by wildfire-related tax credits and refunds, such as prepaid taxes.

Adjusting Accounts Payable to exclude the \$13.6 million in inter-municipal prepayments and \$2.4 million in tax credits results in a normalized year-end balance of \$2,432,635. For comparison, the prior year's normalized Accounts Payable balance, after adjusting for January-clearing payments, was \$2,922,735—indicating a \$490,000 (10%) year-over-year decrease in typical payables.

In summary, the sharp rise in Accounts Payable is almost entirely attributable to wildfire-related costs. When combined with reduced cash availability, these pressures have pushed the Municipality into a net debt position at year-end.

Key Differences Between Internal Reports and Audited Financial Statements

There are several important differences between internal (budgetary) reporting and the audited Financial Statements:

1. Reserve Transfers

In internal reporting, such as for budgeting under the Municipal Government Act (MGA), reserve transfers are treated as follows:

- Transfers *into* reserves are recorded as expenditures.
- Transfers *from* reserves are recorded as revenues.

However, in the audited Financial Statements, reserve transfers are treated as internal reallocations within the accumulated surplus. They are not included in the Statement of Operations and are not considered revenue or expenses.

2. Debt Issuance and Repayment

Similarly, the issuance and repayment of debt are treated as revenues and expenditures in budget reporting.

In contrast, the audited Financial Statements exclude these transactions from the Statement of Operations. Only the interest portion of debt repayments is recorded as an expense.

Note on 2024 Debt Limits: The debt limits found within the context of the Statements are greatly affected by the additional revenue received in 2024 from the Disaster Recovery Program (DRP).

As shown below the Audited Financial Statements report a total debt limit of just over \$88 Million. Removing the extraordinary DRP revenue provides a normalized view of the municipality's debt limit, just over \$44 Million.

	Financial Statements *2024	Normalized **2024	2023
Total Debt Limit	\$ 88,002,609	\$ 44,019,301	\$ 37,431,816
Total Debt	-\$ 23,555,013	-\$ 23,555,013	-\$ 24,556,252
Amount of debt limit unused	\$ 64,447,596	\$ 20,464,288	\$ 12,875,564
Service on Debt Limit	\$ 14,667,102	\$ 7,336,550	\$ 6,238,636
Service on Debt	-\$ 1,946,451	-\$ 1,946,451	-\$ 2,051,278
Amount of service on debt limit unused	\$ 12,720,651	\$ 5,390,099	\$ 4,187,358
*Limits calculated using revenue of \$58,668,406, as per Financial Statements.			
**Limits calculated using revenue of \$29,346,201 (\$58,668,406 less \$29,332,205 in DRP transfers).			

3. Treatment of Amortization and Accretion Expense

The financial statements include non-cash adjustments for amortization of assets and accretion of asset retirement obligations in the amount of \$3,138,691 and \$51,347 (see 'Consolidated Statement of Cash Flows').

These expenses are not currently funded in the municipal budget and therefore does not appear in administrative reporting.

West Yellowhead Regional Waste Management Authority: The Municipality of Jasper has a proportionate share in West Yellowhead Regional Waste Management Authority (WYRWMA). The proportionate share is based on total waste hauled. WYRWMA was able to have draft audited statements into our Auditors in time this year and the Municipality's share of WYRWMA's financial position and operations have been consolidated for the year-ended December 31, 2024. The proportion of WYRWMA consolidated amounted to 7% in 2023.

Under the Authority Agreement, liabilities are allocated among member municipalities based on the proportion of total waste hauled to the landfill. Previously, the percentage calculation was based on reports that incorrectly included waste hauled on behalf of Parks Canada/the national park, resulting in an inaccurate allocation.

As historical waste haul data is not readily available, the Authority has applied a proportionate allocation of 20% for consolidation purposes, aligning with the allocation used for other member municipalities.

As a result, the 2024 consolidated financial statements have been restated to reflect this corrected consolidation rate.

Asset Retirement Obligations: Asset retirement obligations are legal obligations associated with the

retirement tangible capital assets. Asset retirement activities include all activities related to an asset retirement obligation. These may include, but are not limited to:

- Decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed.
- Remediation of contamination of a tangible capital asset created by its normal use.
- Post-retirement activities such as monitoring; and
- Constructing other tangible capital assets to perform post-retirement activities

The liabilities are mostly measured using a time value of money technique. With the passage of time, the liabilities increase (due to various factors - e.g., inflation, another year passing, ...etc.). This growth is captured through the accretion expense is not budgeted.

The implementation of the ARO standard does not significantly change Jasper's future budgeting approach. It simply formalizes recognition of long-term liabilities for future remediation activities, allowing for better long-term planning.

Jasper's AROs primarily include:

- Asbestos in the Activity Centre, Arena, and Aquatic Centre (expected to be addressed during renovations),
- Water wells (minimal impact, approx. \$5K each),
- The landfill's closure and post-closure costs (the most significant item).

As of December 31, 2024, the landfill's ARO liability is \$4.9 million, with only \$1.1 million in related reserves—leaving a potential funding gap of \$3.8 million.

How this shortfall is addressed depends on coordination with the landfill Authority. While Jasper is currently recording 20% of the liability, it's unclear if that share would change in the event of a capital requisition. Other Authority-held reserves (e.g., \$3.5M capital, \$4.4M operating) may help offset the shortfall, but it's unknown whether those funds are restricted.

Further clarification is needed regarding reserve availability and cost-sharing arrangements before making future budgeting decisions.

Annual Surplus/Deficit: While the financial statements reflect an annual surplus, this is primarily due to other income and government grants applied to capital projects. Before accounting for government transfers related to capital funding, the Municipality of Jasper incurred an annual operating deficit of \$1,893,362.

Furthermore, despite the reported surplus, the unrestricted accumulated surplus (refer to Note 13) remains in a deficit position. This limits the Municipality's capacity to fund additional projects without drawing from reserves.

Understanding the Deficit and Path to Recovery

Jasper's current deficit is largely due to wildfire-related expenses and upfront funding of capital projects from accumulated surplus. However, this situation is expected to correct itself over time through a few key actions:

1. Annual Surpluses – As long as Jasper continues to run annual surpluses (revenues exceeding expenses), the overall financial position will gradually improve.
2. Capital Project Financing – Some capital projects were temporarily funded from accumulated surplus. Once future debentures or local improvement levies are in place, those funds will be reimbursed, improving the unrestricted surplus balance.
3. Stabilization Funding – While the provincial stabilization fund won't fully cover the wildfire impacts, it will help offset some of the losses, though Jasper must still cover 10% of the shortfall.
4. Strategic Financial Decisions – Recovery will depend on Council's direction. Options include reducing costs (e.g., delaying projects, adjusting services) or increasing revenues (e.g., raising tax rates or user fees).

If Jasper manages spending carefully, uses reserves wisely, and maintains a revenue surplus, the deficit should be resolved by fiscal year 2025/2026—depending on how capital projects are funded.

Financial Implications:

There are no direct financial implications resulting from the presentation of the annual financial statements. However, the trends noted in these statements assist Council in the annual budget deliberations to establish service levels and mechanisms to fund all activities undertaken and delivered by the Municipality.

Looking ahead, Administration anticipates that the next several years will remain financially challenging due to the lingering impacts of the 2024 wildfire and the broader demands on service delivery and infrastructure.

While the audited financial statements demonstrate the Municipality's commitment to transparency and sound fiscal management, they also highlight a continued need for stabilization and recovery. Ongoing fiscal support from the provincial government will be essential to ensuring the Municipality can meet community needs, support recovery and return to a more resilient financial position.

Attachments:

- Municipality of Jasper Draft Consolidated Financial Statements for the year ended December 31, 2024.
- 2024 Draft Audit Findings Report

MUNICIPALITY OF JASPER
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2024

DRAFT

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council of the Municipality of Jasper

Opinion

We have audited the accompanying consolidated financial statements of the Municipality of Jasper (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operations and accumulated surplus, changes in net financial assets (debt), and cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2024, and the results of its consolidated operations, changes in net financial assets (debt), and its cash flows for the years then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Impact of Wildfire

We draw attention to Note 16 to the consolidated financial statements, which describes the impact of the 2024 Jasper wildfire. The wildfire caused significant disruption to the Municipality's operations, including evacuation of residents, workers, and visitors; temporary operation closures; and damage to municipal facilities. Our opinion is not modified in respect of this matter.

Emphasis of Matter - Restated Comparative Information

We draw attention to Note 25 to the consolidated financial statements, which explains that certain comparative information presented for the year ended December 31, 2023 has been restated to update the Municipality's proportionate share of the West Yellowhead Regional Waste Management Authority not previously recorded. Our opinion is not modified in respect of this matter.

(continues)



Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

(continues)

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities with the Municipality or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Edmonton, Alberta

August 5, 2025

DRAFT



MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The elected Mayor and Council of the Municipality of Jasper are composed entirely of individuals who are neither management nor employees of the Municipality. The Mayor and Council have the responsibility of meeting with management and the external auditors to discuss the internal controls over the financial reporting process, auditing matters, and financial reporting issues. The Mayor and Council are also responsible for the appointment of the Municipality's external auditors.

Metrix Group LLP, an independent firm of Chartered Professional Accountants, is appointed by Council to audit the consolidated financial statements and to report directly to them. The external auditors have full and free access to and meet periodically and separately with both the Mayor and Council and management to discuss their audit findings.

Bill Given, Chief Administrative Officer

Natasha Malenchak, Director of Finance and Administration

Jasper, Alberta
August 5, 2025

MUNICIPALITY OF JASPER
Consolidated Statement of Financial Position
As at December 31, 2024

		<u>2024</u>	<u>2023</u> (Restated) (Note 25)
FINANCIAL ASSETS			
Cash		\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	(Note 2)	839,912	516,956
Trade and other receivables	(Note 3)	23,151,898	16,573,877
Investment in government business enterprise	(Note 4)	-	10
		<u>63,499,430</u>	<u>43,624,914</u>
LIABILITIES			
Accounts payable and accrued liabilities	(Note 6)	\$ 37,275,143	\$ 4,752,551
Employee benefit obligations	(Note 7)	981,605	781,787
Deposit liabilities		368,616	18,643
Deferred revenue	(Note 8)	8,638,097	6,457,929
Capital lease obligations	(Note 9)	28,881	40,273
Long-term debt	(Note 10)	23,526,132	24,515,979
Asset retirement obligations	(Note 12)	1,142,466	1,124,711
		<u>71,960,940</u>	<u>37,691,873</u>
NET FINANCIAL ASSETS (DEBT)		<u>(8,461,510)</u>	<u>5,933,041</u>
NON-FINANCIAL ASSETS			
Tangible capital assets	(Schedule 6)	96,593,702	75,166,312
Prepaid expenses		895,727	829,933
		<u>97,489,429</u>	<u>75,996,245</u>
ACCUMULATED SURPLUS	(Schedule 1, Note 13)	<u>\$ 89,027,919</u>	<u>\$ 81,929,286</u>
CONTINGENCIES	(Note 18)		
CONTRACTUAL OBLIGATIONS	(Note 19)		
SUBSEQUENT EVENTS	(Note 28)		

APPROVED ON BEHALF OF COUNCIL:

Mayor

Councillor

MUNICIPALITY OF JASPER
Consolidated Statement of Operations and Accumulated Surplus
For The Year Ended December 31, 2024

		<u>2024</u> (Budget) (Note 23)	<u>2024</u> (Actual)	<u>2023</u> (Restated) (Note 25)
REVENUE				
Government transfers for operating	(Schedule 3, Note 16)	\$ 2,616,879	\$ 35,057,425	\$ 3,504,308
Net municipal property taxes	(Schedule 2)	\$ 10,164,296	8,784,803	9,157,922
User fees and sales of goods		9,658,769	7,971,369	9,265,465
Other	(Note 16)	11,059,522	4,215,363	609,130
Investment income		212,242	1,282,999	886,100
Franchise and concession contracts	(Note 17)	649,910	578,258	617,807
Rentals		432,212	379,661	467,318
Fines, licenses and permits		283,180	299,794	277,723
Penalties and costs on taxes		88,326	98,734	168,771
		<u>35,165,336</u>	<u>58,668,406</u>	<u>24,954,544</u>
EXPENSES				
Protective services		2,105,561	35,717,437	1,948,326
Utilities		5,849,074	7,027,973	5,140,814
Parks and recreation		5,248,601	4,901,641	4,092,102
Public health		4,261,023	4,744,832	4,392,304
Roads, streets, walks, lighting		3,243,752	3,059,604	2,347,937
General government		2,668,251	2,937,242	2,816,657
Legislative		1,098,152	847,196	704,264
Economic development		593,814	740,333	594,747
Library and museum		377,990	585,510	547,483
		<u>25,446,218</u>	<u>60,561,768</u>	<u>22,584,634</u>
ANNUAL SURPLUS (DEFICIT) BEFORE OTHER INCOME		<u>9,719,118</u>	<u>(1,893,362)</u>	<u>2,369,910</u>
OTHER INCOME (EXPENSES)				
Government transfers for capital	(Schedule 3, Note 16)	13,116,366	9,043,353	7,433,411
Subsidiary operations - JMHC	(Note 4)	-	(10)	-
Loss on disposal of tangible capital assets	(Note 16)	-	(51,347)	(38,592)
		<u>13,116,366</u>	<u>8,991,996</u>	<u>7,394,819</u>
ANNUAL SURPLUS		<u>\$ 22,835,484</u>	<u>7,098,634</u>	<u>9,764,729</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR, AS PREVIOUSLY STATED			80,614,167	71,336,104
Restatement	(Note 25)		<u>1,315,118</u>	<u>828,453</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR			<u>81,929,285</u>	<u>72,164,557</u>
ACCUMULATED SURPLUS, END OF YEAR	(Schedule 1, Note 13)		<u>\$ 89,027,919</u>	<u>\$ 81,929,286</u>

MUNICIPALITY OF JASPER

Consolidated Statement of Change in Net Financial Assets (Debt)

For The Year Ended December 31, 2024

	<u>2024</u> (Budget) (Note 23)	<u>2024</u> (Actual)	<u>2023</u>
ANNUAL SURPLUS	\$ <u>22,835,484</u>	\$ <u>7,098,634</u>	\$ <u>9,764,729</u>
Acquisition of tangible capital assets	(54,939,624)	(24,617,428)	(12,292,816)
Amortization of tangible capital assets	2,923,434	3,138,691	2,953,878
Gain (loss) on disposal of tangible capital assets	<u>-</u>	<u>51,347</u>	<u>38,592</u>
	<u>(52,016,190)</u>	<u>(21,427,390)</u>	<u>(9,300,346)</u>
Net change in prepaid expenses	<u>-</u>	<u>(65,795)</u>	<u>(439,566)</u>
INCREASE (DECREASE) IN NET FINANCIAL ASSETS	(29,180,706)	(14,394,551)	24,817
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>5,933,041</u>	<u>5,933,041</u>	<u>5,908,224</u>
NET FINANCIAL ASSETS (DEBT), END OF YEAR	\$ <u>(23,247,665)</u>	\$ <u>(8,461,510)</u>	\$ <u>5,933,041</u>

MUNICIPALITY OF JASPER
Consolidated Statement of Cash Flows
For The Year Ended December 31, 2024

	<u>2024</u>	<u>2023</u>
OPERATING ACTIVITIES		
Annual surplus (deficit)	\$ 7,098,634	\$ 9,764,729
Non-cash items included in annual surplus:		
Amortization of tangible capital assets	3,138,691	2,953,878
(Gain) loss on disposal of tangible capital assets	51,347	38,592
Revision of asset retirement obligations estimates	86,557	-
Accretion of asset retirement obligations	58,769	58,318
Subsidiary operations loss - JMHC	10	-
Change in non-cash working capital balances:		
Taxes and grants in place of taxes receivable	(322,956)	120,037
Trade and other receivables	(6,578,021)	(4,704,689)
Prepaid expenses	(65,795)	(439,566)
Accounts payable and accrued liabilities	32,522,592	1,772,011
Employee benefit obligations	199,818	104,249
Deposit liabilities	349,973	(49,531)
Deferred revenue	<u>2,180,168</u>	<u>(2,451,236)</u>
	<u>38,719,787</u>	<u>7,166,792</u>
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(24,617,428)	(12,292,816)
Settlement of asset retirement obligations	<u>(127,571)</u>	<u>(125,000)</u>
	<u>(24,744,999)</u>	<u>(12,417,816)</u>
INVESTING ACTIVITIES		
Purchase of shares in JMHC	<u>-</u>	<u>(10)</u>
FINANCING ACTIVITIES		
Long-term debt issued	-	14,150,000
Repayment of long-term debt	(989,847)	(706,848)
Capital lease obligations paid	<u>(11,392)</u>	<u>(11,301)</u>
	<u>(1,001,239)</u>	<u>13,431,851</u>
CHANGE IN CASH DURING THE YEAR	12,973,549	8,180,817
CASH, BEGINNING OF YEAR	<u>26,534,071</u>	<u>18,353,254</u>
CASH, END OF YEAR	<u>\$ 39,507,620</u>	<u>\$ 26,534,071</u>

MUNICIPALITY OF JASPER

SCHEDULE 1

Schedule of Changes in Accumulated Surplus

For The Year Ended December 31, 2024

	<u>Unrestricted</u>	<u>Restricted for Operating</u>	<u>Restricted for Capital</u>	<u>Equity in Tangible Capital Assets</u>	<u>2024</u>	<u>2023</u>
BALANCE, BEGINNING OF YEAR, AS PREVIOUSLY STATED	\$ 14,973,858	\$ 3,042,927	\$ 8,377,704	\$ 54,219,678	\$ 80,614,167	\$ 72,164,557
Restatement (Note 25)	<u>-</u>	<u>-</u>	<u>934,778</u>	<u>380,340</u>	<u>1,315,118</u>	<u>828,451</u>
BALANCE, BEGINNING OF YEAR	14,973,858	3,042,927	9,312,482	54,600,018	81,929,285	72,993,008
Annual surplus (deficit)	7,098,634	-	-	-	7,098,634	9,764,729
Unrestricted funds designated for future use, net of funds utilized	(1,234,294)	(132,981)	1,367,275	-	-	-
Purchase of tangible capital assets	(24,617,428)	-	-	24,617,428	-	-
Annual amortization	3,138,691	-	-	(3,138,691)	-	-
Disposal of tangible capital assets (net of amortization)	51,347	-	-	(51,347)	-	-
Revision of asset retirement obligations	86,557	-	-	(86,557)	-	-
Accretion of asset retirement obligations	58,769	-	-	(58,769)	-	-
Settlement of asset retirement obligations	(127,571)	-	-	127,571	-	-
Long-term debt repaid	(989,847)	-	-	989,847	-	-
Capital lease obligations repaid	(11,392)	-	-	11,392	-	-
Levied portion of debt recoverable - local improvements	<u>184,932</u>	<u>-</u>	<u>-</u>	<u>(184,932)</u>	<u>-</u>	<u>-</u>
BALANCE, END OF YEAR	<u>\$ (1,387,744)</u>	<u>\$ 2,909,946</u>	<u>\$ 10,679,757</u>	<u>\$ 76,825,960</u>	<u>\$ 89,027,919</u>	<u>\$ 82,757,737</u>

The accompanying notes are an integral part of the consolidated financial statements.

Schedule of Property Taxes Levied

For The Year Ended December 31, 2024

	<u>2024</u> (Budget) (Note 23)	<u>2024</u> (Actual)	<u>2023</u> (Actual)
TAXATION			
Real property taxes	\$ 16,135,286	\$ 13,276,171	\$ 14,616,690
Government grants in place of property taxes	1,038,774	1,055,270	1,017,984
Linear property taxes	699,660	699,802	705,561
Designated industrial property	<u>5,300</u>	<u>5,369</u>	<u>5,315</u>
	<u>17,879,020</u>	<u>15,036,612</u>	<u>16,345,550</u>
REQUISITIONS			
Alberta School Foundation Fund	5,722,172	4,656,540	5,163,312
Evergreen Foundation	861,786	1,015,830	962,235
Land rent to Parks Canada	514,922	177,608	650,353
Policing	379,080	396,110	353,658
Planning reserves to Parks Canada	231,464	107	52,712
Designated industrial property	<u>5,300</u>	<u>5,614</u>	<u>5,358</u>
	<u>7,714,724</u>	<u>6,251,809</u>	<u>7,187,628</u>
NET MUNICIPAL PROPERTY TAXES	<u>\$ 10,164,296</u>	<u>\$ 8,784,803</u>	<u>\$ 9,157,922</u>

Schedule of Government Transfers

For The Year Ended December 31, 2024

	<u>2024</u> (Budget) (Note 23)	<u>2024</u> (Actual)	<u>2023</u> (Actual)
TRANSFERS FOR OPERATING			
Provincial government	\$ 1,530,804	\$ 34,028,267	\$ 1,715,289
Federal government	<u>1,086,075</u>	<u>1,029,158</u>	<u>1,789,019</u>
	<u>2,616,879</u>	<u>35,057,425</u>	<u>3,504,308</u>
TRANSFERS FOR CAPITAL			
Provincial government	8,237,687	5,649,689	4,555,644
Federal government	4,878,679	3,393,664	2,639,950
Local government	<u>-</u>	<u>-</u>	<u>237,817</u>
	<u>13,116,366</u>	<u>9,043,353</u>	<u>7,433,411</u>
TOTAL GOVERNMENT TRANSFERS	<u>\$ 15,733,245</u>	<u>\$ 44,100,778</u>	<u>\$ 10,937,719</u>

MUNICIPALITY OF JASPER
Schedule of Segmented Disclosure
For The Year Ended December 31, 2024

SCHEDULE 4

	General Government	Roads, Streets Walks, Lighting	Legislative	Utilities	Parks and Recreation	Protective Services	Library and Museum	Public Health	Economic Development	2024
REVENUE										
Government transfers - operating	\$ 1,805,081	\$ 112,214	\$ -	\$ 1,837,940	\$ 315,472	\$ 28,215,784	\$ -	\$ 2,534,420	\$ 236,514	\$ 35,057,425
Net municipal property taxes	8,784,803	-	-	-	-	-	-	-	-	8,784,803
User fees and sales of goods	5,711	227,369	6,542	6,037,998	285,988	804,064	-	603,697	-	7,971,369
Other	4,061	115,798	-	158,839	488,684	3,033,001	-	413,240	1,740	4,215,363
Investment income	1,236,268	-	-	46,731	-	-	-	-	-	1,282,999
Franchise and concession contracts	578,258	-	-	-	-	-	-	-	-	578,258
Rentals	1,814	3,188	5,404	-	202,689	72,565	-	-	94,001	379,661
Fines, licenses and permits	46,076	-	-	-	-	253,718	-	-	-	299,794
Penalties and costs on taxes	98,734	-	-	-	-	-	-	-	-	98,734
	<u>12,560,806</u>	<u>458,569</u>	<u>11,946</u>	<u>8,081,508</u>	<u>1,292,833</u>	<u>32,379,132</u>	<u>-</u>	<u>3,551,357</u>	<u>332,255</u>	<u>58,668,406</u>
EXPENSES										
Contracted and general services	1,136,962	903,592	88,649	3,387,556	485,281	28,774,637	3,578	683,268	210,439	35,673,962
Salaries, wages and benefits	1,426,189	1,268,946	559,932	1,360,241	1,764,249	1,556,079	281,483	3,668,392	273,911	12,159,422
Materials, goods and utilities	151,020	(180,266)	16,140	863,814	1,409,017	5,028,955	75,190	372,297	214,244	7,950,411
Amortization	37,286	1,067,332	-	869,877	558,572	357,766	206,119	-	41,739	3,138,691
Interest on long-term debt	-	-	-	390,448	664,347	-	-	-	-	1,054,795
Transfer to individuals and organizations	-	-	182,475	-	-	-	-	10,001	-	192,476
Provision for allowance	174,855	-	-	13,527	-	-	-	963	-	189,345
Transfers to local boards and agencies	-	-	-	94,970	-	-	19,140	-	-	114,110
Accretion	-	-	-	46,591	12,178	-	-	-	-	58,769
Bank charges and short-term interest	10,930	-	-	949	7,997	-	-	9,911	-	29,787
	<u>2,937,242</u>	<u>3,059,604</u>	<u>847,196</u>	<u>7,027,973</u>	<u>4,901,641</u>	<u>35,717,437</u>	<u>585,510</u>	<u>4,744,832</u>	<u>740,333</u>	<u>60,561,768</u>
OTHER INCOME (EXPENSES)										
Government transfers - capital	2,457,695	146,062	-	678,256	2,707,290	3,054,050	-	-	-	9,043,353
Subsidiary income	(10)	-	-	-	-	-	-	-	-	(10)
Loss on disposal of tangible capital assets	(16,711)	-	-	-	(34,636)	-	-	-	-	(51,347)
	<u>2,440,974</u>	<u>146,062</u>	<u>-</u>	<u>678,256</u>	<u>2,672,654</u>	<u>3,054,050</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,991,996</u>
ANNUAL SURPLUS (DEFICIT)	<u>\$ 12,064,538</u>	<u>\$ (2,454,973)</u>	<u>\$ (835,250)</u>	<u>\$ 1,731,791</u>	<u>\$ (936,154)</u>	<u>\$ (284,255)</u>	<u>\$ (585,510)</u>	<u>\$ (1,193,475)</u>	<u>\$ (408,078)</u>	<u>\$ 7,098,634</u>

The accompanying notes are an integral part of the consolidated financial statements.

MUNICIPALITY OF JASPER
Schedule of Segmented Disclosure
For The Year Ended December 31, 2023

SCHEDULE 5

	General Government	Roads, Streets Walks, Lighting	Legislative	Utilities	Parks and Recreation	Protective Services	Library and Museum	Public Health	Economic Development	2023
REVENUE										
User fees and sales of goods	\$ 6,743	\$ 4,355	\$ 5,980	\$ 6,659,811	\$ 492,264	\$ 1,268,292	\$ -	\$ 824,525	\$ 3,495	\$ 9,265,465
Net municipal property taxes	9,157,922	-	-	-	-	-	-	-	-	9,157,922
Government transfers - operating	603,137	94,944	-	16,155	-	239,650	-	2,550,422	-	3,504,308
Investment income	828,084	-	-	58,016	-	-	-	-	-	886,100
Franchise and concession contracts	617,807	-	-	-	-	-	-	-	-	617,807
Other	5,852	5,926	-	169,578	32,533	271,815	-	121,284	2,142	609,130
Rentals	1,785	-	5,404	-	264,305	80,688	-	-	115,136	467,318
Fines, licenses and permits	38,934	-	-	-	-	238,789	-	-	-	277,723
Penalties and costs on taxes	168,771	-	-	-	-	-	-	-	-	168,771
	<u>11,429,035</u>	<u>105,225</u>	<u>11,384</u>	<u>6,903,560</u>	<u>789,102</u>	<u>2,099,234</u>	<u>-</u>	<u>3,496,231</u>	<u>120,773</u>	<u>24,954,544</u>
EXPENSES										
Salaries, wages, and benefits	1,254,793	1,028,630	440,952	1,385,623	1,874,649	855,366	241,223	3,342,539	77,849	10,501,624
Contracted and general services	1,368,619	463,159	127,146	1,788,253	212,706	356,045	3,768	831,343	250,919	5,401,958
Materials, goods, and utilities	116,463	(152,571)	12,016	869,888	1,346,329	433,663	72,300	205,308	223,046	3,126,442
Amortization	36,817	1,008,719	-	820,256	530,782	303,252	211,119	-	42,933	2,953,878
Interest on long-term debt	-	-	-	270,268	97,251	-	-	-	-	367,519
Transfers to individuals and organizations	-	-	124,150	-	-	-	-	-	-	124,150
Accretion	-	-	-	40,870	17,448	-	-	-	-	58,318
Bank charges and short-term interest	10,610	-	-	465	12,937	-	-	12,843	-	36,855
Transfers to local boards and agencies	-	-	-	-	-	-	19,073	-	-	19,073
Provision for allowances (recovery)	29,355	-	-	(34,809)	-	-	-	271	-	(5,183)
	<u>2,816,657</u>	<u>2,347,937</u>	<u>704,264</u>	<u>5,140,814</u>	<u>4,092,102</u>	<u>1,948,326</u>	<u>547,483</u>	<u>4,392,304</u>	<u>594,747</u>	<u>22,584,634</u>
OTHER INCOME (EXPENSES)										
Government transfers - capital	-	794,251	-	1,349,488	4,900,264	389,408	-	-	-	7,433,411
Loss on disposal of tangible capital assets	-	(38,592)	-	-	-	-	-	-	-	(38,592)
	<u>-</u>	<u>755,659</u>	<u>-</u>	<u>1,349,488</u>	<u>4,900,264</u>	<u>389,408</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,394,819</u>
ANNUAL SURPLUS (DEFICIT)	<u>\$ 8,612,378</u>	<u>\$ (1,487,053)</u>	<u>\$ (692,880)</u>	<u>\$ 3,112,234</u>	<u>\$ 1,597,264</u>	<u>\$ 540,316</u>	<u>\$ (547,483)</u>	<u>\$ (896,073)</u>	<u>\$ (473,974)</u>	<u>\$ 9,764,729</u>

The accompanying notes are an integral part of the consolidated financial statements.

MUNICIPALITY OF JASPER
Schedule of Tangible Capital Assets
For The Year Ended December 31, 2024

SCHEDULE 6

	<u>Land</u>	<u>Land Improvements</u>	<u>Buildings</u>	<u>Engineered Structures</u>	<u>Machinery and Equipment</u>	<u>Vehicles</u>	<u>Construction in progress</u>	<u>2024</u>	<u>2023</u>
COST:									
Balance, Beginning of Year	\$ 403,759	\$ 6,230,983	\$ 39,574,176	\$ 51,201,218	\$ 9,677,611	\$ 6,497,828	\$ 10,102,982	\$ 123,688,557	\$ 111,920,866
Restatement (<i>Note 25</i>)	-	<u>1,369,426</u>	<u>141,338</u>	<u>143,413</u>	<u>44,338</u>	-	-	<u>1,698,515</u>	<u>1,211,982</u>
Balance, Beginning of Year, As Restated	403,759	7,600,409	39,715,514	51,344,631	9,721,949	6,497,828	10,102,982	125,387,072	113,132,848
Additions	-	535,445	-	-	600,988	99,760	23,381,235	24,617,428	12,292,816
Disposals	-	-	(147,397)	(82,361)	(111,735)	-	-	(341,493)	(38,592)
Transfers	-	-	-	<u>2,931,867</u>	<u>298,143</u>	<u>850,186</u>	<u>(4,080,196)</u>	-	-
Balance, End of Year	<u>403,759</u>	<u>8,135,854</u>	<u>39,568,117</u>	<u>54,194,137</u>	<u>10,509,345</u>	<u>7,447,774</u>	<u>29,404,021</u>	<u>149,663,007</u>	<u>125,387,072</u>
ACCUMULATED AMORTIZATION:									
Balance, Beginning of Year	-	4,056,166	14,134,738	21,889,519	6,264,974	3,107,211	-	49,452,608	46,516,712
Restatement (<i>Note 25</i>)	-	<u>682,158</u>	<u>17,011</u>	<u>40,294</u>	<u>28,689</u>	-	-	<u>768,152</u>	<u>750,170</u>
Balance, Beginning of Year, As Restated	-	4,738,324	14,151,749	21,929,813	6,293,663	3,107,211	-	50,220,760	47,266,882
Amortization expense	-	170,271	802,844	1,224,087	509,730	431,759	-	3,138,691	2,953,878
Disposals	-	-	(111,069)	(82,361)	(96,716)	-	-	(290,146)	-
Balance, End of Year	-	<u>4,908,595</u>	<u>14,843,524</u>	<u>23,071,539</u>	<u>6,706,677</u>	<u>3,538,970</u>	-	<u>53,069,305</u>	<u>50,220,760</u>
2024 NET BOOK VALUE	<u>\$ 403,759</u>	<u>\$ 3,227,259</u>	<u>\$ 24,724,593</u>	<u>\$ 31,122,598</u>	<u>\$ 3,802,668</u>	<u>\$ 3,908,804</u>	<u>\$ 29,404,021</u>	<u>\$ 96,593,702</u>	<u>\$ -</u>
2023 NET BOOK VALUE	<u>\$ 403,759</u>	<u>\$ 2,862,085</u>	<u>\$ 25,563,765</u>	<u>\$ 29,414,818</u>	<u>\$ 3,428,286</u>	<u>\$ 3,390,617</u>	<u>\$ 10,102,982</u>	<u>\$ -</u>	<u>\$ 75,166,312</u>

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality of Jasper (the "Municipality") are the representations of management prepared in accordance with Canadian public sector accounting standards. Significant aspects of the accounting policies adopted by the Municipality are as follows:

(a) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenue, and expenses, changes in net financial position and cash flows of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Municipality and are, therefore, accountable to Council for the administration of their financial affairs and resources.

Included with the Municipality is the Jasper Municipal Housing Corporation ("JMHC"), West Yellowhead Regional Waste Management Authority, and the Jasper Municipal Leasehold Assets Society.

Jasper Municipal Housing Corporation, a subsidiary corporation of the Municipality, is accounted for on a modified equity basis, consistent with the public sector accounting treatment for a government business enterprise. Under the modified equity basis, the government business enterprise's accounting principles are not adjusted to conform with those of the Municipality, and inter-organizational transactions and balances are not eliminated. JMHC's other comprehensive income (loss) is recognized in the Municipality's consolidated statement of operations and accumulated surplus as an adjustment to accumulated surplus with a corresponding increase (decrease) in the investment in JMHC. JMHC's net income and capital contributions to JMHC from the Municipality are recorded as an increase to the investment in JMHC. Any dividends that the Municipality receives from JMHC are recorded as a decrease to the investment in JMHC.

The Municipality is a member of the West Yellowhead Regional Waste Management Authority (the "Authority"). The Municipality accounts for the Authority as a government partnership using the proportionate consolidation method. Under this method, the Municipality's proportionate share of assets, liabilities, revenue and expenses are included in the consolidated financial statements.

The schedule of taxes levied also includes requisitions for education, health, social, and other external organizations that are not part of the municipal reporting entity.

The consolidated statements exclude trust assets that are administered by the Municipality for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

(b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(c) Tax Revenue

Property tax revenue is based on assessments determined in accordance with the *Municipal Government Act*. Tax rates are established annually. Taxation revenues are recorded at the time tax billings are issued. Assessments are subject to appeal.

Construction and borrowing costs associated with local improvement projects are recovered through annual special property assessments during the period of the related borrowing. These levies are collectible from property owners for work performed by the Municipality. Under the accrual basis of accounting, revenues to be received from local improvement assessments are recognized in full in the period the local improvement project costs are incurred and the passing of the related imposition by-law.

(d) Requisition Over-Levies and Under-Levies

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

(e) Pension Expenses

Contributions for current and past service pension benefits are recorded as expenses in the year in which they become due.

(f) Asset retirement obligations

Asset retirement obligations are legal obligations associated with the retirement tangible capital assets. Asset retirement activities include all activities related to an asset retirement obligation. These may include, but are not limited to:

- Decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed;
- Remediation of contamination of a tangible capital asset created by its normal use;
- Post-retirement activities such as monitoring; and
- Constructing other tangible capital assets to perform post-retirement activities.

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(f) Asset retirement obligations (cont'd)

Asset retirement obligations are initially measured at the later of the date of acquisition or legislative obligation. When a liability for an asset retirement obligation is recognized, the asset retirement costs are added to the carrying amount of the related tangible capital asset in productive use and are amortized over the estimated useful life of the related tangible capital asset. Asset retirement costs related to unrecognized tangible capital assets or for tangible capital assets no longer in productive use are expensed in the consolidated statement of operations.

Asset retirement obligations are legal obligations associated with the retirement tangible capital assets. Asset retirement activities include all activities related to an asset retirement obligation. These may include, but are not limited to:

- Decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed;
- Remediation of contamination of a tangible capital asset created by its normal use;
- Post-retirement activities such as monitoring; and
- Constructing other tangible capital assets to perform post-retirement activities.

Asset retirement obligations are initially measured at the later of the date of acquisition or legislative obligation. When a liability for an asset retirement obligation is recognized, the asset retirement costs are added to the carrying amount of the related tangible capital asset in productive use and are amortized over the estimated useful life of the related tangible capital asset. Asset retirement costs related to unrecognized tangible capital assets or for tangible capital assets no longer in productive use are expensed in the consolidated statement of operations.

When the future retirement date is unknown, the asset retirement obligation is measured at the current estimated cost to settle or otherwise extinguish the liability. When the future retirement date is known, a present value technique is used to measure the liability. Subsequent to the initial measurement, the asset retirement obligation is adjusted to reflect the passage of time and changes in the estimated future cash flows underlying the obligation and is recognized as an accretion expense in the consolidated statement of operations.

(g) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Contributed assets are capitalized and are recorded at their fair value at the date of receipt and are also recorded as revenue.

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(g) Non-Financial Assets (cont'd)

The cost, less residual value, of tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	<u>Years</u>
Land improvements	15 - 30
Buildings	10 - 50
Engineered structures	
Roads	20 - 40
Water system	45 - 75
Wastewater system	45 - 75
Storm system	45 - 75
Sidewalks	30 - 60
Machinery and equipment	5 - 25
Vehicles	10 - 25

In the year of acquisition and disposal, amortization is taken at one half of the annual rate. Assets under construction are not amortized until the asset is available for productive use.

Cultural and Historical Tangible Capital Assets

Works of art for display are not recorded as tangible capital assets but are disclosed

Leases

Leases are classified as capital or operating leases. Leases that transfer substantially all benefits and risks to the Municipality incidental to ownership of property are accounted for as capital leases. Assets under a capital lease are included within the respective tangible capital asset classification. All other leases are accounted for as operating leases and the related lease payments are charged as incurred.

Land Leases

Land leases and the improvements thereon are leased and held by the Jasper Municipal Leasehold Society (registered as No. 50662485 on August 2, 1995) for the benefit of the residents of the Municipality. The members of the Jasper Municipal Leasehold Society are the elected members of the Municipality of Jasper Council. These assets are sub-leased to and are included on the Municipality's consolidated statement of financial position.

(h) Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period. Where management uncertainty exists, the consolidated financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(h) Use of Estimates (cont'd)

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. The amounts recorded for valuation of tangible capital assets, the useful lives and related amortization of tangible capital assets, future cash flows associated with asset retirement obligations, and accrued and contingent liabilities are areas where management makes significant estimates and assumptions in determining the amounts to be recorded in the consolidated financial statements.

(i) Future Accounting Standard Pronouncements

The following summarizes upcoming changes to *Public Sector Accounting Standards*. The Municipality will continue to assess the impact and prepare for the adoption of these standards.

i) Financial Statement Presentation

PS 1202, Financial Statement Presentation, sets out general and specific requirements for the presentation of information in general purpose financial statements. The financial statement principles are based on the concepts in the Conceptual Framework for Financial Reporting in the Public Sector. This standard is applicable to fiscal years beginning on or after April 1, 2026.

2. TAXES AND GRANTS IN PLACE OF TAXES RECEIVABLES

	<u>2024</u>	<u>2023</u>
Current taxes and grants in place of taxes	\$ 533,331	\$ 304,991
Arrears taxes	<u>323,722</u>	<u>255,312</u>
	857,053	560,303
Less: Allowance for doubtful accounts	<u>(17,141)</u>	<u>(43,347)</u>
	<u>\$ 839,912</u>	<u>\$ 516,956</u>

3. TRADE AND OTHER RECEIVABLES

	<u>2024</u>	<u>2023</u>
Receivables from other governments	\$ 11,755,207	9,112,372
Trade accounts receivable	5,352,498	2,045,731
Debt recoverable - local improvements	4,929,737	5,114,669
Goods and Services Tax recoverable	<u>1,262,264</u>	<u>396,255</u>
	23,299,706	16,669,027
Less: Allowance for doubtful accounts	<u>(147,808)</u>	<u>(95,150)</u>
	<u>\$ 23,151,898</u>	<u>\$ 16,573,877</u>

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

4. INVESTMENT IN GOVERNMENT BUSINESS ENTERPRISE

On August 15, 2023, the Council passed a resolution to establish the Jasper Municipal Housing Corporation ("JMHC"), a municipally controlled corporation of Municipality. JMHC is a wholly owned subsidiary established to develop affordable housing in the Jasper community.

The following table provides a condensed supplementary financial information for JMHC as of December 31, 2024:

	<u>2024</u>	<u>2023</u>
Financial Position		
Current assets	\$ 6,602	\$ 10
Non-current assets	<u>140,956</u>	<u>-</u>
Total assets	<u>147,558</u>	<u>10</u>
Current liabilities	<u>177,081</u>	<u>-</u>
Shareholder's equity	<u>\$ (29,523)</u>	<u>\$ 10</u>
Results of Operations		
Revenues	\$ 50	\$ -
Expenses	<u>29,583</u>	<u>-</u>
Net income	<u>\$ (29,533)</u>	<u>\$ -</u>
Changes in Shareholder's Equity		
Shareholder's equity, Opening	\$ 10	\$ -
Shares issued	-	10
Net income	<u>(29,533)</u>	<u>-</u>
Shareholder's equity, Closing	<u>\$ (29,523)</u>	<u>\$ 10</u>

As at December 31, 2024, the Municipality's share of JMHC's accumulated losses exceeded the carrying amount of the investment. As a result, the investment has been reduced to \$NIL.

The following summarizes JMHC's related party balances with the Municipality.

	<u>2024</u>	<u>2023</u>
Receivable from JMHC	\$ 142,281	\$ -
Payable to JMHC	<u>-</u>	<u>10</u>

The Municipality's consolidated financial statements include the receivable balance from JMHC within trade accounts receivable (Note 3) and the payable balance to JMHC within trade and other accounts payable (Note 6).

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

5. LINE OF CREDIT

The Municipality has a revolving demand credit facility of \$800,000 with an additional \$750,000 available from January 1 to July 30 annually. The demand loan bears interest at the bank's prime rate minus 1.90%, was not drawn on at December 31, 2024 (2023 - \$NIL) and is unsecured.

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2024</u>	<u>2023</u>
Trade and other accounts payable	\$ 13,169,024	\$ 3,353,558
Payables to other governments	23,023,056	347,630
Holdbacks payable	714,581	806,819
Accrued salaries and wages	311,435	192,153
Accrued interest on long-term debt	<u>57,047</u>	<u>52,391</u>
	<u>\$ 37,275,143</u>	<u>\$ 4,752,551</u>

7. EMPLOYEE BENEFITS OBLIGATION

	<u>2024</u>	<u>2023</u>
Vacation	\$ 921,872	\$ 747,423
Overtime	<u>59,733</u>	<u>34,364</u>
	<u>\$ 981,605</u>	<u>\$ 781,787</u>

Employee benefits obligation is comprised of the vacation and overtime that employees are deferring to future years. Employees have either earned the benefits (and are vested) or are entitled to these benefits within the next budgetary year. The Municipality does not provide post-employment benefits to employees.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

8. DEFERRED REVENUE

Deferred revenue is comprised of the following amounts, which have been received from various third parties and are restricted to the eligible operating and capital projects as approved in the funding agreements for a specified purpose. These amounts are recognized as revenue in the period in which the related expenditures are incurred.

	<u>2023</u>	<u>Additions</u>	<u>Revenue Recognized</u>	<u>2024</u>
<u>Operating</u>				
Disaster recovery program	\$ -	\$ 36,570,500	\$(32,026,255)	\$ 4,544,245
Other operating grants	624,321	540,498	(603,081)	561,738
Local immigration partnership	164,252	272,894	(164,251)	272,895
Local government fiscal framework	-	123,552	(13,055)	110,497
Grounds maintenance	34,759	71,906	(70,000)	36,665
Community development	99,593	-	(99,593)	-
Municipal sustainability initiative - operating	<u>59,038</u>	<u>354</u>	<u>(59,392)</u>	<u>-</u>
	<u>981,963</u>	<u>37,579,704</u>	<u>(33,035,627)</u>	<u>5,526,040</u>
<u>Capital</u>				
Municipal sustainability initiative - capital	3,289,551	64	(2,347,034)	942,581
Local government fiscal framework	-	728,701	-	728,701
Offsite levies	614,155	85,100	-	699,255
Canada community-building fund	1,416,223	327,880	(1,058,173)	685,930
Other capital grants	<u>156,037</u>	<u>116,219</u>	<u>(216,666)</u>	<u>55,590</u>
	<u>5,475,966</u>	<u>1,257,964</u>	<u>(3,621,873)</u>	<u>3,112,057</u>
	<u>\$ 6,457,929</u>	<u>\$ 38,837,668</u>	<u>\$(36,657,500)</u>	<u>\$ 8,638,097</u>

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

9. CAPITAL LEASE OBLIGATIONS

	<u>2024</u>	<u>2023</u>
Equipment under capital lease, repayable in \$973 blended monthly payments; expires May 2027; with a bargain purchase option of \$10, secured by the specific leased asset with a net book value of \$28,595 (2023 - \$40,033).	\$ <u>28,881</u>	\$ <u>40,273</u>
Future minimum lease payments together with the balance of the obligation for leased tangible capital assets are as follows.		
2025	\$ 11,672	
2026	11,672	
2027	<u>5,847</u>	
Total future minimum lease payments	29,191	
Less: Amount representing interest at 0.80%	<u>(310)</u>	
Obligation for leased tangible capital assets	\$ <u>28,881</u>	

10. LONG-TERM DEBT

	<u>2024</u>	<u>2023</u>
Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$467,033 including interest at 5.230%; due December 2043; issued to finance the Jasper recreation complex renovations.	\$ 11,163,035	\$ 11,500,000
Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$166,895 including interest at 3.460%; due December 2051; issued to finance the Connaught utilities local improvement.	5,826,355	5,955,199
Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$107,620 including interest at 5.230%; due December 2043; issued to finance the wastewater treatment facilities renovations and upgrades.	2,572,351	2,650,000
Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$137,118 including interest at 2.552%; due December 2034; issued to finance the renovations of the Jasper wastewater treatment plant.	2,406,952	2,615,760
Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$88,723 including interest at 2.552%; due December 2034; issued to finance the renovations of the Jasper recreation complex.	1,557,439	1,692,550

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

10. LONG-TERM DEBT (CONT'D)

Debenture debt held by the Province of Alberta, repayable in semi-annual installments of \$104,926 including interest at 4.795%; due March 2024; issued to finance the Waste Water Treatment Plant.

-	102,470
\$ 23,526,132	\$ 24,515,979

The current portion of the long-term debt amounts to \$922,674 (2023 - \$706,848).

Principal and interest repayments:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2025	\$ 922,674	\$ 1,012,105	\$ 1,934,779
2026	959,519	975,261	1,934,780
2027	997,984	936,796	1,934,780
2028	1,038,147	896,633	1,934,780
2029	1,080,087	854,693	1,934,780
Thereafter	<u>18,527,721</u>	<u>7,164,377</u>	<u>25,692,098</u>
	\$ 23,526,132	\$ 11,839,865	\$ 35,365,997

Debenture debt is issued on the credit and security of the Municipality at large.

Interest on long-term debt amounted to \$1,054,795 (2023 - \$367,519)

The Municipality's total cash payments for interest amounted to \$1,049,859 (2023 - \$337,720).

11. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits, as defined by *Alberta Regulation 255/2000*, for the Municipality be disclosed as follows:

	<u>2024</u>	<u>2023</u>
Total debt limit	\$ 88,002,609	\$ 37,431,816
Total debt	<u>(23,555,013)</u>	<u>(24,556,252)</u>
Amount of debt limit unused	\$ 64,447,596	\$ 12,875,564
Service on debt limit	\$ 14,667,102	\$ 6,238,636
Service on debt	<u>(1,946,451)</u>	<u>(2,051,378)</u>
Amount of service on debt limit unused	\$ 12,720,651	\$ 4,187,258

The debt limit is calculated at 1.5 times revenue of the Municipality (as defined in *Alberta Regulation 255/2000*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limits requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Municipality. Rather, the consolidated financial statements must be interpreted as a whole.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

12. ASSET RETIREMENT OBLIGATION

Tangible capital assets with associated retirement obligations include land improvements and buildings.

The Municipality has asset retirement obligations to remove various hazardous materials including, asbestos, from various buildings under its control. Regulations require the Municipality to handle and dispose of these materials in a prescribed manner when it is disturbed, such as when the building undergoes renovations or is demolished. Although the timing of the removal is conditional on the building undergoing renovations or being demolished, regulations create an existing obligation for the Municipality to remove the materials when the asset retirement activities occur.

The Municipality is a member of the West Yellowhead Regional Waste Management Authority (the "Authority"). Accordingly, the Municipality has asset retirement obligations pursuant to the *Environmental Enhancement and Protection Act* (Alberta) to fund its proportionate share of the closure of its landfill sites and provide for the post-closure care of the facilities. Closure and post-closure activities include the final covering and landscaping, surface and ground water monitoring, leachate control, site inspection, and maintenance. The Authority is required to provide closure care upon closure of the landfill and to provide post-closure care for 25 years subsequent to closure. See Note 24 for the Municipality involvement in the Authority.

Under the Water Act, the Municipality has asset retirement obligations to fund decommissioning and reclamation of water wells. Reclamation activities include the flushing, cleaning, and disinfecting of the water well along with any additional land restoration activity.

	<u>2024</u>	<u>2023</u>
Balance, Beginning of Year	\$ 1,124,711	\$ 1,191,394
Net Change for the Year		
Revision in estimates	86,557	-
Liabilities settled	(127,571)	(125,000)
Accretion expense	<u>58,769</u>	<u>58,317</u>
	<u>17,755</u>	<u>(66,683)</u>
Balance, End of Year	<u>\$ 1,142,466</u>	<u>\$ 1,124,711</u>

Asset retirement obligations of \$1,142,466 (2023 - \$1,124,711) includes \$1,112,466 (2023 - \$1,094,711) measured using a present value technique. The present value was calculated using estimated total undiscounted cash flow amounting to \$3,514,379 (2023 - \$3,514,379), using discount rates between 3.50% - 5.00% (2023 - 4.90% - 5.08%), with retirement and reclamation activities expected to be settled between 2050 and 2110. The remaining obligations of \$30,000 (2023 - \$30,000) are measured at the current cost due to the uncertainty about when the retirement and reclamation activities are expected to occur.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

13. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	<u>2024</u>	<u>2023</u>
Unrestricted surplus (deficit)	\$ <u>(1,387,744)</u>	\$ <u>14,973,859</u>
Restricted surplus		
Operating		
Financial stabilization	1,614,909	2,170,320
Utility - operating	1,266,444	844,014
Policing	<u>28,593</u>	<u>28,593</u>
	<u>2,909,946</u>	<u>3,042,927</u>
Capital		
Annual general capital	3,809,354	4,913,784
Utilities - capital	2,866,258	1,699,615
Reserves in WYRWMA	1,803,588	1,438,120
Transportation and parking	902,067	651,859
Fleet	827,469	267,280
Community housing	321,986	268,052
Fixed assets	<u>149,035</u>	<u>73,772</u>
	<u>10,679,757</u>	<u>9,312,482</u>
Equity in tangible capital assets (Note 14)	<u>76,825,960</u>	<u>54,600,018</u>
	<u>\$ 89,027,919</u>	<u>\$ 81,929,286</u>

14. EQUITY IN TANGIBLE CAPITAL ASSETS

	<u>2024</u>	<u>2023</u>
Net book value of tangible capital assets	\$ 96,593,702	\$ 75,166,312
Debt recoverable - local improvements	4,929,737	5,114,669
Asset retirement obligations	(1,142,466)	(1,124,711)
Capital lease obligations	(28,881)	(40,273)
Long-term debt related to tangible capital assets	<u>(23,526,132)</u>	<u>(24,515,979)</u>
	<u>\$ 76,825,960</u>	<u>\$ 54,600,018</u>

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

15. TRUST FUNDS

The Municipality administers the following trust funds:

	<u>2024</u>	<u>2023</u>
Jasper Sports and Culture	\$ <u>104,127</u>	\$ <u>103,506</u>

Trust funds administered by the Municipality have not been included in the consolidated statement of financial position nor have their operations have been included in the consolidated statement of operations.

16. 2024 WILDFIRE IMPACT

During the year ended December 31, 2024, the Municipality was affected by a series of wildfires resulting in significant disruption to operations including evacuation of residents, workers, and guests; temporary closure of municipal facilities and services; and damage to municipal infrastructure private properties. The Municipality has incurred direct costs related to the wildfire, including emergency response efforts and site remediation totaling \$35,489,847.

In response to the costs, the Government of Alberta has established a disaster recovery program ("DRP") for the Municipality of Jasper under Alberta Ministerial Order No. A:001/21. In 2024, the Municipality received \$36,570,500 in DRP funding and has recorded \$32,026,255 in cost recoveries. As at December 31, 2024, the Municipality has recorded \$4,544,245 in unspent DRP funding recorded within deferred revenue - see Note 8. The Municipality will be responsible for 10% of future costs to be incurred - see Note 19 related to the contractual obligation.

In addition, the Municipality has received a grant agreement from the Government of Alberta for revenue stabilization. In 2024, the Municipality recorded \$- in grant funding for lost revenues related to the wildfire. In 2024, the Municipality has recorded \$4,544,245 with a corresponding receivable balance recorded as at December 31, 2024 within receivable from other governments - see Note 3. The Municipality has reached further grant agreements for revenue stabilization - see Note 28 related to subsequent events.

An additional the Municipality has recorded \$2,909,620 in cost recoveries from third party individuals and organizations. The amount has been recorded within other revenues on the consolidated statement of operations.

The Municipality has performed a review of tangible capital assets impacted by the wildfire and has recorded a loss related to damaged assets. A loss of \$16,712 has been recorded in the consolidated statement of operations.

17. FRANCHISE AND CONCESSION CONTRACTS

Disclosure of utility franchise agreement annual revenues as required by *Alberta Regulation 313/2000* is as follows:

	<u>2024</u>	<u>2023</u>
ATCO Electric Ltd.	\$ <u>340,237</u>	\$ 369,433
ATCO Gas Ltd.	<u>238,021</u>	<u>248,374</u>
	\$ <u>578,258</u>	\$ <u>617,807</u>

18. CONTINGENCIES

- a) The Municipality is a member of the Genesis Reciprocal Insurance Exchange ("GENESIS"). Under the terms of membership, the Municipality could become liable for its proportionate share of any claim losses in excess of the funds held by GENESIS. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.
- b) The Municipality is a defendant in lawsuits arising in the normal course of operations and involving various amounts. Management is of the opinion that the results of these actions should not have any material effect on the financial position of the Municipality. No amounts have been accrued in these consolidated financial statements relating to any of these activities. Any awards or settlements will be reflected in the consolidated statement of operations as the matters are resolved or when sufficient information on amounts and likelihood is known.
- c) The Municipality is a member the West Yellowhead Regional Waste Management Authority (the "Authority"). The members of the Authority have agreed to proportionately share costs associated with expenditures arising from the operation of the Authority. The Municipality is liable for its proportionate share of losses, if any, related to the operations of the Authority.

19. CONTRACTUAL OBLIGATIONS

On February 25, 2021, Alberta Ministerial Order No. A:001/21 established that municipalities approved for Disaster Recovery Programs ("DRP") are responsible for contributing 10% of eligible program costs. As of December 31, 2024, the Government of Alberta had approved a DRP for the Municipality in the amount of \$74 million, resulting in a potential future municipal obligation of approximately \$7.4 million. While the final amount and timing of this contribution remain subject to reconciliation and confirmation of eligible costs, the Municipality has reflected a \$10 million unfunded placeholder in its 2027 budget plan. This measure is part of a conservative financial planning approach to ensure flexibility and preparedness for future funding requirements. No liability has been recorded in these financial statements as the obligation is not yet reasonably determinable.

20. LOCAL AUTHORITIES PENSION PLAN

Employees of the Municipality participate in the *Local Authorities Pension Plan* ("LAPP"), which is one of the plans covered by the *Alberta Public Sector Pension Plans Act*. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund. Contributions for current service are recorded as expenditures in the year in which they become due.

The Municipality is required to make current service contributions to the LAPP consisting of 8.45% (2023 - 8.45%) of pensionable earnings up to the year's maximum pensionable earnings ("YMPE") under the Canada Pension Plan ("CPP") and 11.65% (2023 - 12.23%) of the excess. Employees are required to make current service contributions of 7.45% (2023 - 7.45%) of pensionable salary up to the YMPE and 10.65% (2023 - 11.45%) of the excess. Contributions for current service are recorded as expenses in the year in which they become due.

Total current service contributions made by the Municipality to the LAPP in 2024 were \$608,284 (2023 - \$546,441). Total current service contributions made by the employees of the Municipality to the LAPP in 2024 were \$540,739 (2023 - \$486,342).

At December 31, 2023, the LAPP disclosed an actuarial surplus of \$15.06 billion (2022 - \$12.67 billion).

21. SEGMENTED INFORMATION

Segmented information has been identified based upon lines of service provided by the Municipality. Municipal services are provided by departments and their activities are reported by functional area in the body of the consolidated financial statements. Certain lines of service that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(a) General Government

General Government is comprised of the Office of the CAO, Communications, and Corporate Services. Corporate Services is comprised of Financial Services, Human Resources, and Information Technology Services.

(b) Legislative

Legislative is comprised of Council. Council makes decisions regarding service delivery and service levels on behalf of the Municipality in order to balance the needs and wants of residents in a financially responsible manner.

(c) Protective Services

Protective Services is comprised of Fire, Disaster, and Municipal Enforcement Services. The RCMP division in Jasper includes Federal, Provincial, and contracted members that serve Jasper and the surrounding area. Fire Services is responsible to provide fire suppression services; fire prevention programs; training and education related to prevention; and detection or extinguishment of fires. The mandate of Disaster Services is Emergency Management to help maintain safe communities. The Municipal Enforcement Services provide bylaw enforcement that ranges from public service to animal control as well as provincial statute enforcement with authorities granted by the Solicitor General of Alberta.

(d) Roads, Streets, Walks, Lighting

Roads, Streets, Walks, Lighting is comprised of Common Services, the Public Works areas, and Transit. They are responsible for the maintenance of the roadway and storm systems of the Municipality.

(e) Parks and Recreation

Parks and Recreation is comprised of Recreation, Culture and Cultural Facilities. Parks and Recreation provide recreational and cultural services and activities which promote the well-being of its citizens. These areas are responsible for the parks, playgrounds, facilities, and green spaces of the Municipality. This area also acts as a liaison between community groups.

(f) Utilities

Utilities are comprised of water, waste water, waste management collection and recycling. The Municipality is responsible for environmental programs such as the introduction of organic carts, bi-weekly garbage pick-up and promoting recycling and other related initiatives.

(g) Economic Development

Economic Development is comprised of Infrastructure and Economic Development. These areas are responsible for the planning and development of the Municipality's infrastructure system and work with developers in planning the growth of the Municipality in a sustainable manner. Engineering is responsible for major capital infrastructure projects. Economic Development works with businesses in the Municipality to encourage economic sustainability.

21. SEGMENTED INFORMATION (CONT'D)

(h) Public Health

The Public Health area provides services mandated by Family and Community Support Services Alberta through a shared funding model between the Province of Alberta and the Municipality.

(i) Library and Museum

Library and Museum provides Educational and historical services within the Municipality.

Certain allocation methodologies are employed in the preparation of segmented financial information. Net municipal taxes are unallocated to segments and are presented under General Government. Sales and user charges have been allocated to the segment based upon the segment that generated the revenue. Government transfers have been allocated to the segment based upon the purpose for which the transfer was made.

22. FINANCIAL RISK MANAGEMENT

The Municipality's financial instruments include cash, taxes and grants in place of taxes receivable, trade and other accounts receivables, accounts payable and accrued liabilities, employee benefit obligations, capital lease obligations, and long-term debt. It is management's opinion that the Municipality is not exposed to significant market, liquidity, interest or currency risk arising from these financial instruments.

The Municipality is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Municipality provides services may experience financial difficulty and be unable to fulfil their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

Unless otherwise noted, the carrying values of the financial instruments approximates fair values.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

23. BUDGET DATA

The budget presented in these consolidated financial statements is based on the 2024 operating budget approved by Council on April 2, 2024. The Municipality compiles a budget on a modified accrual basis. The budget expensed all tangible capital asset purchases rather capitalizing the costs and recognizes financing as revenue as utilized. The reconciliation below adjusts excess revenue over expenditures to align with the budget process. It should not be used as a replacement for the statement of operations and accumulated surplus. Users should note that this information may not be appropriate for their purposes.

	Budget 2024	Actual 2024	Actual 2023
Annual surplus	\$ <u>22,835,484</u>	\$ <u>7,098,634</u>	\$ <u>9,764,729</u>
Add:			
Amortization	2,923,434	3,138,691	2,953,878
Long-term debt utilized			
/ Issuance of long-term debt	25,061,688	-	14,150,000
Transfers from reserves	<u>9,267,698</u>	<u>3,897,505</u>	<u>2,218,878</u>
	<u>37,252,820</u>	<u>7,036,196</u>	<u>19,322,756</u>
Deduct:			
Acquisition of tangible capital assets	54,939,624	24,617,428	12,292,816
Transfers to reserves	4,097,523	4,766,330	4,476,205
Principal repayment of long-term debt	1,051,157	989,847	657,605
(Gain) loss on disposal of tangible capital assets	<u>-</u>	<u>51,347</u>	<u>38,592</u>
	<u>60,088,304</u>	<u>30,424,952</u>	<u>17,465,218</u>
Results of Operations as Budgeted	\$ <u>-</u>	\$ <u>(16,290,122)</u>	\$ <u>11,622,267</u>

MUNICIPALITY OF JASPER**Notes to Consolidated Financial Statements****For The Year Ended December 31, 2024****24. WEST YELLOWHEAD REGIONAL WASTE MANAGEMENT AUTHORITY**

The Municipality, the Town of Edson, the Town of Hinton, the Municipal District of Grennview No. 16, and Yellowhead County (the "members") jointly own and operate the West Yellowhead Regional Waste Management Authority (the "Authority") to construct, maintain, control and manage a regional solid waste disposal system.

The members have agreed to proportionately share costs associated with expenditures arising from the operation of the Authority. The following is 100% of the financial position and results of operations of the Authority partnership of which the Municipality has a 20% (2023 - 20%) proportionate share.

	<u>2024</u>	<u>2023</u>
FINANCIAL ASSETS		
Cash	\$ 4,791,916	\$ 4,558,261
Accounts receivables	1,168,860	203,223
Due from Authority members	<u>3,318,128</u>	<u>2,579,306</u>
	<u>9,278,904</u>	<u>7,340,790</u>
LIABILITIES		
Accounts payable and accrued liabilities	260,965	150,191
Asset retirement obligations	<u>4,896,690</u>	<u>4,230,950</u>
	<u>5,157,655</u>	<u>4,381,141</u>
NET FINANCIAL ASSETS	<u>4,121,249</u>	<u>2,959,649</u>
NON-FINANCIAL ASSETS		
Tangible capital assets	<u>9,238,214</u>	<u>7,156,647</u>
ACCUMULATED SURPLUS	<u>\$ 13,359,463</u>	<u>\$ 10,116,296</u>
REVENUE		
Tipping fees	\$ 4,740,761	\$ 3,495,596
Municipal requisitions	150,000	150,000
Investment income	233,655	290,082
Other	<u>17,438</u>	<u>15,469</u>
	<u>5,141,854</u>	<u>3,951,147</u>
EXPENSES		
Contracted and general services	1,547,600	1,182,479
Amortization of tangible capital assets	236,061	392,914
Accretion expense	232,954	204,350
Materials, goods and utilities	12,479	9,202
Interest and bank charges	<u>4,745</u>	<u>2,324</u>
	<u>2,033,839</u>	<u>1,791,269</u>
OTHER INCOME		
Government transfers for capital	<u>135,152</u>	<u>1,864,847</u>
ANNUAL SURPLUS	<u>\$ 3,243,167</u>	<u>\$ 4,024,725</u>

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

25. RESTATEMENT - AUTHORITY CONSOLIDATION

The Municipality's proportionate share of the West Yellowhead Regional Waste Management Authority previously consolidated at a 7% proportionate share. It was determined in the current year that the appropriate consolidation rate should be 20%. This correction has been applied retroactively and the prior year comparative figures have been restated accordingly.

Comparative figures have been restated as follows.

	<u>As Previously Stated</u>	<u>Restatement</u>	<u>As Restated</u>
Statement of Financial Position			
Financial Assets			
Cash	\$25,941,497	592,574	\$26,534,071
Trade and other receivables	\$16,212,147	361,730	\$16,573,877
Liabilities			
Accounts payable and accrued liabilities	\$ 4,733,026	19,525	\$ 4,752,551
Asset retirement obligations	\$ 574,688	550,023	\$ 1,124,711
Non-Financial Assets			
Tangible capital assets	\$74,235,949	930,363	\$75,166,312
Statement of Operations			
Revenue			
User fees and sales of goods	\$ 8,811,038	454,427	\$ 9,265,465
Government transfers for operating	\$ 3,645,347	(141,039)	\$ 3,504,308
Investment income	\$ 848,390	37,710	\$ 886,100
Other income	\$ 676,765	(67,634)	\$ 609,131
Expenses			
Utilities	\$ 5,106,200	34,615	\$ 5,140,815
Accumulated surplus			
Restricted surplus	\$11,420,631	934,778	\$12,355,409
Equity in tangible capital assets	\$54,219,678	380,340	\$54,600,018

Certain comparative figures have been reclassified to conform to the presentation used in the current year.

MUNICIPALITY OF JASPER
Notes to Consolidated Financial Statements
For The Year Ended December 31, 2024

26. SALARY AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for elected municipal officials and the chief administrative officer as required by *Alberta Regulation 313/2000* is as follows:

	<u>Salary¹</u>	<u>Benefits²</u>	2024	2023
Mayor Ireland	\$ 88,437	\$ 9,578	\$ 98,015	\$ 104,376
Councillor Damota	21,653	6,608	28,261	35,035
Councillor Hall	34,234	7,360	41,594	37,706
Councillor Kelleher-Empey	24,340	6,770	31,110	29,942
Councillor Melnyk	32,753	7,272	40,025	36,173
Councillor Waxer	29,759	7,093	36,852	32,514
Councillor Wilson	<u>27,137</u>	<u>6,934</u>	<u>34,071</u>	<u>31,029</u>
	<u>\$ 258,313</u>	<u>\$ 51,615</u>	<u>\$ 309,928</u>	<u>\$ 306,775</u>
Chief Administrative Officer	\$ 179,974	\$ 29,405	\$ 209,379	\$ 195,028
Designated Officer	<u>98,209</u>	<u>-</u>	<u>98,209</u>	<u>77,116</u>
	<u>\$ 278,183</u>	<u>\$ 29,405</u>	<u>\$ 307,588</u>	<u>\$ 272,144</u>

¹ Salary includes regular base pay, bonuses, lump sum payments, honoraria, contract payments, and any other direct cash remuneration.

² Benefits include the employer's share of all employee benefits and contributions or payments including pension, health care, dental coverage, vision coverage, group life insurance, accidental disability and dismemberment insurance, long-term and short-term disability plans, professional membership dues, and tuition.

³ Designated officers include the Municipality's third party assessor.

27. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

Council and Management have approved these consolidated financial statements on August 5, 2025.

28. SUBSEQUENT EVENTS

Subsequent to December 31, 2024, the Municipality entered into Conditional Grant Agreements with the Government of Alberta in support of wildfire-related recovery initiatives, including a Tax Relief and Revenue Stabilization program and an Interim Regional Transit Service. Under the terms of these agreements, the Municipality has agreed to contribute 10% of eligible program costs as a condition of receiving provincial funding. These agreements were executed in 2025 and therefore do not give rise to liabilities as at year-end. However, they represent future financial obligations that will be recognized in subsequent periods as eligible expenditures are incurred and cost-sharing amounts become reasonably estimable.



METRIX GROUP LLP

CHARTERED PROFESSIONAL
ACCOUNTANTS

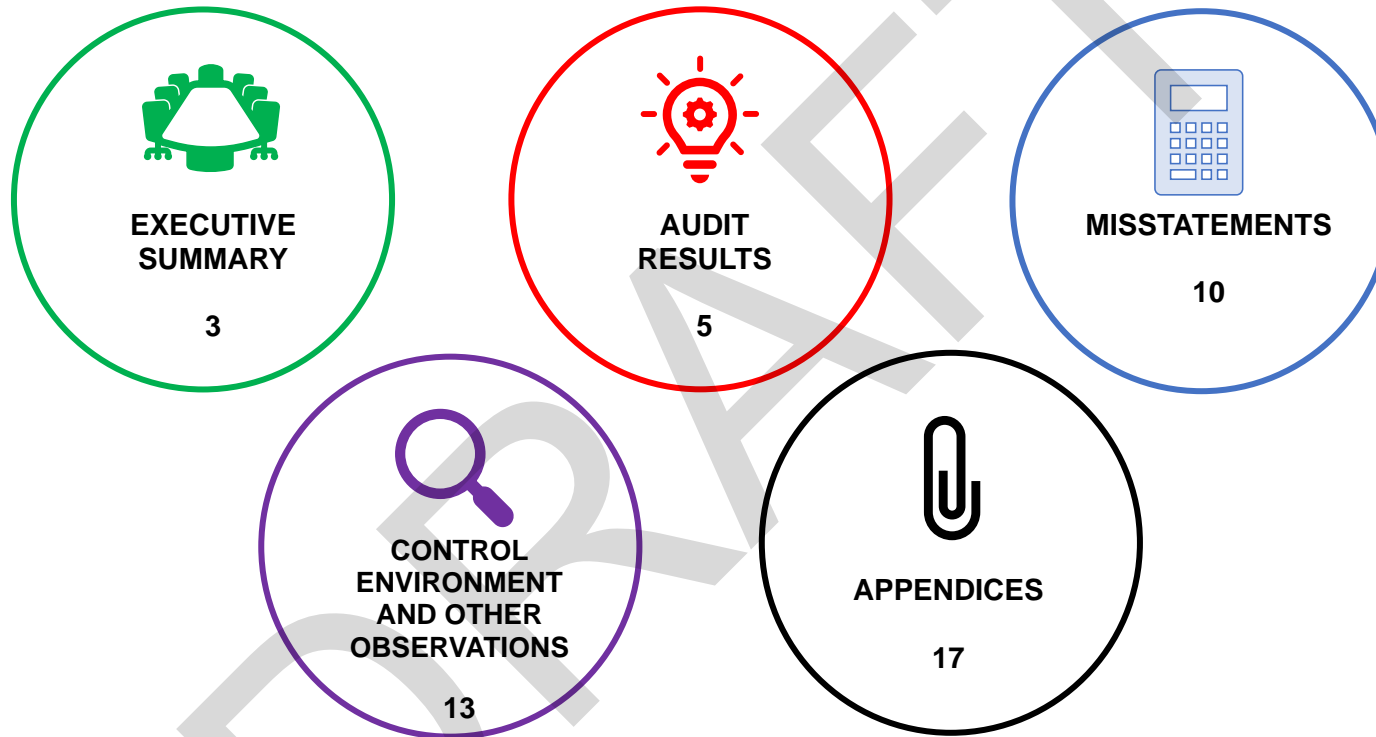
MUNICIPALITY OF JASPER

Audit Findings Report

For the year-ended December 31, 2024

August 5, 2025

REPORT CONTENTS





EXECUTIVE SUMMARY

Purpose of this report

The purpose of this report is to communicate clearly with you the findings of our audit of the Municipality of Jasper (the “Municipality”) for the year ended December 31, 2024. This communication is to summarize the results of our procedures and provide comments on any significant matters, including misstatements, accounting policies, estimates, and other matters, that we have identified.

Finalizing the audit

As of August 5, 2025, we have substantially completed the audit of the Municipality’s financial statements with the exception of:

- Obtaining legal confirmation responses.
- One subsequent event sample
- Completing our subsequent events procedures.
- Obtaining the signed management representation letter.
- Completing our required communication to Council.
- Obtaining evidence of Council’s approval of the financial statements.

We will update Council on significant matters, if any, arising from the completion of the audit, including the completion of the procedures above.

Changes from the audit plan

There have been no other significant changes to our audit plan from what was communicated in our Audit Planning Report previously presented to you.

Materiality

The auditors’ determination of materiality is a matter of professional judgement and is affected by the auditors’ perception of the financial information needs of users of the financial statements.

Materiality for the 2024 audit was set at \$971,000 (4% of operating expenses) with a trivial threshold of \$48,000. We anticipate that management will record any adjustments that we propose that are of a non-trivial nature. Please refer to the summary of adjusted and uncorrected misstatements for misstatements identified.

Significant difficulties encountered during the audit

We encountered no significant difficulties during our audit which should be brought to the attention of Council.

Engagement team

Team member	Role	Experience
Jeff Alliston, CPA, CA Engagement Partner	<p>As the engagement partner, Jeff had the responsibility of leading the audit and was responsible for the quality and timeliness of the audit.</p> <p>Jeff was also available throughout the audit process and will attend the Council meeting with management and present the financial statements.</p>	<p>Jeff holds over 15 years of public sector auditing experience working with municipalities of all types and sizes.</p> <p>He has also delivered many presentations on public sector topics and is also a member of the Emerging Issues Task Force as administered by the Government Finance Officers Association – Alberta Chapter.</p>
Danny On, CPA Senior Manager	<p>Danny led the team as the engagement manager.</p> <p>Danny oversaw the planning, as well as the execution and reporting of the audit.</p>	<p>Danny holds over 10 years of experience providing assurance services to public sector auditing experience working with municipalities of all types and sizes.</p>
Melina Lefebvre, CPA, MPAcc Senior Accountant	<p>Melina was responsible for executing audit procedures and assisting Danny in the planning and reporting of the audit results.</p>	<p>Melina joined Metrix in 2020 and has worked on numerous public sector entities and not-for-profit organization audits. She obtained her CPA designation in 2025 and holds a master's degree in professional accounting from the University of Saskatchewan.</p> <p>Melina has been a member of the Municipality's audit team since the 2020 audit.</p>



AUDIT RESULTS

The following is a summary of our audit focus including risks identified, our procedures performed in response, and our findings.

Management override of controls		
Risk	Our Response	Findings
Management is in a unique position to perpetrate financial statement fraud through the manipulation of accounting records. Under Canadian assurance standards, there is a presumed fraud risk related to management's ability to override internal controls. This risk is not rebuttable.	Using data analytics, we have identified journal entries that exhibit characteristics which may be indicative of possible control override. We have assessed the business rationale of the transactions taking into consideration estimates applied, application of accounting policies, evidence of potential management bias.	No significant findings have been identified.
Revenue recognition (including deferred revenue and government transfers)		
Risk	Our Response	Findings
Grant funding subject to external funder restrictions (e.g., Government of Alberta) has been prematurely recognized as revenue. Grants receivable from other governments have not been recorded.	<ul style="list-style-type: none">- We have updated our understanding of the processes and controls in place regarding revenues received.- We inspected significant agreements and other source documentation for funding purpose and restrictions.- We have assessed significant revenue transactions for compliance with external restrictions.- We have performed a search for unrecorded revenue to assess completeness of government transfers recognized.- We will assess the completeness and existence of deferred revenue recorded.	We have identified six uncorrected misstatements – see Misstatements for the impact identified. We have also identified other matters related to revenue recognition – see Other Matters for detailed discussion.

Net municipal taxes		
Risk	Our Response	Findings
<p>Net municipal taxes have been incorrectly levied, either due to incorrect assessment values or mill rates.</p> <p>Requisitions have been over or under levied.</p> <p>Taxes receivable will not be collectible, especially with regards to financial difficulty of residents brought about by the wildfire.</p>	<ul style="list-style-type: none"> - We have updated our understanding of the processes and controls in place regarding tax revenue and collections. - We have re-calculated net municipal taxes using third-party assessment values and the mill rates in the approved bylaw. - We have assessed requisitions collected against requisitions invoiced for any municipal taxes over or under levied. - Where necessary, we have performed additional substantive procedures to obtain additional audit evidence. 	<p>We have identified one uncorrected misstatement – see Misstatements for the impact identified.</p> <p>No other significant findings have been identified.</p>
User fees and sale of goods		
Risk	Our Response	Findings
<p>User fees recorded are incomplete or have been recorded at an incorrect amount.</p> <p>User fees receivable will not be collectible, especially with regards to financial difficulty of residents brought about by the wildfire.</p>	<ul style="list-style-type: none"> - We have updated our understanding of the processes and controls in place regarding revenues received. - We have performed substantive analytical procedures to assess the completeness and accuracy of the revenue recorded. 	<p>We have identified one PSAS standard which was not adopted in the year – see Significant Qualitative Aspects of Accounting Policies for details.</p>

Operating expenses (including accounts payable and accrued liabilities)		
Risk	Our Response	Findings
Expenses have not been recorded in the correct reporting period, either due to premature recognition or missing accruals, or do not exist.	<ul style="list-style-type: none"> - We have updated our understanding of the processes and controls in place over procurement and payment. - We have inquired with management and review subsequent Council minutes for significant transactions not recorded. - We have tested a sample of expenses recorded, including significant transactions. - We have performed a search for unrecorded liabilities. - We have examined accrued liabilities for accuracy and cut-off. 	<p>We have identified matters to bring to your attention –see Significant Deficiencies of Internal Controls for detailed discussion.</p> <p>No other significant findings have been identified.</p>
Salaries, wages and benefits (including employee benefit obligations)		
Risk	Our Response	Findings
<p>Employees have been paid at a rate inconsistent with their employee contract.</p> <p>Terminated employees have not been removed from the payroll system and continue to be paid.</p> <p>A fraudulent (ghost) employee has been created.</p>	<ul style="list-style-type: none"> - We have updated our understanding over the processes and controls in place over payroll. - We have performed tests of controls over significant payroll controls. - We have performed substantive analytical procedures over salaries, wages and benefits. - We have assessed employee benefit obligations recorded at year-end. 	<p>We have identified matters to bring to your attention –see Significant Deficiencies of Internal Controls for detailed discussion.</p> <p>No other significant findings have been identified.</p>

Cash (including investment income)		
Risk	Our Response	Findings
There is an inherent risk related to cash. Cash is a material balance to the Municipality.	<ul style="list-style-type: none"> - We have updated our understanding of processes and controls surrounding treasury activities. - We have obtained third party evidence over the Municipality's cash balances. - We have tested significant reconciling items in the bank reconciliation. 	<p>We have identified matters to bring to your attention –see Significant Deficiencies of Internal Controls for detailed discussion.</p> <p>No other significant findings have been identified.</p>
Tangible Capital Assets		
Risk	Our Response	Findings
<p>There exists the risk that TCA has been expensed rather than capitalized or has been recorded incorrectly. Conversely, there exists the risk that expenditures that are not capital in nature have been capitalized.</p> <p>The valuation of TCA is subject to management's estimate which may be complex and subject to change.</p> <p>There is a risk that TCA remains on the books that has been disposed of, or that impairment of TCA has not been recorded (particularly with regards to assets damaged or destroyed by the wildfire).</p>	<ul style="list-style-type: none"> - We have reviewed the amortization policy. - We have inquired with management regarding any indicators of impairment. - We have performed substantive tests of details over additions and disposals. - We have re-calculated amortization expense and gains / losses on the disposal of TCA. - We have coordinated with procedures performed over deferred revenue. - We have obtained a listing from management of capital assets that have been damaged or destroyed by the wildfire, and determined whether those assets should have been disposed of or impaired. 	<p>We have identified two uncorrected misstatements – see Misstatements for the impact identified.</p> <p>No other significant findings have been identified.</p>

West Yellowhead Regional Waste Management Authority		
Risk	Our Response	Findings
The Municipality is a member of the West Yellowhead Regional Waste Management Authority (the "Authority") with the Municipality's proportionate share of the Authority to be captured in consolidated financial statements.	<ul style="list-style-type: none"> - We have re-calculated the Municipality's proportionate share in the Authority. - We have assessed the proportionate share of the Authority consolidated into the Municipality's consolidated financial statements. - We will coordinate with the Authority's auditor to assess balances recorded at the Authority. 	This balance was restated in the year. Please refer to Restatement section for the impact identified.
Asset retirement obligations		
Risk	Our Response	Findings
There exists the risk that acquired assets with related AROs are not identified. The valuation of AROs is subject to management's estimate, which may be complex and subject to changes.	<ul style="list-style-type: none"> - We have assessed the completeness of assets identified with an asset retirement obligation. - We have assessed the reasonability of inputs used in calculating the estimate. - We have verified the mathematical accuracy of the liability calculated. 	No significant findings have been identified.



MISSTATEMENTS

ADJUSTED MISSTATEMENTS

Audit adjustments have been recorded in order for the Municipality to comply with reporting requirements under Canadian public sector accounting standards.

Increase (decrease) from opening balances				
Differences noted	Assets	Liabilities	Accumulated Surplus	Annual Surplus
53 audit adjustments (2023 – 29 adjustments).	\$ 2,338,268	\$ 1,993,489	\$ 344,779	\$ (957,438)
25 management adjustments (2023 – 25 adjustments)	(713,907)	(104,179)	(609,728)	(609,728)
Total Adjusted Differences (Income Effect)				\$ (1,567,166)

UNCORRECTED MISSTATEMENTS

In accordance with Canadian auditing standards, we are required to request that all uncorrected misstatements be corrected. We have requested this of management.

Management has decided not to correct certain misstatements and has provided representation that the uncorrected misstatements, individually and in aggregate, are not material to the financial statements – please refer to **Appendix 2** for the management representation letter.

The total unrecorded misstatements noted during the audit amounted to a \$424,315 over-statement of the Municipality's surplus for the year ended December 31, 2024.

Amount of over (under) misstatement				
Description	Assets	Liabilities	Surplus	Accumulated Surplus
To account for transportation revenue recorded in the wrong fiscal year.	\$ -	\$ -	\$ 54,095	\$ -
To recognize LGFF operating funding as revenue.	-	110,497	(110,497)	(110,497)
To reverse MSI operating revenue recorded in the wrong fiscal year.	-	-	59,038	-
To adjust municipal tax revenue recorded in the wrong fiscal year.	-	-	207,064	-
To transfer the recreation centre tangible capital asset project from Construction in Progress.	-	-	-	-
To record first year amortization on the recreation centre tangible capital asset project.	194,028	-	194,028	194,028
To account for childcare fees within clearing account.	(63,610)	-	(63,610)	(63,610)
To account for extrapolated over-recorded DRP revenue (overtime payments)	-	(84,197)	84,197	84,197
Total unrecorded misstatements	\$ 130,418	\$ 26,300	\$ 424,315	\$ 104,118

After considering both quantitative and qualitative factors with respect to the uncorrected misstatements accumulated during the audit, we agree with management that the uncorrected misstatements are not material to the financial statements. Accordingly, our auditors' opinion has not been modified with respect to the uncorrected misstatements presented.

RESTATEMENT

The Municipality proportionate share of the West Yellowhead Regional Waste Management Authority previously consolidated at a 7% proportionate share. In 2024, it was determined that the appropriate consolidation rate should be 20%. This correction has been applied retroactively, and prior year comparatives have been restated accordingly.

The net effect on the consolidated financial statements has been to adjust the December 31, 2024 balances as follows:

- Increase in cash of \$592,574.
- Increase in trade and other receivables of \$361,730.
- Increase in accounts payable and accrued liabilities of \$19,525.
- Increase in asset retirement obligations of \$550,023.
- Increase in tangible capital assets of \$930,363.
- Increase in user fees and sales of goods of \$454,427.
- Decrease in government transfers for operating of \$141,039.
- Increase in investment income of \$37,710.
- Decrease in other income of \$67,634.
- Increase in expenses of \$34,615.
- Increase in accumulated surplus of \$1,315,118.

Refer to Note 25 of the consolidated financial statements for more information.



CONTROL ENVIRONMENT AND OTHER OBSERVATIONS

Our objective is to communicate appropriately to Council any significant deficiencies in internal control that we have identified during the audit and that, in our professional judgement, are of sufficient importance to merit being reported to those charged with governance.

The audit findings contained in this report did not have a material effect on the Municipality's consolidated financial statements, and as such, our audit report is without reservation with respect to these matters.

Significant Deficiencies of Internal Controls

Other than the matters discussed below, we have not identified any control deficiencies that we have determined to be significant to internal controls over financial reporting.

Employee Benefit Obligations – Vacation

During the 2023 audit, while testing employee benefit obligations, we identified individuals who had significant vacation accruals greater than the amount permitted under the Municipality's policy.

2024 Audit Update:

In testing employee benefit obligations, we once again identified individuals with significant vacation accruals greater than the amount permitted under the Municipality's policy.

We have not identified any matters of concern, either due to fraud or error, in our testing.

However, having employees take vacations is a key control to mitigate the risk of fraud and risk of error. During an employee's absence, tasks and responsibilities are typically delegated to other personnel. The delegation of duties can provide an opportunity for additional scrutiny of transactions and processes and increases overall oversight reducing the risk of fraudulent activities going unnoticed.

Moreover, when an employee is on vacation, their absence may highlight irregularities or discrepancies that would otherwise remain hidden, either due to a lack of duties shared or due to collusion (any collusion between employees may be identified when there is an absence).

Forced breaks also ensure that employees do not face burnout and reduce the likelihood of error due to fatigue and stress.

We **continue to recommend** a review of employee vacation hours be completed and a plan be implemented in coordination between employees and their immediate supervisors, on a plan to utilize accrued vacation hours.

Bank Reconciliations & Manual EFT Override

As part of our audit work over cash, we noted that the Monthly Bank Reconciliations were not performed within the 30 days of the month end date.

Timely preparation and review of bank reconciliations near month-end is crucial to ensure accurate period reporting.

Bank reconciliations are a key cash control for detecting errors or fraud. Performing them in a timely manner is essential to identify and address issues early. Delays in completing reconciliations increases the risk of inaccuracies, as higher transaction volumes over time can obscure deposits and withdrawals.

Additionally, we noted instances where information included in EFTs was manually overridden, resulting in payments errors and difficulties reconciling outstanding cheques and EFTs. These issues went undetected for a significant period due to delays in completing the monthly bank reconciliation and a breakdown in segregation of duties. Specifically, the same individual responsible for preparing EFTs, was also responsible for posting and approving EFTs.

We **recommend** that management implement timelines and deadlines for the preparation and review of the monthly bank reconciliations. We also recommend that the EFT control process be reviewed and strengthened, including implementing proper segregation of duties – for example, ensuring that the individuals responsible for preparing EFTs are not the same as those posting and approving them.

Significant Qualitative Aspects of Accounting Policies

Management is responsible for determining significant accounting policies. The choice of different accounting policy alternatives can have a significant effect on the financial position and results of the Municipality. The application of those policies often involved significant estimates and judgements by management.

We are of the opinion that the significant accounting policies and the financial disclosures made by management do not materially misstate the financial statements taken as a whole.

PS 3400 - Revenue Recognition

In 2024, the Municipality failed to adopt the new accounting standard PS 3400, Revenue Recognition. This standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and those that do not. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. Revenue where the performance obligations have not been met are required to be deferred until such time as the obligation has been met.

We identified that certain revenues (such as fitness passes, arena rentals, and parking ticket revenues) were being recorded on a cash basis rather than when the performance obligation had been met (for e.g., revenue for parking tickets should be recognized when the ticket is issued rather than when the cash is received).

While these revenues are immaterial in amount, recording revenues on a cash basis can misstate revenue and is not in alignment with Public Sector Accounting Standards.

We **recommend** that management coordinate with the applicable departments to assess how revenue is being recognized and determine if changes to current procedures are required for accurate revenue recognition

Given that the affected revenues are immaterial in amount, our opinion has not been modified with regards to non-adoption of PS 3400.

Significant Qualitative Aspects of Accounting Estimates

Management is required to disclose the assumptions it makes about the future, and other major sources of measurement uncertainty, that have a significant risk of resulting in a material misstatement to the financial statements.

Significant estimates relate to the allowance for doubtful accounts, valuation of tangible capital assets, the useful lives and related amortization of tangible capital assets, asset retirement obligations, and contingent liabilities.

Overall, we are satisfied with the reasonability of accounting estimates.

Other Matters

We have identified other matters that we would like to bring to your attention.

Reconciliation and documentation of grant funding

In completing our work over revenue and deferred revenue, we noted a significant lack of documentation regarding recognition of grant funding.

When requesting supporting documentation for significant grant revenue, we found that management often did not have the information readily available and had to consult relevant department to clarify which expenditures were associated with each grant and the specific conditions.

Significant additional audit work was required to determine which grants contributed to each revenue account and to batch related expenditures. These issues were exacerbated by the significant additional government funding received by the Municipality as a result of the July 2024 wildfire. Multiple audit adjusting entries were required (see **Adjustments**) to correct errors in grant funding recognized, along with multiple unadjusted entries (see **Uncorrected Misstatements**).

We **recommend** that management maintain clear records of all grant funding conditions and recognized revenues, along with the associated expenditures. Consistent and open two-way communication with departments receiving grant funding is essential to ensure consistent and accurate revenue recognition, and to avoid any risk of double-claiming expenses under the same grants.

Management Letter

We will be submitting a letter to the Municipality's management on other matters that we feel should be brought to their attention.



APPENDICES

- **Appendix 1 – Required communications**
- **Appendix 2 – Management representation letter**
- **Appendix 3 – New and revised accounting standards**

DRAFT

Appendix 1 – Required communications

Independence

We have been engaged to audit the financial statement of the Municipality for the year ending December 31, 2024.

We believe that it is important that we communicate at least annually with you regarding all relationships between the Municipality and our firm that, in our professional judgement, may reasonably be thought to bear on our independence.

In determining which relationships to report, these standards require us to consider relevant rules and related interpretations prescribed by the Chartered Professional Accountants of Alberta and applicable legislation, covering such matters as:

- (a) Holding a financial interest, either directly or indirectly, in a client;
- (b) Holding a position, either directly or indirectly, that gives the right or responsibility to exert significant influence over the financial or accounting policies of a client.
- (c) Personal or business relationships of immediate family, close relatives, partners or retired partners, either directly or indirectly, with a client;
- (d) Economic dependence on a client; and
- (e) Provision of services in addition to the audit engagement.

We are not aware of any relationships between the Municipality and ourselves that, in our professional judgement, may reasonably be thought to bear on our independence that have occurred from January 1, 2024 to August 5, 2025.

Management representation

Management's representations are integral to the audit evidence we will gather. Prior to the release of our independent auditors' report, we will require management's representations in writing to support the content of our report. Please refer to **Appendix 2**.

Appendix 2 – Management representation letter

[THIS PAGE IS INTENTIONALLY BLANK]



August 5, 2025

Metrix Group LLP
12840 St. Albert Trail
Edmonton Alberta T5L 4H6

Attention: Jeff Alliston, CPA, CA

Dear Sir:

Re: Management's representations letter

This representation letter is provided in connection with your audit of the consolidated financial statements of Municipality of Jasper for the year ended December 31, 2024 for the purpose of expressing an opinion as to whether the consolidated financial statements are presented fairly, in all material respects, in accordance with Canadian Public sector accounting standards.

In making the representations outlined below, we took the time necessary to appropriately inform ourselves on the subject matter through inquiries of group personnel with relevant knowledge and experience, and, where appropriate, by inspecting supporting documentation.

We confirm that (to the best of our knowledge and belief):

Financial Statements

We have fulfilled our responsibilities as set out in the terms of the audit engagement dated April 15, 2025 for:

- a) Preparing and fairly presenting the consolidated financial statements in accordance with PSAS;
- b) Providing you with:
 - i) Access to all information of which we are aware that is relevant to the preparation of the consolidated financial statements, such as:
 - A. Accounting records, supporting data and other relevant documentation,
 - B. Minutes of meetings (such as shareholders, board of directors and audit committees) or summaries of actions taken for which minutes have not yet been prepared, and
 - C. Information on any other matters, of which we are aware, that is relevant to the preparation of the consolidated financial statements;
 - ii) Additional information that you have requested from us for the purpose of the audit; and
 - iii) Unrestricted access to persons within the entity from whom you determine it necessary to obtain audit evidence.
- c) Providing you with complete responses to all inquiries made to us by you during the engagement.
- d) Ensuring that all transactions have been recorded in the accounting records and are reflected in the consolidated financial statements; and
- e) Designing and implementing such internal control as we determined is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. We have also communicated to you any deficiencies in the design and implementation or the maintenance of internal control over financial reporting of which group management is aware.

(continued)

Fraud and Non Compliance

We have disclosed to you:

- a. All of our knowledge in relation to actual, alleged or suspected fraud affecting the group's consolidated financial statements involving:
 - i. Group and component management;
 - ii. Employees who have significant roles in the group's system of internal control; or
 - iii. Others where the fraud could have a material effect on the consolidated financial statements;
- b. All of our knowledge in relation to allegations of fraud or suspected fraud communicated by employees, former employees, analysts, regulators or others;
- c. All known instances of non-compliance or suspected non-compliance with laws and regulations, including all aspects of contractual agreements that should be considered when preparing the consolidated financial statements;
- d. All known, actual, or possible litigation and claims that should be considered when preparing the consolidated financial statements; and
- e. The results of our risk assessments regarding possible fraud or error in the consolidated financial statements.

Related Parties

We have disclosed to you the identity of all of the group's related-party relationships and transactions of which we are aware. All related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of PSAS.

Estimates

We acknowledge our responsibility for determining the accounting estimates required for the preparation of the consolidated financial statements in accordance with PSAS. Those estimates reflect our judgment based on our knowledge and experience of past and current events, and on our assumptions about conditions we expect to exist and courses of action we expect to take. We confirm that the methods, significant assumptions and the data used by us in making accounting estimates and related financial statement disclosures, including those measured at fair value, are appropriate to achieve recognition, measurement or disclosure that is in accordance with PSAS.

Subsequent Events

All events subsequent to the date of the consolidated financial statements and for which PSAS requires adjustment or disclosure have been adjusted or disclosed.

Commitments and Contingencies

There are no commitments, contingent liabilities/assets or guarantees (written or oral) that should be disclosed in the consolidated financial statements. This includes liabilities arising from contract terms, illegal acts or possible illegal acts, and environmental matters that would have an impact on the consolidated financial statements.

Adjustments

We have reviewed, approved and recorded all of your proposed adjustments to our accounting records. This includes journal entries, changes to account coding, classification of certain transactions and preparation of, or changes to, certain accounting records.

Misstatements

The effects of uncorrected misstatements are immaterial, individually and in aggregate, to the consolidated financial statements as a whole. A list of the uncorrected misstatements, including the reasons why they were not corrected, is attached to this letter.

Accounting policies

All significant accounting policies are disclosed in the consolidated financial statements and are consistent with those used in the previous period.

(continued)

Liabilities and contingencies

All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the consolidated financial statements.

Material measurement uncertainties

The nature of all material measurement uncertainties has been appropriately disclosed in the consolidated financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the consolidated financial statements.

Acknowledged and agreed on behalf of Municipality of Jasper by:

_____ Mr. Bill Given Chief Administrative Officer	_____ Ms. Natasha Malanchuk Director of Finance and Administration
_____ August 5, 2025 Date signed	_____ August 5, 2025 Date signed

Municipality of Jasper
Year End: December 31, 2024
Unrecorded journal entries
Date: 1/1/2024 To 12/31/2024

Number	Date	Name	Account No	Reference	Debit	Credit	Recurrence	Misstatement
SUD01	12/31/2024	Transit-GYPSD & Centre Nord Contributions	1-34-01-00-840	21R8-1	54,095.24			
SUD01	12/31/2024	Current Surplus (-)/ Deficit	4-00-00-00-910	21R8-1		54,095.24		
		To account for 2023 GYPSD transit revenue recorded in 2024.						
SUD02	12/31/2024	Prov Cond Grant - MSI	1-12-01-00-843	GG1-1		110,497.26		
SUD02	12/31/2024	Deferred Revenue-Administration	4-00-00-00-415	GG1-1	110,497.26			
		To recognize remainder of LGFF operating funding as revenue						
SUD03	12/31/2024	Prov Cond Grant - MSI	1-12-01-00-843	335-2	59,037.66			
SUD03	12/31/2024	Current Surplus (-)/ Deficit	4-00-00-00-910	335-2		59,037.66		
		To reverse MSI operating revenue that should have been recorded in prior year						
SUD04	12/31/2024	Tax Levy-Municipal (RES)	1-00-00-00-112	20R1-1	56,153.00			
SUD04	12/31/2024	Tax Levy-Municipal (NONRES)	1-01-00-00-112	20R1-1	150,911.46			
SUD04	12/31/2024	Current Surplus (-)/ Deficit	4-00-00-00-910	20R1-1		207,064.46		
		To account for municipapl tax revenue related to prior years recorded into revenue in 2024.						
SUD05	12/31/2024	Buildings	3-00-00-00-620	U1-1	19,402,811.60			
SUD05	12/31/2024	construction in progress	3-00-00-00-000A	U1-1		19,402,811.60		
		To reclassify rec centre project to TCA from CIP						
SUD06	12/31/2024	ActCen-Dep-Buildings	2-72-06-81-980	U1-1	77,828.46			
SUD06	12/31/2024	Dep-Arena	2-76-07-81-980	U1-1	76,880.81			
SUD06	12/31/2024	Dep-Pool-Buildings	2-77-08-81-980	U1-1	39,318.84			
SUD06	12/31/2024	Accumulated Dep-Buildings	3-00-00-00-621	U1-1		194,028.11		
		To record first year amortization on rec centre						
SUD07	12/31/2024	JCC-Fee Monthly	1-53-01-00-410	C4-1		49,160.42		
SUD07	12/31/2024	OOSC-Fee Registrations	1-53-02-00-410	C4-1		14,449.86		
SUD07	12/31/2024	Clearing Account-Accounts Receivable	3-00-00-00-253	C4-1	63,610.28			
		To account for childcare fees potentially within clearing acct.						
SUD08	12/31/2024	Jasper Wildfire Complex Response - DRP Funds	1-23-01-24-840	29R5-4	84,197.00			
SUD08	12/31/2024	Deferred Revenue-Administration	4-00-00-00-415	29R5-4		84,197.00		
		To account for potentially over-recorded DRP revenue (overtime payments)						
					20,175,341.61	20,175,341.61		
Net Income (Loss)			6,674,318.62					

Municipality of Jasper
Year End: December 31, 2024
Schedule of unadjusted errors

Refno	Description	Assets	Liabilities	Equity	Income	Expenses
Unrecorded - factual						
SUD01	To account for 2023 GYPSD transit	(54,095.24)	0.00	0.00	54,095.24	0.00
SUD02	To recognize remainder of LGFF	110,497.26	0.00	0.00	(110,497.26)	0.00
SUD03	To reverse MSI operating revenue	(59,037.66)	0.00	0.00	59,037.66	0.00
SUD04	To account for municipapl tax	(207,064.46)	0.00	0.00	207,064.46	0.00
SUD05	To reclassify rec centre project	0.00	0.00	0.00	0.00	0.00
SUD06	To record first year amortization	(194,028.11)	0.00	0.00	194,028.11	0.00
SUD07	To account for childcare fees	63,610.28	0.00	0.00	(63,610.28)	0.00
SUD08	To account for potentially	(84,197.00)	0.00	0.00	84,197.00	0.00
		<u>(424,314.93)</u>	<u>0.00</u>	<u>0.00</u>	<u>424,314.93</u>	<u>0.00</u>
	Understated/(Overstated)	<u>(424,314.93)</u>	<u>0.00</u>	<u>0.00</u>	<u>424,314.93</u>	<u>0.00</u>

Appendix 3 – New and revised accounting standards

Standard	Summary	Effective Date
PS 1202 Financial Statement Presentation	This standard sets out general and specific requirements for the presentation of information in general purpose financial statements. The financial statement principles are based on the concepts in the Conceptual Framework for Financial Reporting in the Public Sector.	Fiscal years beginning on or after April 1, 2026. Early adoption is permitted.

MUNICIPALITY OF JASPER

2024 PRESENTATION TO COUNCIL



METRIX GROUP LLP

CHARTERED PROFESSIONAL
ACCOUNTANTS

Jeff Alliston, CPA, CA
Partner

AUDIT OVERVIEW

- ❑ **ENHANCE DEGREE OF CONFIDENCE OF INTENDED USERS**
- ❑ **ACHIEVED BY AUDITOR EXPRESSING OPINION**
- ❑ **WHETHER FS PRESENT FAIRLY, IN ALL MATERIAL RESPECTS**
 - **WHETHER DUE TO FRAUD OR ERROR**
- ❑ **AUDITOR SEEKING REASONABLE ASSURANCE**
 - **HIGH LEVEL OF ASSURANCE**
 - **NOT ABSOLUTE ASSURANCE**
 - **MOST EVIDENCE PERSUASIVE NOT CONCLUSIVE**
- ❑ **AUDITOR EXERCISES PROFESSIONAL JUDGEMENT**
- ❑ **AUDITOR MAINTAINS PROFESSIONAL SKEPTICISM**
 - **QUESTIONING MIND**
 - **ALERT TO CONDITIONS WHICH MAY INDICATE POSSIBLE MISSTATEMENT**
 - **CRITICAL ASSESSMENT OF AUDIT EVIDENCE**

INDEPENDENT AUDITORS' REPORT

□ OUR OPINION

- PRESENT FAIRLY IN ALL MATERIAL RESPECTS
- EXCEPTS FOR THE POSSIBLE EFFECTS

□ BASIS FOR OPINION

- IN ACCORDANCE WITH CANADIAN GAAS

□ RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE

- PREPARATION AND FAIR PRESENTATION
- IN ACCORDANCE WITH CANADIAN PSAS
- RESPONSIBLE FOR ASSESSING ABILITY TO CONTINUE AS A GOING CONCERN

□ AUDITORS' RESPONSIBILITIES FOR THE AUDIT

- OBTAIN REASONABLE ASSURANCE
- ARE FREE FROM MATERIAL MISSTATEMENT
- PROCEDURES DEPEND ON AUDITORS' JUDGEMENT
- CONSIDER RELEVANT INTERNAL CONTROLS
- EVALUATE ACCOUNTING POLICIES / ESTIMATES

STATEMENT OF FINANCIAL POSITION

	2024	2023 (Restated)
FINANCIAL ASSETS		
Cash	\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	839,912	516,956
Trade and other receivables	23,151,898	16,573,877
Investment in government business enterprise	-	10
	A 63,499,430	43,624,914
LIABILITIES		
Accounts payable and accrued liabilities	37,275,143	4,752,551
Employee benefit obligations	981,605	781,787
Deposit liabilities	368,616	18,643
Deferred revenue	8,638,097	6,457,929
Capital lease obligations	28,881	40,273
Long-term debt	23,526,132	24,515,979
Asset retirement obligation	1,142,466	1,124,711
	B 71,960,940	37,691,873
NET FINANCIAL ASSETS	A - B C (8,461,510)	5,933,041
NON-FINANCIAL ASSETS		
Tangible capital assets	96,593,702	75,166,311
Prepaid expenses	895,727	829,933
	D 97,489,429	75,996,244
ACCUMULATED SURPLUS	C+D \$ 89,027,919	\$ 81,929,285

TAXES AND GRANTS IN PLACE OF TAXES RECEIVABLES

	2024	2023
Current taxes and grants in place of taxes	\$ 533,331	\$ 304,991
Arrears taxes	323,722	255,312
	857,053	560,303
Less: Allowance for doubtful accounts	(17,141)	(43,347)
	\$ 839,912	\$ 516,956

RECEIVABLES

	2024	2023
Receivables from governments	\$ 11,755,207	\$ 9,112,372
Trade accounts receivable	5,352,498	2,045,731
Debt recoverable - local improvements	4,929,737	5,114,669
Goods and Services Tax recoverable	1,262,264	396,255
	23,299,706	16,669,027
Less: Allowance for doubtful accounts	(147,808)	(95,150)
	\$ 23,151,898	\$ 16,573,877

STATEMENT OF FINANCIAL POSITION

	2024	2023 (Restated)
FINANCIAL ASSETS		
Cash	\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	839,912	516,956
Trade and other receivables	23,151,898	16,573,877
Investment in government business enterprise	-	10
A	63,499,430	43,624,914
LIABILITIES		
Accounts payable and accrued liabilities	37,275,143	4,752,551
Employee benefit obligations	981,605	781,787
Deposit liabilities	368,616	18,643
Deferred revenue	8,638,097	6,457,929
Capital lease obligations	28,881	40,273
Long-term debt	23,526,132	24,515,979
Asset retirement obligation	1,142,466	1,124,711
B	71,960,940	37,691,873
NET FINANCIAL ASSETS	A - B	C
	(8,461,510)	5,933,041
NON-FINANCIAL ASSETS		
Tangible capital assets	96,593,702	75,166,311
Prepaid expenses	895,727	829,933
D	97,489,429	75,996,244
ACCUMULATED SURPLUS	C+D	
	\$ 89,027,919	\$ 81,929,285

DEFERRED REVENUE

	2023	Additions	Revenue Recognized	2024
OPERATING				
Disaster Recovery Program	\$ -	\$36,570,500	\$ 32,026,255	\$ 4,544,245
Other Deferred Revenue and Grants	624,321	540,498	603,081	561,738
Local Immigration Partnership	164,252	272,894	164,251	272,895
Local Government Fiscal Framework	-	123,552	13,055	110,497
Grounds Maintenance	34,759	71,906	70,000	36,665
Community Development	99,593	-	99,593	-
Municipal Sustainability Initiative Grant	59,038	354	59,392	-
	981,963	37,579,704	33,035,627	5,526,040
CAPITAL				
Municipal Sustainability Initiative Grant	3,289,551	64	2,347,034	942,581
Local Government Fiscal Framework	-	728,701	-	728,701
Offsite levies	614,155	85,100	-	699,255
Canada Community-Building Fund	1,416,223	327,880	1,058,173	685,930
Other Capital Grants	156,037	116,219	216,666	55,590
	5,475,966	1,257,964	3,621,873	3,112,057
	\$ 6,457,929	\$38,837,668	\$ 36,657,500	\$ 8,638,097

STATEMENT OF FINANCIAL POSITION

	2024	2023 (Restated)
FINANCIAL ASSETS		
Cash	\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	839,912	516,956
Trade and other receivables	23,151,898	16,573,877
Investment in government business enterprise	-	10
A	63,499,430	43,624,914
LIABILITIES		
Accounts payable and accrued liabilities	37,275,143	4,752,551
Employee benefit obligations	981,605	781,787
Deposit liabilities	368,616	18,643
Deferred revenue	8,638,097	6,457,929
Capital lease obligations	28,881	40,273
Long-term debt	23,526,132	24,515,979
Asset retirement obligation	1,142,466	1,124,711
B	71,960,940	37,691,873
NET FINANCIAL ASSETS	A - B	C
	(8,461,510)	5,933,041
NON-FINANCIAL ASSETS		
Tangible capital assets	96,593,702	75,166,311
Prepaid expenses	895,727	829,933
D	97,489,429	75,996,244
ACCUMULATED SURPLUS	C+D	
	\$ 89,027,919	\$ 81,929,285

LONG-TERM DEBT

- **LONG-TERM DEBT - \$23,526,132**
 - **Debenture Debt**
 - Province of Alberta (5.230%) - \$11,163,035
 - Province of Alberta (3.460%) - \$5,826,355
 - Province of Alberta (5.230%) - \$2,572,351
 - Province of Alberta (2.552%) - \$2,406,952
 - Province of Alberta (2.552%) - \$1,557,439
- **MATURITY**
 - 2034 - 2051

DEBT LIMITS

	2024	2023
Total debt limit ¹	\$ 88,002,609	\$ 37,431,816
Total debt	(23,555,013)	(24,556,252)
Amount of debt limit unused	<u>\$ 64,447,596</u>	<u>\$ 12,875,564</u>
Service on debt limit ¹	\$ 14,667,102	\$ 6,238,636
Service on debt	(1,946,451)	(2,051,378)
Amount of service on debt limit unused	<u>\$ 12,720,651</u>	<u>\$ 4,187,258</u>

¹ Limits calculated using revenue of \$58,668,406.

NORMALIZED DEBT LIMITS

	2024	2023
Total normalized debt limit ¹	\$ 44,019,301	\$ 37,431,816
Total debt	(23,555,013)	(24,556,252)
Amount of debt limit unused	<u>\$ 20,464,288</u>	<u>\$ 12,875,564</u>
Normalized service on debt limit ¹	\$ 7,336,550	\$ 6,238,636
Service on debt	(1,946,451)	(2,051,378)
Amount of service on debt limit unused	<u>\$ 5,390,099</u>	<u>\$ 4,187,258</u>

¹ Limits calculated using revenue of \$29,346,201 (\$58,668,406 less \$29,322,205 in DRP transfers).

STATEMENT OF FINANCIAL POSITION

	2024	2023 (Restated)
FINANCIAL ASSETS		
Cash	\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	839,912	516,956
Trade and other receivables	23,151,898	16,573,877
Investment in government business enterprise	-	10
	A 63,499,430	43,624,914
LIABILITIES		
Accounts payable and accrued liabilities	37,275,143	4,752,551
Employee benefit obligations	981,605	781,787
Deposit liabilities	368,616	18,643
Deferred revenue	8,638,097	6,457,929
Capital lease obligations	28,881	40,273
Long-term debt	23,526,132	24,515,979
Asset retirement obligation	1,142,466	1,124,711
	B 71,960,940	37,691,873
NET FINANCIAL ASSETS	A - B C (8,461,510)	5,933,041
NON-FINANCIAL ASSETS		
Tangible capital assets	96,593,702	75,166,311
Prepaid expenses	895,727	829,933
	D 97,489,429	75,996,244
ACCUMULATED SURPLUS	C+D \$ 89,027,919	\$ 81,929,285

NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS

	Opening Balance	Additions	Disposals	Amortization	Transfers	Ending Balance
Land	\$ 403,759	\$ -	\$ -	\$ -	\$ -	\$ 403,759
Land Improvements	2,862,085	535,445	-	(170,271)	-	3,227,259
Buildings	25,563,765	-	(36,328)	(802,844)	-	24,724,593
Engineered Structures	29,414,818	-	-	(1,224,087)	2,931,867	31,122,598
Machinery & Equipment	3,428,286	600,988	(15,019)	(509,730)	298,143	3,802,668
Vehicles	3,390,617	99,760	-	(431,759)	850,186	3,908,804
Construction in Progress	10,102,982	23,381,235	-	-	(4,080,196)	29,404,021
	\$ 75,166,312	\$ 24,617,428	\$ (51,347)	\$ (3,138,691)	\$ -	\$ 96,593,702

STATEMENT OF FINANCIAL POSITION

	2024	2023 (Restated)
FINANCIAL ASSETS		
Cash	\$ 39,507,620	\$ 26,534,071
Taxes and grants in place of taxes receivable	839,912	516,956
Trade and other receivables	23,151,898	16,573,877
Investment in government business enterprise	-	10
A	63,499,430	43,624,914
LIABILITIES		
Accounts payable and accrued liabilities	37,275,143	4,752,551
Employee benefit obligations	981,605	781,787
Deposit liabilities	368,616	18,643
Deferred revenue	8,638,097	6,457,929
Capital lease obligations	28,881	40,273
Long-term debt	23,526,132	24,515,979
Asset retirement obligation	1,142,466	1,124,711
B	71,960,940	37,691,873
NET FINANCIAL ASSETS	A - B	C
	(8,461,510)	5,933,041
NON-FINANCIAL ASSETS		
Tangible capital assets	96,593,702	75,166,311
Prepaid expenses	895,727	829,933
D	97,489,429	75,996,244
ACCUMULATED SURPLUS	C+D	
	\$ 89,027,919	\$ 81,929,285

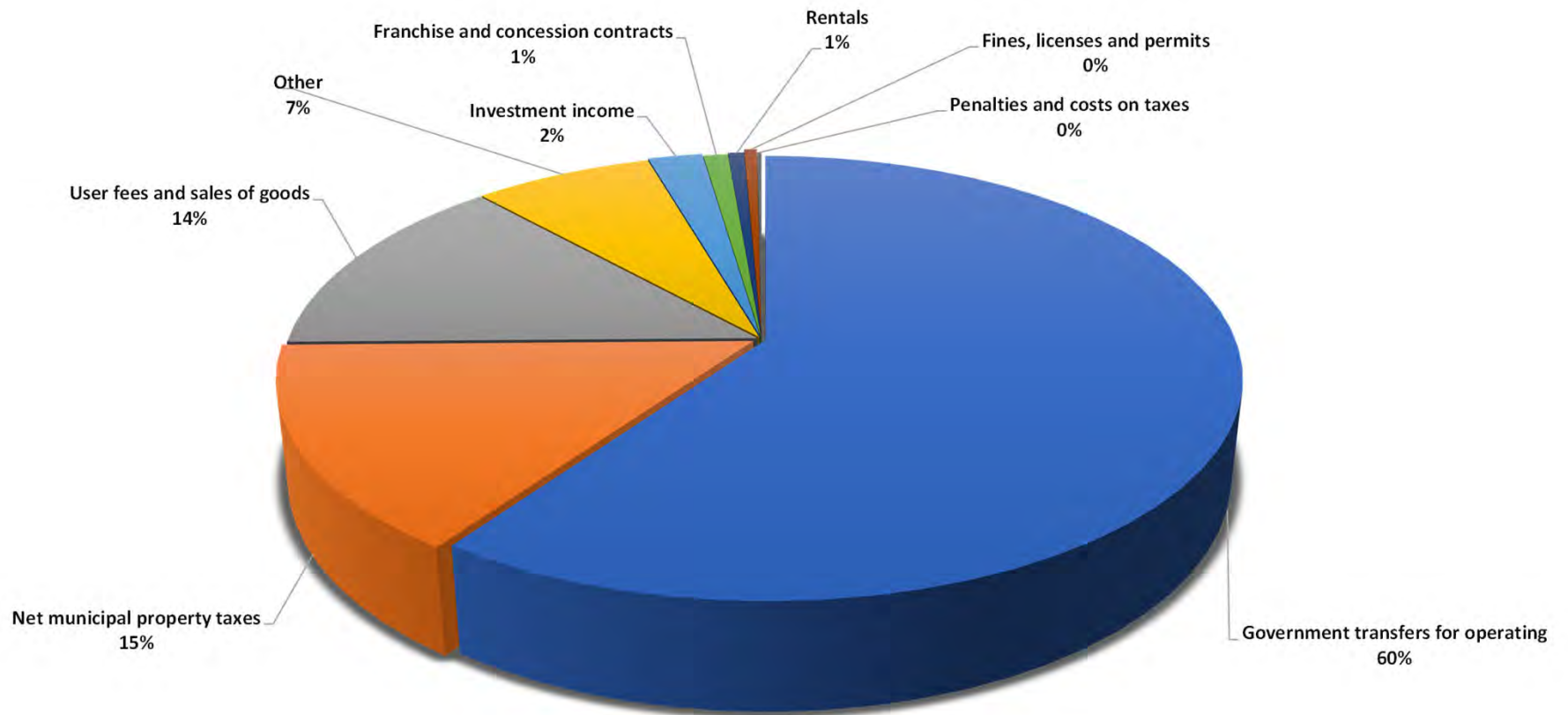
ACCUMULATED SURPLUS

	2024	2023
Unrestricted Surplus	\$ (1,387,744)	\$ 14,973,859
Restricted Surplus		
Operating		
Financial stablization	1,614,909	2,170,320
Utility - operating	1,266,444	844,014
Policing	28,593	28,593
	2,909,946	3,042,927
Capital		
Annual general capital	3,809,354	4,913,784
Utilities	2,866,258	1,699,615
Transportation and parking	1,803,588	1,438,120
Community housing	902,067	651,859
Environmental	827,469	267,280
Recreation	321,986	268,052
Fixed Assets	149,035	73,772
	10,679,757	9,312,482
Equity in Tangible Capital assets	76,825,960	54,600,018
	\$ 89,027,919	\$ 81,929,286

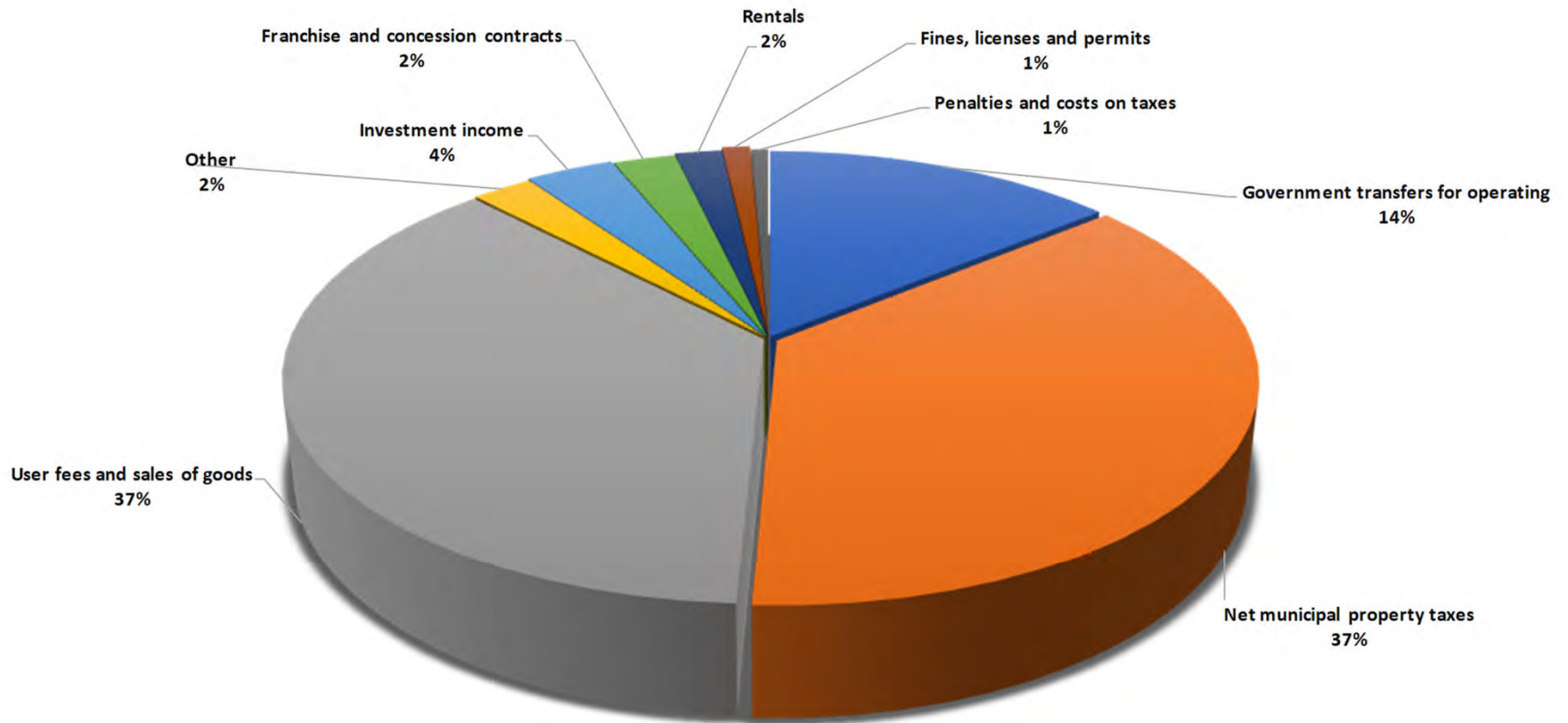
OPERATING REVENUE

	2024 (Budget)	2024 (Actual)	2023 (Actual)
REVENUE			
Government transfers for operating	\$ 2,616,879	\$ 35,057,425	\$ 3,504,308
Net municipal property taxes	10,164,296	8,784,803	9,157,922
User fees and sales of goods	9,658,769	7,971,369	9,265,465
Other	11,059,522	4,215,363	609,130
Investment income	212,242	1,282,999	886,100
Franchise and concession contracts	649,910	578,258	617,807
Rentals	432,212	379,661	467,318
Fines, licenses and permits	283,180	299,794	277,723
Penalties and costs on taxes	88,326	98,734	168,771
	<u>\$ 35,165,336</u>	<u>\$ 58,668,406</u>	<u>\$ 24,954,544</u>

2024 OPERATING REVENUE



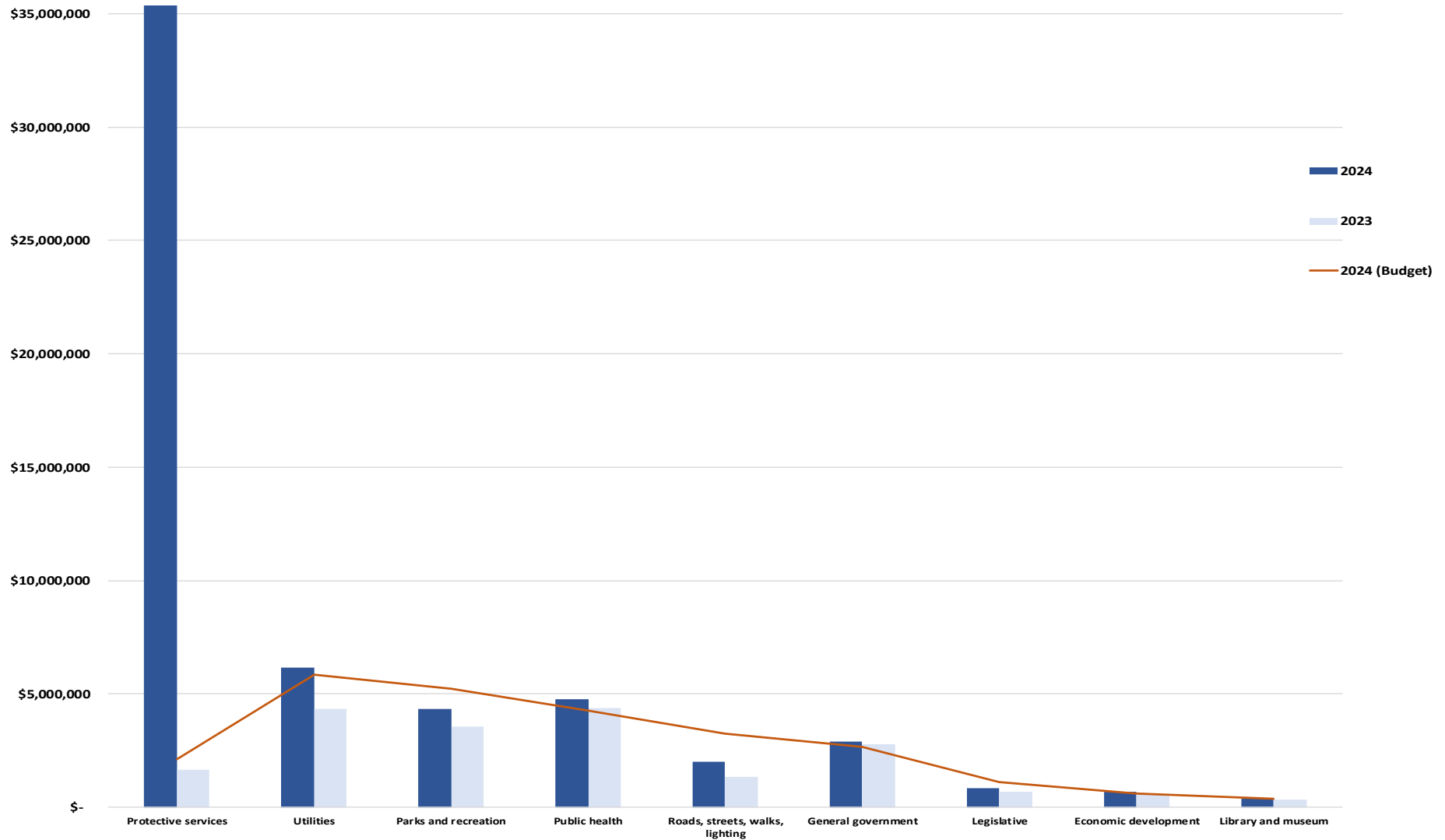
2023 OPERATING REVENUE



EXPENSES BY FUNCTION WITHOUT AMORTIZATION

	2024 (Budget)	2024 (Actual)	2023 (Actual)
EXPENSES			
Protective services	\$ 2,105,561	\$ 35,359,671	\$ 1,645,074
Utilities	5,849,074	6,158,096	4,320,558
Parks and recreation	5,248,601	4,343,069	3,561,320
Public health	4,261,023	4,744,832	4,392,304
Roads, streets, walks, lighting	3,243,752	1,992,272	1,339,218
General government	2,668,251	2,899,956	2,779,840
Legislative	1,098,152	847,196	704,264
Economic development	593,814	698,594	551,814
Library and museum	377,990	379,391	336,364
	<u>\$ 25,446,218</u>	<u>\$ 57,423,077</u>	<u>\$ 19,630,756</u>

EXPENSES BY FUNCTION WITHOUT AMORTIZATION



EXPENSES BY OBJECT

	2024 (Budget)	2024 (Actual)	2023 (Actual)
Contracted and general services	\$ 6,043,169	\$ 35,673,962	\$ 5,401,958
Salaries, wages and benefits	11,132,684	12,159,422	10,501,624
Materials, goods, and utilities	3,603,531	7,950,411	3,126,442
Amortization	2,923,434	3,138,691	2,953,878
Interest on long-term debt	1,355,699	1,054,795	367,519
Transfers to individuals and organizations	146,085	192,476	124,150
Provision for allowances (recovery)	2,000	189,345	(5,183)
Transfers to local boards and agencies	343,581	114,110	19,073
Accretion	-	58,769	58,318
Bank charges and short-term interest	33,110	29,787	36,855
	<u>\$ 25,583,293</u>	<u>\$ 60,561,768</u>	<u>\$ 22,584,634</u>

OTHER INCOME

	2024 (Budget)	2024 (Actual)	2023 (Actual)
ANNUAL SURPLUS (DEFICIT) BEFORE OTHER INCOME	<u>\$ 9,719,118</u>	<u>\$ (1,893,362)</u>	<u>\$ 2,369,910</u>
OTHER INCOME			
Government transfer for capital	13,116,366	9,043,353	7,433,411
Subsidiary operations - JMHC	-	(10)	-
Gain (loss) on disposal of tangible capital assets	-	(51,347)	(38,592)
	<u>13,116,366</u>	<u>8,991,996</u>	<u>7,394,819</u>
ANNUAL SURPLUS	<u>22,835,484</u>	<u>7,098,634</u>	<u>9,764,729</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR, AS PREVIOUSLY STATED		80,614,167	71,336,104
Restatement		1,315,119	828,453
ACCUMULATED SURPLUS BEGINNING OF YEAR, AS RESTATED		<u>81,929,286</u>	<u>72,164,557</u>
ACCUMULATED SURPLUS, END OF YEAR		<u>\$ 89,027,920</u>	<u>\$ 81,929,286</u>

BUDGET DATA

	2024 (Budget)	2024 (Actual)	2023 (Actual)
Annual surplus	<u>\$ 22,835,484</u>	<u>\$ 7,098,634</u>	<u>\$ 9,764,729</u>
Add:			
Amortization	2,923,434	3,138,691	2,953,878
Long-term debt utilized / issuance of long-term debt	25,061,688	-	14,150,000
Transfer from reserves	<u>9,267,698</u>	<u>3,897,505</u>	<u>2,218,878</u>
	<u>37,252,820</u>	<u>7,036,196</u>	<u>19,322,756</u>
Deduct:			
Acquisition of tangible capital assets	54,939,624	24,617,428	12,292,816
Transfers to reserves	4,097,523	4,766,330	4,476,205
Principal repayment of long-term debt	1,051,157	989,847	657,605
(Gain) loss on disposal of tangible capital assets	-	51,347	38,592
	<u>60,088,304</u>	<u>30,424,952</u>	<u>17,465,218</u>
Result of operations as budgeted	<u>\$ -</u>	<u>\$ (16,290,122)</u>	<u>\$ 11,622,267</u>

SUMMARY

- **ANNUAL SURPLUS**

\$7,098,634 (2023 – \$9,764,729)

- **NET FINANCIAL ASSETS (DEBT)**

(\$8,461,510) (2023 - \$5,933,041)

- **AUDIT FINDINGS REPORT TO COUNCIL (see report)**

- SIGNIFICANT CONTROL DEFICIENCIES
- NO UNUSUAL ACCOUNTING POLICIES / ESTIMATES
- UNCORRECTED MISSTATEMENTS
- NO SIGNIFICANT DIFFICULTIES

- **THANK YOU TO MANAGEMENT & STAFF**

- **QUESTIONS?**

JASPER RECOVERY COORDINATION CENTRE (JRCC)

- August 5, 2025

PROGRESS UPDATE

JRCC EXECUTIVE SUMMARY

- **Interim Housing:** 276 households (532 individual residents) have moved into Interim Housing as of July 17th, 2025. Site servicing is progressing at additional in-town interim housing sites, with occupancy of the first units expected by the end of August. Paving is complete on existing interim housing sites and storage shed installation is in progress. Interim housing residents at Marmot Meadows are being provided with "Recovery Passes" for the regional transit system.
- **Demolition Permits:** 100% of demolition permits issued, 99% physical debris removed, 262 soil testing reports submitted for Parks Canada review and 174 close-out permits issued.
- **Town Rebuild:** 84 development permit applications received for residential rebuilds and 55 have been approved so far with remaining ones in review. Since August 2024, 215 Development Permits, and 100% of the 73 Building Permits have been issued.
- **Social Recovery:** The Healing Through Fire program launched on July 23rd and 24th. It will run again with two dates in August and two more in September. 28 Pathfinders have completed training and there is strong interest from residents in the additional trainings that will take place in the fall. The community Spiritual Circles program launched on July 9 and will be repeated on a monthly basis for the next 16 months. Each month, a guest facilitator will lead the group through conversations or other exercises to promote spiritual wellbeing and recovery.
- **Economic Recovery:** Working group reviewing and establishing new economic recovery performance indicators. Pop-up Village: Secondary electrical infrastructure installation complete. Interim Industrial Park: Sea can delivery delayed, looking at interim alternatives for participating businesses.
- **Communications:** Parks Canada and the Municipality of Jasper have completed a 'Jasper Recovery Framework' and 'Year 1 Progress Report'. Final copy will be submitted to council August 5, 2025 for approval with public release to follow.

INTERIM HOUSING

- As of July 29th, 2025, 276 interim housing units are occupied by 532 residents. A further 17 households (29 residents) are in various stages of lease-signing and move-in processes with the Canadian Red Cross.
- 104 applicant households have not received offers of housing and 95 more are on a waitlist for options that better suit their needs (unmet needs = 199 households)
- All 51 long-term campsites at Whistlers campground are currently occupied by Jasper residents, with an additional 4 sites occupied at Sleepy Hollow.
- 14 sites at Wabasso Campground are currently occupied by reconstruction contractors.
- Paving is complete at all in-town interim housing sites. The installation of storage sheds for use by interim housing residents is ongoing.
- Site servicing work has begun on one of the sites selected for additional interim housing, with units scheduled to arrive and be ready for occupation by the end of August 2025. Servicing is expected to begin at a second site on August 5th.

DEBRIS MANAGEMENT

- **Demolition permits:** 100% of demolition permits have been issued.
- **Physical debris removal complete by Spring 2025:** Over 99% of lots having debris removed. Sampling analysis and administrative work continues to ensure sites are clean and safe for rebuild.
- **Confirmatory soil sampling:** 265 reports have been submitted; 195 have been confirmed contamination-free and passed for Certificate of Completion; 11 are currently returned for more information; the remainder are under review or awaiting other CoC requirements.
- **Demolition Close-out Permits:** 176 close-out permits have been issued.
 - 158 residential properties
 - Alpine Village and Tekarra Resort, 3 of 5 cottages at Lake Edith, and 14 of 35 commercial properties in town .
- While the post-debris removal sampling process occurs, lessees can submit development permit applications for review and approval; however, building permits cannot be issued until the demolition close-out permit is finalized.
- Site prep for shallow utility re-installation has begun on properties where the MoJ has explicit permission from leaseholders to remove impediments from the front setback of the site.

JOINT TOWN REBUILD

- **Development activity as of July 28th:**
 - 215 Development Permits issued since August 2024. 83% of submitted development permit applications have been approved.
 - 73 Building Permits issued since August 2024, including rebuilds for 17 in-town residential properties, 1 apartment building, and 1 condo complex, 6 in-town commercial properties and 1 outlying hotel. This represents approval of 100% of complete applications received.
 - Many fire-affected properties have not yet applied for permits. 84 development permit applications have been received for residential rebuilds and 55 have been approved so far. **Reminder: If you're rebuilding, you don't need to close out your demolition permit before you apply for rebuild permits.**
 - The [permit map for fire-affected properties](#) provides up to date information on the status of permit issuance. Timelines for permit issuance and statistics on permits issued are regularly updated on the [Parks Canada - Jasper Recovery](#) webpage.
- **Streamlining development review and approvals**
 - For development permits issued in July, it took 27 business days on average to approve complete and conforming applications. This is an improvement from 34 business days in June. For incomplete/non-conforming applications, it took 90 business days. This is an increase from 70 days in June, but the number of incomplete/non-conforming applications being received are decreasing.
 - Parks Canada approved minor Land Use Policy updates that provide consistent direction on non-combustible and fire-resistant materials throughout Jasper and address other issues with implementing the Land Use Policy.

SOCIAL RECOVERY

- **Recovery Pathfinders:** 38 pathfinders have now completed training and there is a high degree of interest in additional trainings in the fall. Pursuit has committed to providing funding for the full scope of the program through 2027.
- **Healing Through Fire: The program launched on July 23rd and has been very well received by participants.** The JRCC is collaborating with Parks Canada Visitor Experience and Indigenous Relations teams as well as Indigenous partners to present a resident-focused program that helps Jasperites process the wildfire recovery experience through the lenses of Indigenous Knowledge and scientific insights. Additional sessions will take place in August and September.
- **Community Spiritual Circles:** The JRCC is coordinating monthly spiritual recovery events with a variety of facilitators with backgrounds in mental health, wellness and spirituality. The program will launched on July 9th and will run monthly for an additional 16 months. Funding support for this program has come from the Canadian Red Cross.

ECONOMIC RECOVERY

- The working group has reviewed updated business recovery needs, realigned objectives, and is now adjusting stakeholder responsibilities and key performance indicators to monitor progress.
- Commerce Continuity Initiative (CCI):
 - **Pop-Up Village:** Secondary electrical installation is complete, and businesses are being connected to permanent electrical infrastructure. Minister Eleanor Olszewski toured the village on July 22.
 - **Interim Industrial Park:** Adriano Laundry utility and operational setup is underway. Opening timeline will be determined by their internal setup process.
 - Sea can rentals- delivery is delayed, with units expected throughout September. Exploring interim solutions to provide businesses with space access prior to arrival.
 - New interim industrial washroom facility has been awarded and is expected to arrive on site near the end of the month. A custodial services RFQ process for the maintenance of this washroom is currently underway.

COMMUNICATIONS

- Parks Canada and the Municipality of Jasper have completed a '*Jasper Recovery Framework*' and '*Year 1 Progress Report*'. Final version will be submitted for Council approval August 5, 2025 and will be posted publicly after this on both the Municipality of Jasper and Parks Canada websites.
- Residents can stay informed on the status of the progress of demolition and rebuild permit on the Wildfire Recovery Information Municipality of Jasper website.
- JRCC hosted recovery meet-and-greet July 22, 2024 at Commemoration Park as an opportunity for residents to engage with those supporting recovery. JRCC team and representatives from Red Cross were available.

Jasper Recovery Coordination Centre



Jasper Recovery Framework



Parks
Canada

Parcs
Canada



Jasper Recovery Coordination Centre
is a partnership between the
Municipality of Jasper and Parks Canada

Jasper Recovery Framework
August 5, 2025

R64-623/2025E-PDF
ISBN 978-0-660-78309-3

For more information please visit:

Municipality of Jasper:
<https://www.jasper-alberta.ca>

Parks Canada:
<https://parks.canada.ca/pn-np/ab/jasper>

Table of Contents

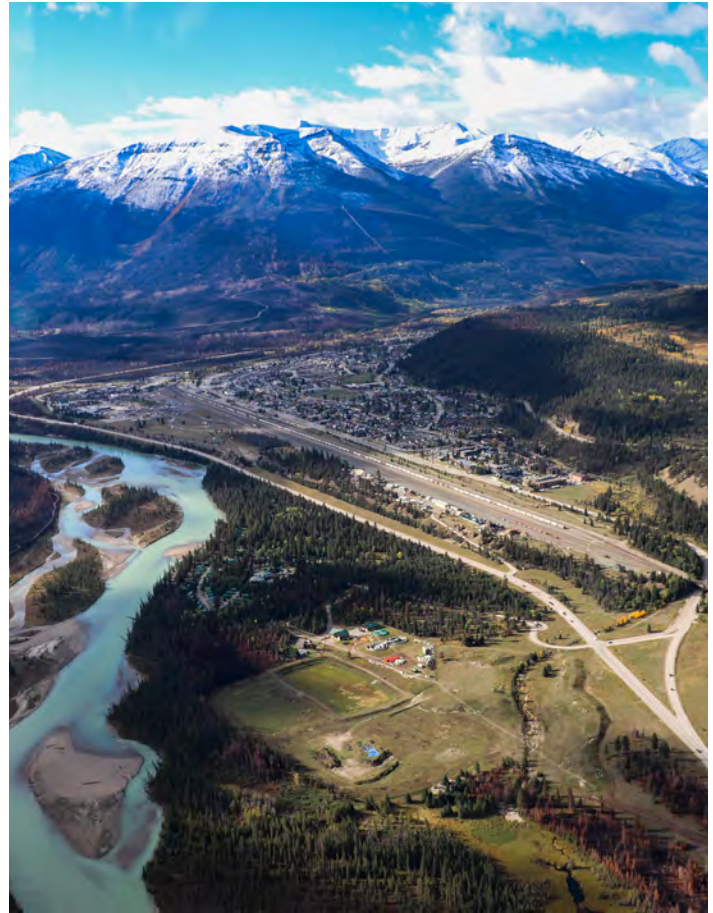
Introduction	4
The 2024 Jasper Wildfire	5
Recovery coordination	6
Partners in recovery	7
Principles and priorities for recovery	8
Context for recovery planning	10
Priority 1: Debris management	12
Priority 2: Interim housing	13
Priority 3: Rebuilding homes and businesses	14
Priority 4: Social recovery	15
Priority 5: Economic recovery	16
Priority 6: Park recovery	17
Engagement on recovery	18
Phases of recovery	19
Recovery scenarios	21
Recovery funding	23
Transitioning out of recovery	25
Ongoing reporting	26
Conclusion	26

Introduction

The *Jasper Recovery Framework* has been developed by the Jasper Recovery Coordination Centre (JRCC) to share recovery progress from the impacts of the 2024 Jasper Wildfire, and to look ahead to recovery priorities in the Municipality of Jasper and Jasper National Park.

The *Jasper Recovery Framework* presents principles and establishes objectives for priority areas. The framework charts a course to build back better and create a more resilient, connected community ready to thrive for years to come.

The framework will guide the work of the JRCC and provide direction to partners supporting recovery. The framework will be reported on annually to share progress on completed actions and identify areas of future focus.



Recovery is defined as the coordinated emergency management process by which Albertans, municipalities and [government agencies] construct physical infrastructure and re-establish the social, emotional, economic and physical well-being of individuals and communities following a disaster. As outlined in the 2017 *An Emergency Management Framework for Canada*, recovery efforts should be conducted with a view towards disaster risk reduction, mitigation and sustainability. Recovery therefore includes adaptation to new norms and, where possible, the adoption of mitigation strategies that minimize future disaster impacts.

– *Government of Alberta Provincial Recovery Framework (2020)*



We are forever grateful to the first responders who battled the Jasper Wildfire. Facing immense challenges, you stood resilient, embodying the spirit of service and community. We honour the sacrifice of Morgan Kitchen, an Alberta Wildfire crew member based out of Rocky Mountain House who tragically died while battling the fire on August 3, 2024. This loss is felt deeply by Morgan's family, friends, colleagues and the firefighting community. He will always be remembered.

The 2024 Jasper Wildfire

On the evening of Monday, July 22, 2024, multiple lightning strikes caused wildfires to the south of the town of Jasper, Alberta. An additional fire ignited to the northeast of the community at approximately the same time. Extreme conditions, including intense winds and the driest conditions recorded in over 60 years, caused the wildfires to spread rapidly, joining to become 1 fire complex. Community residents and visitors, in total more than 20,000 people, safely evacuated to neighbouring communities across the region.

The aggressive fire sent burning embers kilometres ahead of the fire front and reached town on July 24. Through the courageous work of firefighters from the Municipality of Jasper, Parks Canada, Alberta Wildfire, partner agencies, and from the hundreds of structural and wildland firefighters who came to support from across the region, 70% of structures in the town of Jasper were saved. Essential infrastructure, including the water treatment plant, hospital, schools, grocery stores, RCMP station and Activity Centre, as well as many homes and businesses, survived the wildfire and are in place as the foundation of recovery.

At the peak of the firefighting efforts, approximately 850 personnel from agencies and fire departments across Canada and internationally were involved. Helicopters, air tankers and specialized equipment supported ground crews. This large-scale mobilization was critical in slowing the wildfire's progression and safeguarding most of Jasper's structures. Wildfire control efforts outside the townsite were critical in preventing losses on the Pyramid Bench, securing most properties at Lake Edith, and protecting park infrastructure, providing a strong foundation for park recovery. The fire perimeter was contained at 32,700 hectares and classified as under control on September 7, 2024.

The Jasper Wildfire destroyed 30% of the structures in town. The 358 destroyed structures included homes, apartment buildings, a senior's residence, businesses, hotels and churches. It is estimated that 806 units of residential housing were lost in the community of Jasper.¹ The Insurance Bureau of Canada ranks the Jasper Wildfire as the second costliest fire in Canadian history; as of early 2025, insured losses were estimated at \$1.23 billion.

Two hundred and fifty-five Parks Canada infrastructure assets, representing 20% of total assets in the park, were destroyed or damaged during the wildfire. Destroyed structures include frontcountry campgrounds, staff housing, an entry gate, trails and day-use areas.

Unified Command, along with the Government of Alberta, Canada Taskforce II, RCMP and many partners from the building industry and utility providers began initial recovery efforts. Community re-entry for residents began on August 16, 2024, once the townsite was deemed safe, with basic levels of service, such as health care, groceries, power, water, sewer and gas available, and immediate hazards removed.

Parks Canada reopened Jasper National Park to visitors as soon as the critical park services of emergency response, law enforcement, visitor safety, garbage collection, washroom cleaning and human-wildlife coexistence were able to operate safely. The major transport corridors of Highway 16 (Yellowhead Highway) and 93N (Icefields Parkway) were opened for traffic once the roads were no longer at risk of fire activity and hazards were addressed.

The Government of Alberta, through the Alberta Emergency Management Agency (AEMA) and Alberta Wildfire, was closely involved throughout the incident as a key partner.

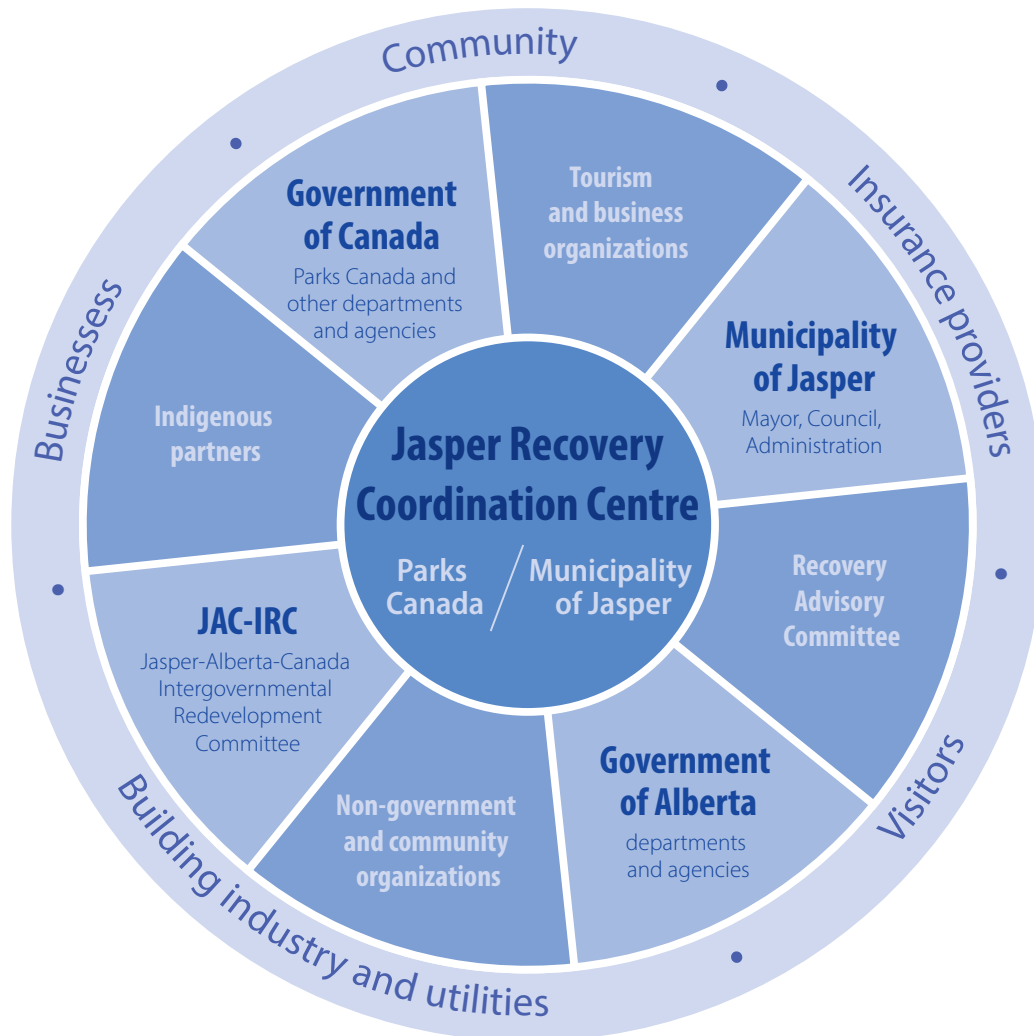
¹ Municipality of Jasper Housing Action Plan (2025)

Recovery coordination

Parks Canada and the Municipality of Jasper established the Jasper Recovery Coordination Centre (JRCC) on August 22, 2024, as a transition from Unified Command which had led incident response and community re-entry. The JRCC guides the recovery process and delivers resources and support.

The JRCC has a working-group structure typical of other recovery coordination centres, and a common governance arrangement in the post-disaster recovery field. Working groups are made up of government agencies, industry, and non-governmental representatives, and ensure that recovery actions are centred on the needs of the community, delivered effectively and efficiently, and aligned with the outcomes and objectives of this plan.

The JRCC works within the specific context unique to the Municipality of Jasper, located in the Province of Alberta and inside Jasper National Park. Three levels of government come together through the Jasper-Alberta-Canada Intergovernmental Redevelopment Committee (JAC-IRC), a connection point between the Municipality of Jasper, the Government of Alberta, and the Government of Canada represented by Parks Canada. The JAC-IRC provides oversight, coordination and advice to elected officials on short- and long-term recovery needs.



► Jasper Recovery Coordination Centre structure

Figure 1: JRCC is a partnership between Parks Canada and the Municipality of Jasper. Through a working group structure, the JRCC coordinates internal and external resources, and directly involves departments and agencies from all levels of government, community organizations, industry partners, Indigenous partners, and the Recovery Advisory Committee in the recovery. Residents and businesses, visitors, builders, insurance providers, and many others are all vital to recovery through their own actions and are engaged by the JRCC throughout recovery.

Partners in recovery

The JRCC working groups involve many external partners, each helping to advance specific recovery priorities. Working groups meet regularly to bring together diverse partners to collaboratively advance recovery efforts.

Residents

Jasper residents are partners in Jasper's recovery process, both as they navigate their own personal recovery journeys, and as they contribute to the recovery of the community. The term "resident" includes residents currently living in Jasper, those who continue to be displaced following the wildfire, and new residents and seasonal workers who are vital to the functioning of the town and national park.

Indigenous partners

Jasper National Park and the community of Jasper are located in Treaty 6 and 8 as well as the traditional lands of the Anishinabe, Aseniwuche Winewak, Dene-zaa, Nêhiyawak, Secwépemc, Stoney Nakoda, Mountain Métis, and Métis. We acknowledge the past, present and future generations of these nations who continue to steward the land. Through recovery, we respectfully acknowledge the relationship Indigenous peoples have with this land and we remember our responsibility and obligations to this place and to Indigenous peoples.

Businesses

Businesses are essential partners in recovery. Businesses provide a livelihood for Jasper residents, essential services for residents and businesses, and deliver many of the services which are crucial to each recovery priority.

Insurance providers

The insurance industry plays a vital role in recovery and is often the primary financial support for residents or business owners. The Insurance Bureau of Canada (IBC) coordinates between various insurers and provides guidance to residents and information to all levels of government.

Building industry and utilities

The Building Industry and Land Development Association Alberta (BILD Alberta) coordinates construction industry representatives. Industry partners such as ATCO Electric,

ATCO Gas and Telus have been instrumental in getting utilities restored to the community of Jasper and in Jasper National Park. Contractors in the transport, construction, remediation, environmental testing, and provision of interim housing industries are essential to recovery priorities, including removing and testing debris, servicing interim housing, and rebuilding lost structures.

Tourism and business organizations

Tourism Jasper, Jasper Park Chamber of Commerce and Community Futures West Yellowhead along with businesses and tourism operators, collaborate to support the delivery of visitor facilities and services, promote the park as a destination and distribute information to visitors and residents.

Non-governmental and community organizations

Non-governmental and community organizations provide essential support services and funding distribution during recovery. The generosity of Canadians following the Jasper Wildfire provided donations to support impacted residents immediately following evacuation, and to support long-term recovery.

The Canadian Red Cross, Team Rubicon, Jasper Community Team Society, Banff Canmore Community Foundation, Salvation Army, Rotary Club and Samaritan's Purse are a few of the many non-governmental organizations from across Alberta and Canada who stepped up to help Jasper by collecting and distributing donations and organizing events and specialized supports.

Visitors

Visitors are an essential part of social, economic and park recovery. The enthusiasm and appreciation of visitors uplifts our spirits and strengthens our resolve in recovery. Visitors are ambassadors for Jasper as they share their experiences with the broader world and beckon others to experience all that Jasper has to offer.

Principles and priorities for recovery

Principles

Principles are considered across all recovery priorities. They are informed by recovery best-practices and by resources including the *Government of Alberta Provincial Recovery Framework (2020)*. Jasper Municipal Council's strategic recovery priorities, as informed by the Municipal Council Recovery Advisory Committee, also shape guiding principles.

Community-centred

Recovery will be shaped by the needs and aspirations of Jasperites. Local input will guide planning and implementation, recognizing that community trust and engagement are essential to long-term success.

Coordinated and collaborative

Effective recovery requires alignment across jurisdictions. Jasper's approach will be based on strong coordination between municipal, provincial and federal government partners, with clarity of roles, shared priorities and open communication. Partnerships will be strengthened between community groups, businesses and industry organisations to work together towards a successful recovery.

Indigenous connection

Indigenous connection to the landscape is honoured through respectful relationships and opportunities for Indigenous partners to participate in recovery efforts. Recovery actions honour truth and reconciliation in the community of Jasper and Jasper National Park.

Transparent and accountable

Recovery efforts will be guided by clear goals, public reporting and regular evaluation. Transparency and accountability will help maintain public confidence, support informed decision-making, and ensure resources are used effectively. Accurate, clear and responsive communications are essential to maintaining public trust.

Capacity-building

Recovery efforts will strengthen local systems and skills. Initiatives will support training, workforce development and tools that help the community increase capacity and be prepared for future challenges.

Increasing resilience

Recovery is an opportunity to address known vulnerabilities. Infrastructure and housing will be rebuilt to stronger standards, with an emphasis on reducing risk and improving long-term resilience.

Priorities

Our recovery is focused on achieving 6 key priorities. All priorities are essential and interrelated. Each priority includes objectives which outline key areas of work to achieve the priority.



Priority 1: **Debris management**

Coordinate the safe and timely removal of wildfire debris to enable rebuilding and protect public health, safety and the environment.



Priority 4: **Social recovery**

Foster individual and community well-being through inclusive supports that help people heal and connect.



Priority 2: **Interim housing**

Provide safe and appropriate interim housing for displaced residents and workers, to support stability and continuity during recovery.



Priority 5: **Economic recovery**

Stabilize and strengthen Jasper's economy by supporting affected businesses, welcoming visitors and enabling workforce recovery.



Priority 3: **Rebuilding homes and businesses**

Support the safe, efficient reconstruction of damaged and destroyed homes and businesses, while creating opportunities to address long-term housing needs and increasing resilience to future events.



Priority 6: **Park recovery**

Rehabilitate park assets and natural areas to support ecological integrity and provide safe and quality visitor experiences.



Context for recovery planning

Jasper National Park

Jasper National Park is administered by Parks Canada on behalf of all Canadians. Annually, 2.4 million visitors visit Jasper National Park to experience the Canadian Rocky Mountains. In the summer pre-wildfire, the park hosted an average of 15,000 daily visitors and provided camping capacity for approximately 5,400 people. In summer 2024, Canadians represented 45% of all visitors, of which 27% were Albertans. Americans accounted for 24% of visitors and international visitors made up 31%.²

The *Canada National Parks Act* and supporting regulations provide the parameters for managing activities in Jasper National Park, and outline important provisions for the community, including a legislated townsite boundary and limits on commercial floor area and development. These growth limits have been affirmed for decades through multiple local and national consultative processes. The *Jasper National Park of Canada Management Plan (2022)* was developed through public consultation and provides further direction for decision-making in the park.

Parks Canada is responsible for land-use planning, development and environmental matters. Land in

the community of Jasper is federal Crown land and is leased to individual lessees who own the structures on their leasehold. Residents must meet eligible residency requirements under the *National Parks of Canada Lease and Licence of Occupation Regulations*.

The *Canada National Parks Act* was amended by Parliament in fall 2024 to enable the transfer of some planning and development authority within the townsite boundaries from Parks Canada to the Municipality of Jasper. To ensure a smooth transition, and as agreed to by both parties, authorities have not been transferred during the early phases of recovery. Parks Canada and the Municipality of Jasper are focused on ensuring an efficient and successful recovery. Policy changes are being made under existing Parks Canada authorities in order to add flexibility and streamline processes in support of immediate rebuilding and recovery needs. Both the Municipality of Jasper and Parks Canada have agreed that the transfer of some land use planning authorities will take place at a later stage with foundational work for this transfer underway alongside ongoing recovery efforts.

² Parks Canada, *Visitor Information Program Report*, Jasper National Park, 2024

Municipality of Jasper

The community of Jasper is the park's main visitor hub and home to 4,740 year-round residents³ with an estimated additional 4,000 seasonal staff residents in summer.⁴ Hotels, lodges and hostels within and outside the townsites offered accommodations for approximately 6,000 visitors a night before the fire. The town serves as the centre of services for an average of 13,000 visitors daily during the summer months.

The Municipality of Jasper, located in northern Alberta, and more than four hours to the nearest city, poses challenges including labour availability and transport of materials. Jasper's subalpine climate, with long winters limits the construction season.

The Municipality of Jasper was formed by the Province of Alberta on July 20, 2001, and is led by a locally elected mayor and 6-member council who provide leadership, governance and oversight of the operations of the Municipality. The *Municipality of Jasper Strategic Priorities 2022–2026* outlines a commitment to community health, housing, relationships, organizational excellence, advocacy and the environment.

The Municipality of Jasper provides services including the municipal fire department, road clearing and maintenance, water treatment and supply, solid waste management, recreation and culture, social supports and childcare.

Jasper has had a housing rental vacancy rate of 0% for many years.² In 2021, the housing shortage was estimated at approximately 150 additional units required to house the year-round population and an additional 609 units to house the seasonal populations.⁵ This shortfall impacts housing availability and affordability and constrains workforce retention and economic stability and has been further exacerbated by the fire.

Direction for the community of Jasper is outlined in the *Community Sustainability Plan (2011)*. The Municipality of Jasper will undertake planning and consultation as part

of work on a revised community plan to explore issues beyond recovery to shape the direction for the community of Jasper in the years ahead.

The local recovery context is informed by recommendations of recent reports, including:

- *Municipality of Jasper Housing Action Plan (2025)*
- *Municipality of Jasper Climate Risk Assessment Report (2024)*
- *Jasper Employment and Education Centre, Jasper Labour Market Study (2023)*
- *Tourism Jasper Jasper Destination Stewardship Plan 2033 (2023)*
- *Jasper Community Housing Corporation Governance Review Housing Gap Analysis (2022)*

Government of Alberta

The Government of Alberta plays a central role in Jasper's recovery through legislation, regulatory oversight, funding support and the provision of provincial services including health care, education and services for seniors. Applicable Government of Alberta legislation includes the *Emergency Management Act*, the *Municipal Government Act* and the *Occupational Health and Safety Act*. Alberta manages Disaster Recovery Program funding which supports costs for rebuilding public infrastructure, housing and emergency response efforts. A portion of funding is reimbursed from the Public Safety Canada Disaster Financial Assistance Arrangements program for eligible costs.

Jasper plays an important role in Alberta's tourism economy and is a source of pride and a place of deep connection for many Albertans. The Government of Alberta has a goal of growing the province's visitor economy to \$25 billion by 2035⁶, and has advocated for Jasper to contribute to achieving an appropriate contribution to that target.

² Parks Canada, *Visitor Information Program Report*, Jasper National Park, 2024

³ Statistics Canada, 2021 Census of Population, Jasper, Alberta

⁴ Estimate from data provided by Provincial Emergency Coordination Centre based on "My Alberta Emergency Registration System" eligible applicants

⁵ *Jasper Community Housing Corporation Governance Review Housing Gap Analysis*, prepared by Colliers Project Leaders for Jasper Community Housing Corporation (2022)

⁶ Government of Alberta, *Higher Ground: A tourism sector strategy* (2024)



Priority 1



Debris management

100% of wildfire debris is removed from destroyed properties in support of rebuilding, demonstrating compliance with health, safety and environmental regulations.

The Jasper Wildfire impacted structures within the townsite and surrounding Lake Edith, as well as commercial facilities outside the town boundary. The loss of these structures released contaminants from building materials, home and garage contents, and industrial and commercial businesses. Removing hazardous debris and ensuring that air, soil and water support the long-term health and safety of the community is necessary before rebuilding work can begin.

The JRCC looked to best practices from wildfires in urban interface areas, including Slave Lake and Fort McMurray, Alberta, and California to learn about contaminants of concern and appropriate testing standards to protect human health.

Objectives

Protect human health and the environment

Safety of public, workers and the environment is prioritized through environmental monitoring and compliance with federal and provincial legislation and standards. Contaminants in air and soil are remediated to safe levels to ensure the long-term health and safety of the community.

Coordinate efficient debris management

A coordinated approach between the Municipality of Jasper, Parks Canada, utility providers, contractors, IBC, recovery specialists and lessees ensures a more efficient and cost-effective debris management process.

Priority 2



Interim housing

Interim housing accommodates residents and workers, to the extent possible, with available resources, in line with fair and transparent allocation in assigning available supply.



The return of displaced residents is foundational to the town's social and economic recovery. In September 2024, six hundred and twenty-one households self-identified as requiring housing in response to the JRCC's housing needs assessment survey. Interim housing is a lifeline for residents who need a place to live until permanent housing is rebuilt.

The JRCC continues to explore additional options to support the return of as many residents as possible. The selection of interim housing units and locations is underpinned by a focus on ensuring interim housing does not limit options to support permanent housing that meets the long-term needs of the community.

Objectives

Provide scalable and adaptable interim housing

Interim housing is provided and is scalable and adaptable to evolving demands as rebuilding efforts progress. Interim housing does not compromise the ability to provide permanent housing that meets the long-term needs of the community.

Fair and transparent housing allocation

A fair and transparent housing allocation system assigns interim housing units to workers critical to the operation of the community of Jasper or Jasper National Park, residents displaced by the fire with employment in Jasper, the workforce required to restore Jasper's tourist economy, and displaced eligible residents.

Expanded seasonal and temporary options

Additional interim seasonal housing solutions are facilitated, including use of Parks Canada campgrounds for displaced residents, seasonal workforce and rebuild contractors, and permitting temporary use of trailers on private properties.

Regional transit access

A regional transit solution supports residents and workers housed in interim housing sites as well as those residing in the town of Hinton.

Demobilization and site restoration

Interim housing is demobilized and sites are restored to align with future intended land use, as permanent accommodations become available.

Priority 3



Rebuilding homes and businesses

The rebuilding of homes and businesses is safe, efficient, neighbourly, and maintains the character of the national park landscape while increasing resilience to climate hazards and address the long-term housing shortage.

Rebuilding aims to support the reconstruction of lost structures while creating opportunities to build back in a way that addresses the long-term housing shortage in the town of Jasper. Rebuilding also provides an opportunity to ensure our community is more resilient to climate hazards, such as with fire-resilient design, and address social inequities by providing more affordable and diverse housing.



Objectives

Policy amendments and planning

Planning and policy documents are amended to streamline development, make rebuilding easier, support increased housing supply and increase resilience to wildfire and other climate hazards.

Responsive permitting

Development review and permitting processes are simplified. Staffing is augmented to respond to higher permitting volumes, with applicants receiving clear guidance throughout the process.

Reinstating site services

Site service connections comprising water, power, sewage and gas are reinstated where destroyed. Survey pins are reinstalled where lost to enable correct locations of property boundaries.

Safe and coordinated construction

Construction standards are clearly communicated and enforced to ensure safety and reduce impacts on the community and environment. Rebuilding is coordinated in a neighbourly way to ensure efficient delivery and effective use of laydown areas, and to minimize disruptions to the community.

Support for affordable housing

Recovery efforts enable new affordable housing units to support long-term availability of housing over and above the pre-fire baseline.

Priority 4



Social recovery

In the community: Jasperites at all stages of life are thriving and feel a stable connection to place and community in supportive relationship with each other and the landscape.

In the park: The park landscape is a place of healing, connection and enjoyment for residents, visitors and Indigenous partners.

Social recovery is the process through which individuals, families and communities affected by disaster re-establish a state of social, cultural, emotional, spiritual, physical and psychological health and well-being. Programs and supports foster Jasperites' resilience and ability to move forward with their lives, while honouring and healing from the trauma and grief of the wildfire.

The term "Jasperite" includes current Jasper residents as well as residents who have been displaced by the 2024 Jasper Wildfire and are living elsewhere.



Objectives

Access to recovery supports

Jasperites are aware of and able to access health, social and cultural supports. Partners work collaboratively to ensure that recovery programs and actions are grounded in and responsive to assessed recovery needs.

Community connection

Community events and programs promote connection and foster physical, mental and spiritual well-being while recognising and addressing underlying social vulnerabilities during recovery.

Participation in recovery

Jasperites are active participants in social recovery with opportunities to access information and share perspectives across all recovery priorities. Indigenous partners are engaged and included in recovery efforts in the community of Jasper and Jasper National Park.

Addressing unmet recovery needs

Unmet recovery needs for individuals and families are recognized and addressed where possible.



Fireweed art by local artist Celina Frisson.

Priority 5



Economic recovery

In the community: Support a stable and resilient economy that is driven by businesses that contribute to the community's unique character, and by offerings for both residents and visitors, and that play a vital role in Alberta's and Canada's visitor economy.

In the park: Offer and promote exceptional experiences in all seasons for visitors to explore the changing landscape and meaningfully connect with the cultural and natural heritage of Jasper National Park.

Economic recovery refers to the process of stabilizing and revitalizing a local economy following disruption. Economic recovery involves a combination of rapid response measures and long-term planning, support for business continuity and adaptation, collaborative stakeholder engagement, and efforts to strengthen the community's overall capacity to recover and build resilience against future challenges.

Economic recovery recognises that all people and businesses are impacted by the Jasper Wildfire, as ripple effects of reduced visitation, reduced workforce availability and reduced housing impact the entire community. The business community has a vital role in driving community recovery. Exploring innovative solutions will strengthen economic resilience for all businesses and sectors now and into the future.

Objectives

Business stability and workforce retention

In collaboration with partners, Jasper's businesses are supported through targeted tools and programs to stabilize, adapt and achieve long-term viability through recovery. Policies and procedures are adapted where possible to consider individual recovery circumstances.

Interim commercial spaces and support

Businesses displaced by the fire have access to interim spaces and supports to restart operations and re-establish a viable presence in Jasper's economy.

Welcoming visitors

Communications, events and product development from municipal, provincial, federal and industry partners supports sustainable tourism recovery by welcoming visitors to experience Jasper's awe-inspiring landscape in all seasons.

Indigenous participation in economic recovery

Indigenous partners participate in economic recovery through contracting, procurement, guided-business licensing and other business opportunities.

Monitoring economic recovery progress

Economic recovery indicators and success stories are tracked and shared to monitor and inform future recovery efforts.

Priority 6



Park recovery



Photo by Brigid Scott, @rockymountainscrambler

Park assets, infrastructure and natural areas are reopened and rehabilitated in ways that uphold ecological integrity and provide safe and quality visitor experiences, now and into the future.

Parks Canada reopens areas of the park by addressing hazards such as danger trees and slope stability on trails, day-use areas, and campgrounds impacted by the Jasper Wildfire. Parks Canada plans for the replacement of destroyed assets, taking into account available resources, asset priorities and increasing resilience to extreme weather events

Parks Canada supports ecosystem renewal after a fire to maintain and restore ecosystem structure and function. Parks Canada supports natural processes and minimizes negative impacts to the landscape by promoting responsible visitor use and park management. Opportunities for Indigenous connection are throughout the objectives in this section.

Objectives

Safe reopening of park facilities

Trails, campgrounds, day-use areas, roadways, visitor information centres, entry gates and operational areas are reopened when safe to do so, with communications to support safe and quality visitor experiences.

Resilient rebuilding of park infrastructure

Park infrastructure destroyed by the wildfire is rebuilt and adapted to support visitor experiences and operational needs, incorporating Indigenous perspectives and increasing resilience to future risks

Environmental protection during recovery activities

Environmental protection measures, including impact assessments and identified mitigations, are applied throughout recovery and rebuilding to maintain and restore ecological integrity and cultural heritage.

Supporting natural regeneration

Natural regeneration processes are supported by protecting sensitive areas, sharing stewardship messages with visitors and residents, and monitoring and adaptively managing fire-impacted areas.

Monitoring wildlife and managing human-wildlife coexistence

Wildlife distribution, abundance and behaviour are monitored in fire-impacted areas as natural processes of regeneration occur. Measures are taken to manage human-wildlife coexistence in fire-impacted areas, especially in areas of high human use.

Ecological fire management

Wildfire risk is managed for the Jasper townsite and other valued assets within the park, while acknowledging the role of fire as an important ecological process on the park landscape.

Protecting cultural heritage

In collaboration with Indigenous partners, cultural heritage and cultural resources are protected in ways that respect their diverse origins and their past and present significance.

Engagement on recovery

Engagement with residents, businesses, Indigenous partners and stakeholder groups ensures that recovery meets the principles of “community-centred” and “Indigenous connection.” Local input is essential to guide planning and implementation and builds trust for a successful recovery.

Community and Indigenous engagement will be ongoing throughout recovery. The JRCC is committed to listening, learning and adjusting the approach to ensure support remains timely, relevant and effective at every stage of the recovery process.

Engagement on the Jasper Recovery Framework

The *Jasper Recovery Framework* was informed by sessions with Indigenous partners, business and tourism stakeholders, community and non-profit groups, and insurance providers to discuss long-term recovery planning.

The JRCC hosted in-person and online open houses in December 2024, reaching 280 people, and in January 2025, reaching 390 people, to inform and engage residents and businesses. In March 2025, the JRCC participated in the Jasper National Park Annual Public Forum, which reached 160 participants across online and in-person sessions. In July 2025, the JRCC hosted a meet-and-greet to connect with community, as part of the one-year anniversary commemorative events.

The JRCC is working with experts to guide various aspects of recovery planning. For example, in May 2025, Economic Developers Alberta conducted in-depth engagement with business and economic stakeholders in Jasper as part of a regional project to identify economic recovery and resiliency needs.

Parks Canada engages with Indigenous partners through the Jasper Indigenous Forum. Indigenous partners were engaged on recovery through sessions in fall 2024 and spring 2025. Going forward, Parks Canada will continue to engage with Indigenous partners on recovery priorities of interest.

Guided by local and national consultation

Public participation is integral to administering protected places on behalf of all Canadians. Formal consultation conducted with Indigenous partners, stakeholder groups, park residents, Canadians and visitors during completion of the *Jasper National Park of Canada Management Plan (2022)* continues to shape long-term strategic direction for decision-making in Jasper National Park.

Additional Parks Canada consultation, including Land Use Planning and Development in the Town of Jasper (2023), and consultation to guide interim changes to the *Town of Jasper Land Use Policy* to increase more affordable housing options such as secondary suites (2020), provides insight into community perspectives on townscape issues.

Additional local consultation and engagement opportunities on recent reports through the Municipality of Jasper, the Jasper Employment and Education Centre, the Jasper Community Housing Corporation and Tourism Jasper have also informed recovery work.

Phases of recovery

How long will recovery take? The time it will take to recover from the impacts of the Jasper Wildfire depends on factors that can be influenced by government, businesses and the community, as well as factors that are outside our control, including regional economic trends such as labour market availability. Recovery timelines will also differ based on individual circumstances for each resident, business and park infrastructure asset.

The expected phases of recovery are described below, along with timeframe estimates that are based on progress to-date resourcing, and are informed by community recovery in other jurisdictions. The phases of recovery are illustrated to help provide an estimate of the time recovery may take and to help identify places that timeframes could be positively influenced through additional effort.

Phase 1: Incident response and re-entry (0-3 months post-incident)

- Initial damage assessments, utility restoration where possible (water, power, sewage, gas) and removal of hazardous debris.
- Immediate efforts to support safe return of residents.
- Creation of the JRCC and working groups.
- Resumption of business activity where owners are able and willing.
- Jasper townsite and Jasper National Park reopen for visitation with restrictions.

Phase 2: Stabilization (up to 9 months post-incident)

- Community life stabilizes (schools, daycare, library reopen).
- Remaining utilities restored outside the townsite.
- Site servicing, delivery of units and initial occupancy of interim housing.
- Majority of debris removed ahead of rebuilding.
- Development of rebuilding guides and process reviews.
- Implementation of social and economic recovery supports.
- Business resumption continues.
- Winter recreation opportunities in town and park support economic recovery.
- Majority of day-use areas, trails and campgrounds open to support summer visitors.
- Risk reduction work continues and community resilience priorities are identified to prepare for next wildfire season and future climate-related risks.

Phase 3: Transitional recovery (through approx. 3 years post-incident)

- Reinstate site services and survey pins ahead of rebuilding.
- Ramp up rebuilding activity for homes, businesses and infrastructure.
- Additional interim housing operations.
- Fire-affected businesses provided with space and support to resume operations.
- Ongoing engagement for residents and Indigenous partners.
- Risk reduction work continues to strengthen resilience to climate risks identified.
- Phased demobilization of interim housing (some demobilization may extend into long-term recovery).

Phase 4: Long-term recovery and resilience (through full rebuild and beyond)

- Rebuild of homes, businesses and park infrastructure is complete.
- Permanent housing supply, including affordable and workforce housing, is stabilized.
- Long-term social and health supports are embedded in local service delivery.
- Business and tourism activity returns to pre-fire levels and continues to grow.
- Risk reduction measures and climate adaptation are integrated into policies and planning.
- Recovery governance transitions to steady-state operations with continued intergovernmental collaboration.
- Continued collaboration with Indigenous partners on cultural, ecological and community priorities.

Phases of recovery

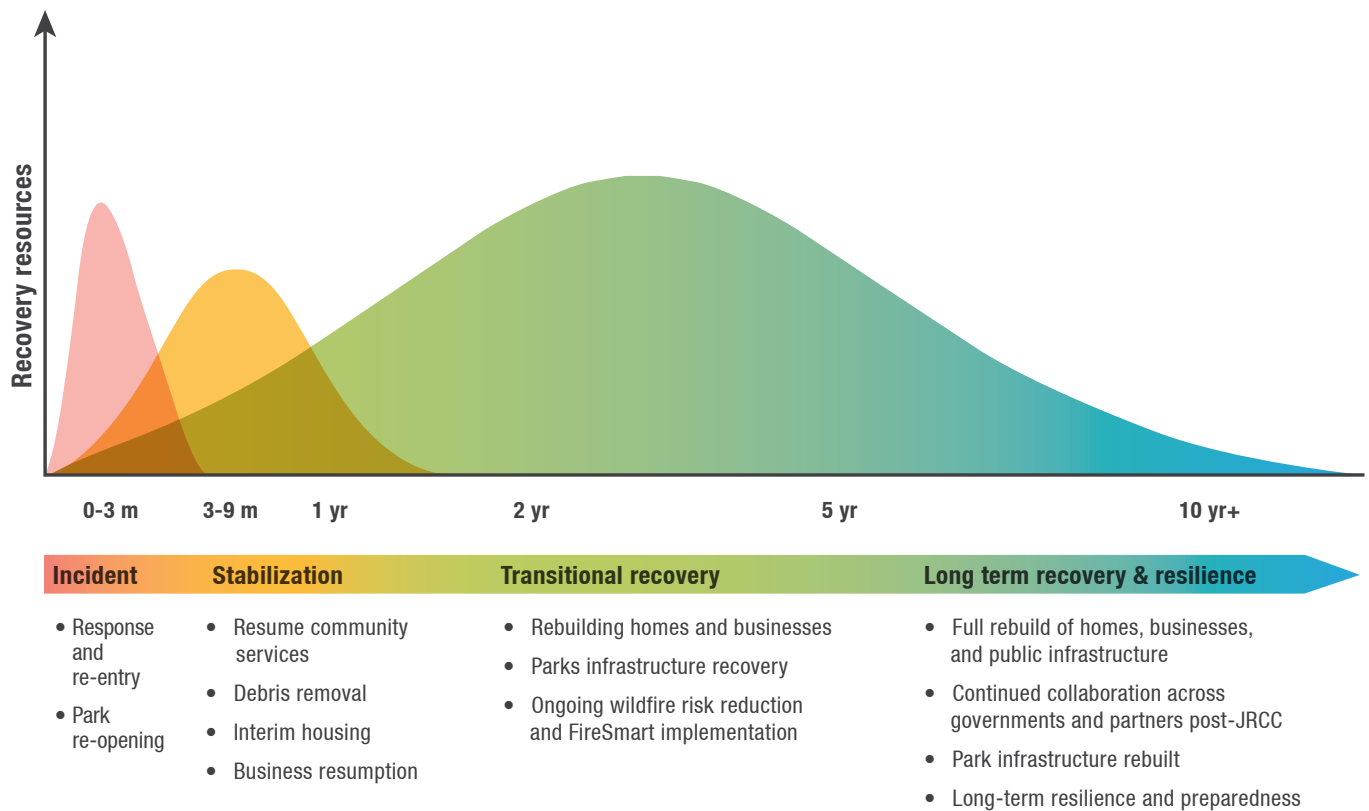


Figure 2: Phases of recovery and potential timelines associated with Jasper's recovery.

Recovery scenarios

Recovery from the 2024 Jasper Wildfire requires sustained coordination, funding and flexibility. Recovery is shaped by the resources, partnerships and actions already in motion. Based on experiences from other disasters and the scope of needs and resources available, fulsome community recovery can take up to a decade.

Full recovery is defined as the point at which the community and park have returned not only to their pre-wildfire conditions, but to the level they would have reached had the fire not occurred. Full recovery accounts for expected growth, development and progress over time. It reflects a recovery trajectory that restores housing, infrastructure, services and economic activity, while keeping pace with the community's original path forward.

We can gain insights from Fort McMurray's recovery trajectory following the Horse River Wildfire in May 2016. Three years after the wildfire, 37% of structures were rebuilt;⁷ 4 years after the fire, 74% of structures were rebuilt;⁸ 5 years after the fire, 80% of structures were rebuilt;⁹ and 6 years after the fire, 86% of structures were rebuilt.¹⁰

Table 1 outlines 3 recovery scenarios to help us understand what possible recovery trajectories would look like for Jasper.

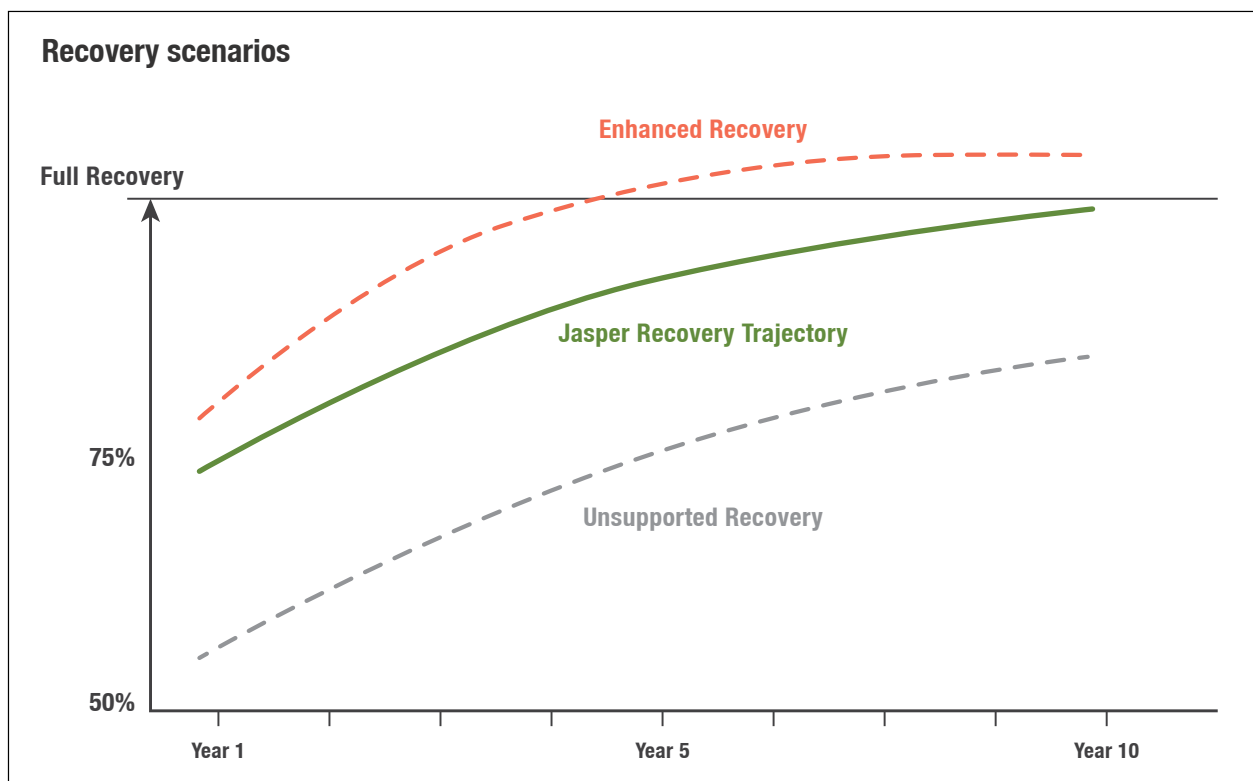


Figure 3: Recovery scenarios show the current recovery trajectory for the community of Jasper and Jasper National Park. Additional scenarios are illustrated to show what an “unsupported recovery” may look like if additional partners and resources were not available to support recovery, as well as what an “enhanced recovery” may look like if additional partners and resources were available to accelerate recovery and help Jasper achieve a state beyond the pre-fire baseline.

⁷ Fort McMurray Today, *Nearly 37% of homes rebuilt as wildfire anniversary approaches*, Laura Beamish, accessed at: <https://www.fortmcmurraytoday.com/news/local-news/nearly-37-per-cent-of-homes-rebuilt-as-wildfire-anniversary-approaches>

⁸ Fort McMurray Today, *Four Years later, 74% of homes destroyed in 2016 wildfire rebuilt*, Vincent McDermott, accessed at <https://www.fortmcmurraytoday.com/news/local-news/four-years-later-74-per-cent-of-homes-destroyed-in-2016-wildfire-rebuilt>

⁹ Regional Municipality of Wood Buffalo, “Wildfire Recovery” web page, available at: <https://www.rmwb.ca/en/fire-and-emergency-services/wildfire-recovery.aspx>

¹⁰ Regional Municipality of Wood Buffalo, “Wildfire Recovery” web page, available at: <https://www.rmwb.ca/en/fire-and-emergency-services/wildfire-recovery.aspx>

Table 1: Recovery trajectory scenarios**Scenario: Current Recovery Trajectory**

This scenario represents Jasper's current recovery trajectory. In this scenario, it is expected that the majority of pre-fire housing and businesses will be rebuilt within 5 years and see a near return to pre-fire economic and social trends during that timeframe. In this scenario, work includes restoration of visitor infrastructure, provision of social supports, and some actions are taken to strengthen resilience and increase housing availability.

Rebuild and housing supply: Changes are being made to policy and planning documents to increase density and increase available housing supply. Additional resources are available to support development review and changes are made to streamline rebuilding. Interim housing is provided to support the return of many displaced residents. Construction coordination minimizes impacts on the community and supports efficiencies.

Social recovery: On our current trajectory, many different government and non-government organizations collaborate to support individual and community recovery. These efforts include investment in psychosocial supports, programming that fosters networks of social support, and grants to facilitate the active involvement of community groups, businesses and residents in the resumption of community life.

Economic recovery: Additional resources have been made available from provincial and federal government supports to promote the visitor economy. Grants, supports and initiatives, such as interim spaces, are provided to support business continuity. Regional transit is provided to support remote work and visitation.

Park recovery: The Government of Canada is providing significant resources to support the safe reopening of park facilities and rebuild of campgrounds, trails and day-use areas. In the current trajectory, the rebuild of facilities will likely take more than 5 years. Decisions will be required to prioritize the rebuilding of certain assets over others based on risk profile, benefits and park objectives.

Scenario: Enhanced Recovery Trajectory

The enhanced recovery trajectory illustrates what may be possible if additional resources and opportunities are available to not only provide a full recovery but to materially address challenges and aspirations of the community pre-fire. This scenario offers a lens to guide planning, partnership development and innovation. These initiatives are not necessarily new commitments to supports and funding, but they reflect potential areas where ongoing work may close the gap between Jasper's current recovery trajectory and its long-term aspirations to address pre-existing challenges.

Rebuild and housing supply: Interim housing is available for all displaced residents, addressing long-standing housing shortages through further recovery initiatives and new developments.

Social recovery: In the enhanced scenario, social recovery includes sustained and widely accessible supports to help Jasperites, including those who remain displaced, to successfully overcome personal challenges related to the impacts of the wildfire. It also includes enhancements to community resilience through the broad-based development of peer-support capacity, the intentional elimination of barriers to inclusion, and improved cultural safety for Indigenous people.

Economic recovery: Pursuing additional supports for the *Jasper Destination Stewardship Plan 2033* to fund and implement initiatives in support of year-round tourism and supporting local businesses. Exploring expanded tools, innovative solutions, workforce development and labour market improvements could help improve economic resilience.

Park recovery: Additional funding may accelerate the rebuild of damaged infrastructure, including severely impacted campgrounds, trails, day-use areas and other park assets to more quickly restore overnight visitor capacity and to enable safe reopening of impacted areas.

Increasing resilience: Embedding FireSmart design and climate adaptation into rebuilding efforts can strengthen long-term community resilience. Additional resiliency measures may be pursued to mitigate the risk and impacts of future climate impacts for all infrastructure.

Table 1: Recovery trajectory scenarios *continued***Scenario: Unsupported trajectory**

This scenario is referenced for illustrative purposes only in graphing, to help anchor the benefits of coordinated recovery efforts to date. This scenario would eventuate if there were no external resources or partnerships to support the Municipality of Jasper and Jasper National Park to recover. In this scenario, recovery takes much longer and does not reach a state of full recovery in the next decade.

Rebuild and housing supply: In this scenario, no interim housing is provided, no additional development review staff are hired, and no changes are made to planning and policy to increase available long-term supply.

Social recovery: In this scenario, no additional social supports are provided and non-governmental organizations are not available to help address unmet needs, invest in community connection or support individuals in navigating personal impacts from the wildfire.

Economic recovery: In this scenario, no additional resources would be available for marketing and promotion for the community of Jasper and Jasper National Park as a tourism destination. In this scenario, no additional resources are available to support local businesses.

Park recovery: In this scenario, the Government of Canada would not provide additional resources to support the rebuild of park infrastructure.

Increasing resilience: In this scenario, no changes are made to townscape planning documents to build on lessons learned from the wildfire.

Recovery funding

Government of Canada

Multiple federal departments and agencies are supporting recovery, including:

- Parks Canada
- Public Safety Canada
- Canada Mortgage and Housing Corporation
- Employment and Social Development Canada
- Prairies Economic Development Canada (PrairiesCan)

Government of Canada disaster financial assistance is available to provincial and territorial governments.

Table 2: Government of Canada funding announcements on response and recovery

Description	Total
<p>Parks Canada funding announced October 10, 2024:</p> <ul style="list-style-type: none"> Rent relief for Parks Canada-administered rents and licence fees in Jasper National Park enacted through the <i>Jasper National Park of Canada Rent and Fee Remission Order</i>. Provides financial relief to business owners, tenants and residents impacted by the wildfire. 	\$15.2 million
<p>Economic Development Canada funding announced October 18, 2024:</p> <ul style="list-style-type: none"> Funding to help Jasper and the region's tourism industry recover, rebuild and retake its place on the world stage. Investing in Destination Canada-led seasonal marketing campaigns in collaboration with Travel Alberta. Hosting Canada's largest global tourism media event in Jasper in September 2025, which will be organized in collaboration with Travel Alberta and Tourism Jasper, and will serve as a platform to foster relationships between over 80 top-tier travel media outlets from around the world and Canadian tourism industry representatives. 	\$3 million
<p>PrairiesCan funding announced November 14, 2024:</p> <ul style="list-style-type: none"> \$3.35 million for a Jasper Business Recovery Program to assist 325 small businesses with grants between \$5,000 and \$10,000, administered by Community Futures West Yellowhead. \$500,000 for Tourism Jasper to deliver and market programming to attract visitors to Jasper. 	\$3.9 million
<p>Parks Canada, Canada Mortgage and Housing Corporation, Public Safety Canada and Employment and Social Development Canada funding announced February 6, 2025, including:</p> <ul style="list-style-type: none"> Up to \$45.2 million for incident response. Up to \$80.1 million re-entry and recovery. This includes \$30 million for 320 interim housing units (funding over two years) \$9.4 million contribution through the Canada Mortgage and Housing Corporation <i>Housing Accelerator Fund</i> to the Municipality of Jasper to eliminate barriers to building housing. \$19.6 million reimbursement from Public Safety Canada Disaster Financial Assistance Arrangements program to Government of Alberta for eligible costs for fighting the Jasper Wildfire Employment Insurance (EI) pilot project led by Employment and Social Development Canada, to offer a one-time credit of 300 hours of insurable employment to EI claimants in Jasper. <p>Note: Support from the Canadian Armed Forces and the RCMP throughout incident response and re-entry are not included in these figures.</p>	\$154.3 million
<p>Parks Canada land provisions announced:</p> <ul style="list-style-type: none"> 4.25 hectares of land is made available within the town of Jasper for interim housing. 4 hectares is made available outside the townsite at Marmot Meadows for interim housing. Lease for \$1 to Jasper Municipal Housing Corporation to develop a 40-unit affordable rental housing complex on Connaught Drive. Land appraised at \$2.125 million. 	Land provisions
<p>Government of Canada announced January 29, 2025:</p> <ul style="list-style-type: none"> Matching funds to the Canadian Red Cross. 	\$12.6 million
<p>PrairiesCan funding announced March 6, 2025:</p> <ul style="list-style-type: none"> \$1.82 million to the Municipality of Jasper to establish a pop-up business village and an interim industrial park for equipment storage and construction workspaces. \$250,000 to Tourism Jasper to enhance capacity to deliver travel packages and marketing efforts that encourage travel to and investment in Jasper businesses. 	\$2 million

Note: Funding announcements current to July 31, 2025

continued on the next page

Table 2: Government of Canada funding announcements on response and recovery *continued*

Description	Total
Government of Canada funding announced March 20, 2025, to Parks Canada: <ul style="list-style-type: none"> \$187 million to repair and rebuild critical infrastructure in Jasper National Park. This funding, over 2 years, will support the reconstruction of roads, campgrounds, trails and permanent staff housing and help provide interim housing options for staff and residents during rebuilding. 	\$187 million
Parks Canada and the Canadian Red Cross announced on July 16, 2025: <ul style="list-style-type: none"> Up to \$5 million to support residents with uninsured costs related to soil remediation and testing. 	Up to \$5 million

Note: Funding announcements current to July 31, 2025

Province of Alberta

Provincial departments and agencies supporting response and recovery include:

- Alberta Wildfire
- Alberta Emergency Management Agency
- Alberta Municipal Affairs
- Alberta Health Services
- Recovery Alberta
- Alberta Education and Childcare
- Alberta Jobs, Economy, Trade and Immigration
- Travel Alberta
- Public Safety and Emergency Services

The Province of Alberta's total assistance package to residents, businesses and the Municipality of Jasper to date amounts to \$181 million. From that allocation, \$102 million in past and planned expenditures have been approved to date.

Table 3: Province of Alberta funding package

Ministry	Description	Total
Public Safety and Emergency Services – Alberta Emergency Management Agency	Disaster Recovery Program funding to assist the Municipality of Jasper with costs related to wildfire response and recovery efforts. This funding requires the municipality to contribute to its own recovery, through cost-sharing at a 10% – 90% ratio with the Government of Alberta for response and recovery costs.	\$149 million in allocation \$73.14 million in approved expenditures
Municipal Affairs	Tax relief is available for leaseholders of destroyed residential and business properties.	\$3.02 million
Municipal Affairs	Revenue stabilization funding is provided to the Municipality of Jasper to compensate for lower municipal revenues and to reduce the burden on municipal tax payers.	\$6.5 million
Municipal Affairs	Support for regional transit to provide a temporary transit option for workers and displaced residents housed in Hinton while Jasper rebuilds.	\$2 million
Tourism and Sport	Funding to support Jasper's tourism industry.	\$2.5 million
Government of Alberta	Government of Alberta provided more than \$12 million in matching funding with the Canadian Red Cross (CRC) through the CRC 2024 Alberta Wildfires Appeal.	\$12.9 million
Government of Alberta	Emergency evacuation payments to more than 6,500 Jasperites.	\$7.5 million

Note: Funding announcements current to July 31, 2025

Transitioning out of recovery

The JRCC was established as a temporary, multi-jurisdictional governance structure to coordinate urgent and complex recovery needs. The decision to conclude JRCC operations will be guided by:

- completion of objectives in each recovery priority area
- the operational readiness of Parks Canada and the Municipality of Jasper to assume responsibility for remaining recovery activities
- a joint review led by the JRCC co-directors, in consultation with their respective organizations, and with input from Jasper Municipal Council, the JAC-IRC, supporting partners, and the Recovery Advisory Committee

Transition planning will guide the orderly wind-down of centralized recovery coordination, transfer of knowledge and closure or handoff of remaining projects.

Once the JRCC is decommissioned, recovery will shift to a distributed model, where Parks Canada and the Municipality of Jasper will assume long-term responsibility for recovery activities within their respective mandates. To fulfil these responsibilities, additional staff and capital project delivery capacity at each organization may need to be maintained. Integration of recovery into park planning, municipal budgeting, operations and strategic planning will be essential to maintaining momentum beyond the JRCC.

After the JRCC concludes, Parks Canada and the Municipality of Jasper will continue to collaborate on cross-cutting recovery needs such as public communication, lessons learned and progress reporting. The spirit of intergovernmental coordination that defined the JRCC will remain critical to seeing recovery through to its conclusion.

Ongoing reporting

To maintain transparency and alignment, annual recovery reporting will continue through both the JRCC and, later, through Parks Canada and the Municipality of Jasper. This reporting process is intended to inform local decision-making, maintain accountability to the community, and support dialogue between all levels of government and partners. It will also provide continuity between the centralized coordination under the JRCC and the distributed responsibilities that follow.

Annual recovery reports will:

- document accomplishments from the prior year
- identify key focus areas for the year ahead
- highlight areas where additional coordination, capacity or investment may be beneficial to sustain recovery momentum

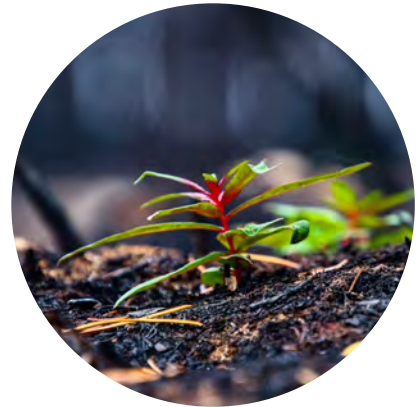
Conclusion

This *Jasper Recovery Framework* is about restoring what was lost and guiding Jasper through a long-term journey of healing, rebuilding, renewal and resilience. This recovery framework brings together residents, Indigenous partners, community organizations, all levels of governments and other partners in recovery to address immediate needs while laying the foundation for a stronger, more resilient future. By setting shared priorities and objectives, coordinating efforts and fostering collaboration, we are charting a path toward recovery that will take time and is grounded in purpose, care and connection to this special place.



The Pheonix Rising mural was created as part of the 2025 UpLift Jasper Mural Festival by artist Fio Silva.

Jasper Recovery Coordination Centre



Year One Progress Report

August 2024 to July 2025



Parks Canada
Parcs Canada



The Jasper Recovery Coordination Centre (JRCC) presents this *Year One Progress Report* to share progress towards recovery in the community of Jasper and Jasper National Park following the 2024 Jasper Wildfire.

The *Year One Progress Report* follows the priorities and objectives established in the *Jasper Recovery Framework*. Each priority includes a summary of actions completed during the first year of recovery that support each objective. Areas of future focus are identified to look ahead to where further work is needed.

Community re-entry

Incident response and community re-entry were led by Unified Command, a partnership between Parks Canada and the Municipality of Jasper, with support from many government and supporting partner agencies, including the Government of Alberta, through the Alberta Emergency Management Agency, and Alberta Wildfire, RCMP, ATCO Electric, ATCO Gas, telecommunications and the Canadian Red Cross.

Unified Command coordinated the following steps to prepare for re-entry of Jasper residents to the community on August 16, 2024:

- Hazards within the townsite secured or mitigated
- Basic levels of emergency services restored
- Critical services restored to provide a basic level of service:
 - ▶ healthcare
 - ▶ municipal public works
 - ▶ utilities (electricity, gas and water)
 - ▶ telecommunications
 - ▶ critical retail (grocery, gas, banking, pharmacy)

Over 40 plans were developed and implemented to support re-entry on themes including hazard tree removal, fencing damaged areas, managing abandoned and destroyed vehicles, air-quality monitoring and reporting, and hazardous structure debris removal.

Park re-opening

Parks Canada re-opened Jasper National Park as soon as critical park services of emergency response, law enforcement, visitor safety, garbage collection, washroom cleaning and human-wildlife coexistence were able to safely operate. Many frontcountry areas and visitor experiences outside the burn area, such as Miette Hot Springs and the Columbia Icefields, opened in August 2024, soon after critical park services were reinstated.

The major transport corridors of Highway 16 (Yellowhead Highway) and 93N (Icefields Parkway) were opened for traffic as a priority, once the roads were no longer at risk of fire activity, and burned areas had been addressed for hazards. Secondary roads within the wildfire perimeter, including Maligne Lake Road and Highway 93A, were assessed for hazards before safe access was restored.

Establishment of the JRCC

Parks Canada and the Municipality of Jasper established the Jasper Recovery Coordination Centre (JRCC) on August 22, 2024, as a transition from Unified Command, which had led incident response and community re-entry. The JRCC established a working-group structure which is reflected in the 6 priorities of the *Jasper Recovery Framework*. The JRCC operates out of the Government of Alberta Provincial Building in the town of Jasper.

Priorities

Our recovery is focused on achieving 6 key priorities. All priorities are essential and are interrelated. Each priority includes objectives which outline key areas of work to achieve the priority.



Priority 1: **Debris management**

Coordinate the safe and timely removal of wildfire debris to enable rebuilding and protect public health, safety and the environment.



Priority 4: **Social recovery**

Foster individual and community well-being through inclusive supports that help people heal and connect.



Priority 2: **Interim housing**

Provide safe and appropriate interim housing for displaced residents and workers, to support stability and continuity during recovery.



Priority 5: **Economic recovery**

Stabilize and strengthen Jasper's economy by supporting affected businesses, welcoming visitors and enabling workforce recovery.



Priority 3: **Rebuilding homes and businesses**

Support the safe, efficient reconstruction of damaged and destroyed homes and businesses, while creating opportunities to address long-term housing needs and increasing resilience to future events.



Priority 6: **Park recovery**

Rehabilitate park assets and natural areas to support ecological integrity and provide safe and quality visitor experiences.



Priority 1: Debris management

Protect human health and the environment

	Status
Air quality monitoring stations and processes established with Alberta Health Services.	Complete
Requirements for demolition and completion permits established, including dust control, air-quality monitoring, addressing asbestos and enforcing compliance with input from Alberta Occupational Health and Safety.	Complete
Fencing managed under contract for destroyed properties to protect public and wildlife.	Ongoing
Mitigations put in place around drains to prevent wildfire debris run-off.	Ongoing
Debris removal process undertaken safely with complaints addressed quickly.	Ongoing
Site-specific sampling plans developed to ensure contaminants in air and soil are at safe levels to ensure the long-term health and safety of the community and environment.	Ongoing
Mitigations explored to reduce dust from cleared properties in the townsite.	Future focus
Long-term monitoring to assess if any residual contamination is present, and to understand how different contaminants may move through soil and water into the broader environment.	Future focus

Coordinate efficient debris management

Prime contractor agreements established for demolition contractors.	Complete
Coordinated removal of fridges and freezers through Insurance Bureau of Canada and contractor (Ellis Don) following community re-entry.	Complete
Facilitated sifting debris for personal items at destroyed properties with Team Rubicon.	Complete
Supported coordinated debris removal and site preparation organized by Insurance Bureau of Canada and contractor (Ellis Don).	Complete
Process for on-site signage to inform neighbours of upcoming work developed.	Complete
Permitted debris removal work on Sundays.	Complete
Facilitated Marmot Pit as a disposal location for clean fill close to the townsite.	Complete
100% of demolition permits issued (as of April 2025).	Complete
99% of properties have debris removed (current to July 31, 2025).	Ongoing
50% of certificates of completion issued (current to July 31, 2025).	Ongoing
Online permit map created and updated regularly.	Ongoing
Coordinated debris removal and contamination remediation for national park assets.	Ongoing
Case-management of complex situations.	Ongoing
Requirements communicated for risk management at certain locations.	Ongoing



Priority 2: Interim housing

Provide scalable and adaptable interim housing

	Status
Transitional housing in place at hotels for essential workers (August 2024 to February 2025).	Complete
Conducted needs analysis, based on responses from 621 households self-identifying as requiring interim housing.	Complete
Interim housing locations analyzed and selected.	Complete
Funding secured for interim housing units.	Complete
Site preparation and utility connections (power, water, sewer, gas) completed at 4 in town locations (HK -715 Connaught Drive, HF -101 Arnica Ave, HH- 72 Connaught Drive, GA- 901 Connaught Drive), and out of town at Marmot Meadows.	Complete
300+ interim housing units procured and installed: 162 trailers (single, double and triple), 120-room dorm-style complex, 24 prefabricated houses.	Complete
Property management services established with Canadian Red Cross for leases and maintenance.	Complete
Additional interim housing sites and units secured; utilities connected at additional in-town locations.	Ongoing
Livability of interim housing maintained and enhanced through partnerships with donors and funding agencies.	Ongoing
Secure additional funding for interim housing beyond existing 3-year term.	Future focus
Secure winter occupancy secured to balance known summer seasonal staff needs.	Future focus

Fair and transparent housing allocation

Housing allocation matrix created and applied with Canadian Red Cross to ensure fair and transparent allocation in assigning available supply.	Complete
Collaboration with Canadian Red Cross to allocate units and sign leases with residents. 534 residents (277 households) living in interim housing (current to July 31, 2025).	Ongoing

Expanded seasonal and temporary options

<i>Interim Temporary Use Policy</i> created for RVs and temporary work camps.	Complete
70 campsites available for residents at Whistlers Campground and campsites for seasonal staff at Sleepy Hollow Road.	Ongoing
140 unserviced sites available for contractors at Wabasso Campground.	Ongoing

Regional transit access

Funding allocated and contract confirmed for daily commuter bus service, Hinton to Jasper through support with the Government of Alberta.	Complete
---	----------

Demobilization and site restoration

Planning to establish scope and funding for demobilization and site restoration.	Ongoing
--	---------



Priority 3: Rebuilding homes and businesses

Policy amendments and planning

	Status
Bill C-76 passed by Parliament to allow transfer of some development authorities from Parks Canada to the Municipality of Jasper.	Complete
<i>Rebuilding Guide</i> published.	Complete
Updates to <i>Town of Jasper Land Use Policy</i> and <i>Architectural Motif Guidelines for the Town of Jasper</i> to make rebuilding easier, increase resilience to wildfire, and increase housing options.	Complete
Eliminated the requirement for foundation elevation checks.	Complete
Relaxed compliance deposit requirements to reduce costs for lessees.	Complete
Completed updates to policy parameters for construction in the R4 district to facilitate rebuilding and permit the replacement of existing manufactured homes.	Complete
Simplified variance process to fast-track minor variances and variance applications for like-for-like rebuilds.	Complete
Conducted community engagement on town values, residential density and parking.	Complete
Reviewed and streamlined development review processes.	Ongoing
Clarified specifications for building materials that support fire resilience.	Ongoing
Adjustments to <i>Town of Jasper Land Use Policy</i> via quarterly updates.	Ongoing
Create new off-site levy bylaw.	Future focus
Develop and consult on community residential parking strategy.	Future focus
Complete the memorandum of agreement to transfer some land use planning and development authority from Parks Canada to the Municipality of Jasper.	Future focus

Responsive permitting

22 new team members added to support planning and development review (current to July 31, 2025).	Complete
Online web map created and updated regularly with approved development permits, building permits and occupancy permits.	Ongoing
215 development permits issued out of 258 applications received. Development permits for rebuilds of fire-impacted properties include: 53 homes, 1 condo complex, 1 apartment building, 3 outlying hotels, 10 commercial properties and 1 cabin at Lake Edith (current to July 28, 2025).	Ongoing
73 building permits issued out of 73 complete applications received. Building permits for rebuild properties include: 17 homes, 1 condo complex, 1 apartment building, 6 in-town commercial properties and 1 outlying hotel. (current to July 28, 2025).	Ongoing
450+ pre-application meetings (drop-in and pre-booked) carried out.	Ongoing
2800+ emails and phone calls with lessees and contractors.	Ongoing
Reporting process established for permit turnaround times.	Ongoing
Capacity and processes at the Municipality of Jasper developed in preparation for the transfer of some land-use authorities.	Ongoing
Complex rebuild scenarios identified and supported.	Ongoing
Electronic permitting system developed and implemented.	Future focus

Reinstate site services

Survey pins re-established.	Ongoing
Utility rebuilds coordinated and supported.	Ongoing

Safe and coordinated construction

Interim Temporary Use Policy established allow for storage of construction materials and temporary accommodations for tradespeople.	Complete
<i>Jasper Builders Guide</i> published for builders, designers and contractors.	Complete
Coordinated with building industry including 3 builder workshops.	Ongoing
Laydown area planning, including site preparation at “Old Woodlot” and at Stan Wright Drive and establishment of application process.	Ongoing
Impacts of community-wide construction activities managed, including street use, construction haul routes, sound impacts, traffic impacts and repairs to infrastructure.	Future Focus
Road and sidewalk improvements as part of rebuilding damaged infrastructure.	Future Focus

Support for affordable housing

Secured Canadian Mortgage and Housing Corporation <i>Housing Accelerator Fund</i> grant of \$9.4 million.	Complete
Completed Housing Action Plan.	Complete
Secured funding to build a 40-unit long-term rental housing building to deliver rental units at below market rates. Land transferred from Parks Canada to the Municipality of Jasper for \$1.	Complete
<i>Housing Accelerator Fund</i> initiatives advanced, including the Accessory Dwelling Unit Incentive Program and a land acquisition strategy for community housing.	Ongoing
Analyse vacant lands available for housing development as per <i>Jasper Community Sustainability Plan (2011)</i> .	Future Focus





Priority 4: Social recovery

Access to recovery supports

	Status
630+ wildfire recovery case files opened with the recovery outreach team.	Ongoing
550+ visits to Recovery Alberta (current as of June 1 2025).	Ongoing
Residents informed of recovery supports through accessible, multi-channel, trauma-informed communications.	Ongoing

Community connection

Community dinners serve 450 Jasperites per week for 12 weeks in winter 2024–25 in collaboration with the Canadian Red Cross.	Complete
Supported Emergency Preparedness Week 2025.	Complete
Coordinated first year anniversary commemorative events.	Complete
Community events including organised with support and funding of many donor agencies help promote connection and foster physical, mental and spiritual well-being	Ongoing
Healing Through Fire interpretive program co-hosted with Indigenous partners from 3 communities offers guided hike, discussing fire ecology and ecosystem recovery, to connect residents and visitors with nature and Indigenous Knowledge.	Ongoing
Community wellness program developed with engagement of spiritual leaders.	Ongoing

Participation in recovery

Indigenous pipe ceremonies held in August 2024 and July 2025.	Complete
Indigenous partner visit to Cultural Use Area, Buffalo Prairie and Palisades Centre.	Complete
In-person Indigenous engagement sessions conducted in October and November 2024, and online engagement conducted in June 2025, to discuss Indigenous participation in recovery.	Complete
38 community volunteer “Pathfinders” trained in mental health and peer support (current to July 1, 2025).	Ongoing
126,000+ people visit the Municipality of Jasper’s recovery and support web pages.	Ongoing
Hosted 4 in person and 3 virtual open house sessions to provide information and hear feedback from residents.	Ongoing
Relationships strengthened with Indigenous partners as part of recovery efforts.	Future focus

Addressing unmet recovery needs

Survey established to measure baseline needs, with 890 responses from Jasperites.	Complete
Regular coordination forum established for external funders.	Complete
Jasper Food Bank established at temporary location with funding support from Canadian Red Cross.	Complete
Needs assessment strategy and survey developed and implemented.	Ongoing
Grants provided by non-governmental community organisations including Canadian Red Cross, Jasper Community Team Society and Banff Canmore Community Foundation to help community groups and individuals.	Ongoing
Outreach and targeted psychosocial supports for displaced Jasperites.	Future focus



Priority 5: Economic recovery

Business stability and workforce retention	Status
Business Recovery Lunch and Learn series hosted, with 95% of participants agreeing that the sessions enhanced their ability to navigate recovery, adapt to changes in the economy, and/or strengthen their business operations. Funded by Government of Alberta (GoA) with support from Community Futures West Yellowhead (CFWY), Jasper Park Chamber of Commerce (JPCC) and Jasper Employment and Education Centre (JEEC).	Complete
800+ temporary foreign workers assisted in securing or extending work permits and workers surveyed on wildfire impacts by the JEEC.	Complete
\$2.17 million provided in non-repayable contributions to 236 businesses, low-interest loans up to \$15,000 offered and a Jasper Recovery Coordinator established with funding from PrairiesCan and delivered by CFWY.	Ongoing
\$2 million in emergency assistance provided to eligible small businesses and not-for-profits through a Support to Small Business and Not-for-Profits program provided by Canadian Red Cross (CRC) and GoA.	Ongoing
Business recovery support person established to provide business assistance with support from CFWY, JPCC and CRC.	Ongoing
Weekly newsletter to business community sharing business recovery information by JPCC.	Ongoing
Economic recovery and resiliency engagement and recommendations report by Economic Developers Alberta.	Ongoing
Mental health supports for business owners and employees.	Future focus
Business retention strategy developed.	Future focus

Interim commercial spaces and support

Pop-up business village established with temporary structures allowing businesses that lost their retail locations to the fire to resume operations with funding provided by PrairiesCan (7 businesses and 1 artisan space in place current to July 1, 2025).	Ongoing
Planning for interim industrial park to support businesses, with funding provided by PrairiesCan.	Ongoing
Policies and procedures for licensing businesses in the community of Jasper and Jasper National Park are adapted where possible to consider and support individual recovery circumstances.	Ongoing

Welcoming visitors

"What's open" online list of local businesses launched and regularly updated.	Complete
Marmot Basin, Parks Canada and ATCO Electric work to restore power, ensure safe road access and start operations to enable the Marmot Basin Ski Resort to open in November 2024, supporting the economic well-being of the community in winter.	Complete
New winter offers such as Rockaboo Mountain Adventures' Jasper Ice Wall set up in the community of Jasper. Funding support for certain winter experiences provided by Travel Alberta.	Complete
Coordinated "Jasper is open for business" messaging to support the return of visitors.	Ongoing
'Jasper You Know' regional campaign by Travel Alberta and international campaign by Destination Canada to promote visitation.	Ongoing
National tourism conference planning for September 2025 ongoing with Government of Canada, Tourism Jasper and Travel Alberta.	Ongoing
Government of Canada 'Canada Strong Pass' provides free entry and discounted camping, incentivizing visitation to Jasper National Park for summer 2025.	Ongoing
Training sessions and wildfire communication messaging provided to front-line and tourist-facing staff by Parks Canada and JEEC.	Ongoing

Indigenous participation in economic recovery

Directory of Indigenous businesses established and updated online.	Complete
Contractor with strong Indigenous benefits package and Indigenous staff on crew selected for debris removal contract for Parks Canada properties.	Complete
Work to expand Indigenous partners' participation in economic recovery through contracting, procurement, guided-business licensing and other business opportunities.	Future focus

Monitoring economic recovery progress

Re-entry survey to track open, closed and destroyed businesses following the wildfire sent by CFWY.	Complete
Parks Canada estimates visitation as 1,134,410 visitors to Jasper National Park in the 2024 calendar year.	Complete
Indicators established to track economic recovery.	Ongoing





Priority 6: Park recovery

Safe reopening of park facilities

	Status
Areas outside the fire perimeter, including Columbia Icefields and Miette Hot Springs, reopened as soon as critical park services reinstated to support regional economy.	Complete
Hazard assessments for danger trees and slope stability completed prior to reopening areas for visitor access.	Complete
Facilities cleaned before reopening.	Complete
Autumn 2024 visitor offer included opening of Pyramid Bench trails, Old Fort Point, Lake Annette and Lake Edith, Athabasca Falls, Overlander, Medicine and Maligne lakes, and most backcountry areas.	Complete
Winter 2024 recreation opportunities open, including cross-country ski trails at Pyramid Fire Road, Pipeline, Whirlpool Winter Hub; backcountry skiing at Fryatt Valley Trail and Signal Fire Road; and opening of alternative winter canyon opportunities for guided businesses.	Complete
Spring and summer 2025 visitor offer included frontcountry campgrounds (75% of pre-fire inventory) and backcountry campgrounds (100% of backcountry sites open), opening roads such as Whistlers Road and day-use areas which had not yet opened, such as Horseshoe Lake.	Complete
Multi-media communications to inform visitors about how to visit safely.	Ongoing
Danger-tree clearing on trails, roadways and visitor-use areas.	Ongoing
"What's open in Jasper National Park" web page created to post real-time updates on open sites and facilities.	Ongoing

Resilient rebuilding of park infrastructure

Caribou Conservation Breeding Centre repaired following wildfire damage.	Complete
Damaged and destroyed signage replaced throughout the park.	Ongoing
Pit privies replaced at fire-impacted day-use areas.	Ongoing
Asset replacement planning for fire-impacted frontcountry campgrounds (Wapiti, Wabasso, Whirlpool) and South Entry Gate.	Ongoing
Rebuilding of staff housing within and outside townsites.	Ongoing
Work to address hazards to enable safe reopening of Maligne Canyon, Valley of the Five Lakes and the road to Edith Cavell.	Future focus
Planning for cultural areas including Indigenous Cultural Use Area and Palisades Centre.	Future focus

Environmental protection during recovery activities

Supported utility providers to restore power to outlying park areas (i.e. Marmot Basin).	Complete
Environmental surveillance conducted on wildfire debris removal inside and out of townsites.	Ongoing
Impact assessments to ensure projects use environmental best practices to protect the park environment.	Ongoing

Supporting natural regeneration

5000+ Douglas-fir seedlings planted, as well as wolf willow, native grasses and forbs to supplement natural forest regrowth in areas at risk of erosion or vulnerable to the spread of invasive species.	Complete
2,200 plants planted at the Caribou Conservation Breeding Centre.	Complete
Select trails and areas closed to allow the landscape to heal before opening to human use.	Ongoing
Communication and interpretive programs offered to help visitors learn about natural regeneration processes.	Ongoing
15,000 Douglas-fir seeds collected in the park and propagated in a nursery for planting.	Ongoing
Measures identified and implemented to prevent invasive species.	Ongoing
20,000 whitebark pine seeds collected in the park and propagated in a nursery for planting in burned endangered whitebark pine forest.	Ongoing
Enhanced ecological integrity monitoring to better understand wildfire impacts to habitats and wildlife.	Future focus

Monitoring wildlife and managing human-wildlife coexistence

Long-term monitoring of key wildlife populations pre- and post-wildfire (elk, deer, grizzly bears) in conjunction with ecological monitoring of large mammal occupancy to monitor population changes and potential for predator population response.	Ongoing
Continued species-at-risk monitoring that includes bats, black swifts and whitebark pine.	Ongoing

Ecological fire management

5-year wildfire risk reduction strategy established to prioritize high-risk areas.	Complete
99 hectares of vegetation cleared adjacent to the previously treated 360 hectares in the Pyramid Bench and Community Fireguard areas, and over 15 hectares cleared near outlying commercial facilities in support of wildfire risk reduction strategy.	Complete
Jasper Wildfire Preparedness Information Session, April 23, 2025.	Complete
Ongoing implementation of wildfire risk reduction strategy.	Ongoing

Protecting cultural heritage

Indigenous partners, including Elders, Knowledge Holders and youth, participated as cultural monitors in archaeological investigations to support recovery from the wildfire and at areas slated for construction.	Complete
Discussion with Indigenous partners about respectful debris removal and planning for rebuilding at the Palisades Centre, a place of historic and contemporary importance for Indigenous partners.	Ongoing



AGENDA ITEM 7.4

DIRECTOR'S REPORT

Christine Nadon,

Director of Protective & Legislative Services

August 2025

Major Projects

- Most capital projects at the Fire Hall are completed or underway for 2025. The residential suite renovation is complete and occupancy by ambulance staff resumed in early May. Flooring was replaced in large sections of the upstairs of the building, including a much needed update in the training room. Leak detection specialists completed a thorough assessment of the hose tower, identified problem areas and provided recommendations for repairs. Electrical load assessments for the generator and exhaust systems in the fire bays are also underway.
- The 2024 Jasper Wildfire Complex Municipal After-Action Review is now complete. The report, released publicly in mid-July, provides insights into lessons learned from the joint efforts by the Municipality of Jasper and other supporting agencies during the wildfire incident. The recommendations in the report focus on the efforts of the entire Incident Management Team and their broader relevance to incoming agencies and emergency management systems, supporting effective collaboration during future responses.
- Mental health of our staff and responders continues to be a priority, particularly in light of the one-year commemoration of the 2024 Jasper Wildfire.
- The Jasper Fire Department has launched the [Residential FireSmart Sprinkler Protection Program](#) where residents can purchase a home sprinkler kit at a discounted rate after completing a FireSmart Home Hazard Assessment with our firefighters on their properties. Upwards of 40 FireSmart Home Hazard Assessments have been completed through this program this summer.
- Construction coordination in the context of the rebuild is presenting challenges for the Bylaw Enforcement Service. Staff are working to identify and implement processes that support the rebuild efficiently while ensuring municipal liability on public lands is protected. Challenges include the large influx of contractors in town, the interface between destroyed and remaining properties, and the development of an efficient and responsive permitting and enforcement system which works for agencies having jurisdiction, builders and homeowners.

Staffing

- The Bylaw Enforcement Service is experiencing staffing shortages due to injuries, and one position being vacant.
- All other areas of the department are fully staffed.
- Additional Incident Command System (ICS) training is scheduled for this fall.

Service Trends

- Call volume for the Jasper Fire Department has ramped up since the beginning of July. Highway rescue calls continue to form the bulk of the call volume.
- Legislative staff have been working closely with Information Technology staff and municipal lawyers to handle *Access to Information Act* and *Protection of Privacy Act* requests, ensuring that current, consistent and fair practices are in place to meet the Municipality's obligations under the new legislation (spring 2025).

Communications & Engagement

- Information for prospective candidates in the upcoming municipal election has been developed and is being promoted on municipal channels. The [2025 Municipal Elections page](#) features important details for residents, including dates for advance voting and special ballots; the new provincial voter registry; information for displaced Jasperites; and a register of candidates who have filed their nomination papers for the election this fall. Recruitment for election clerks will begin shortly.

AGENDA ITEM 7.5

Indigenous Relations Framework

Prepared by: Bree Gaboury, Jenna McGrath and Lisa Riddell

The Indigenous Relations Framework for Jasper sets the foundation for meaningful, ongoing engagement of Indigenous Partners and residents over time. The framework sets out key priority areas for action that have been informed by engagement completed to date.

- **Relationships:** We listen, honour lived experiences, and commit to inclusive, relational approaches.
- **Cultural Belonging:** Our work is guided by a commitment to cultural integrity and mutual respect.
- **Visibility:** Indigenous Peoples, cultures, and perspectives are not only welcomed - but seen, valued, and reflected in the spaces we share.
- **Collaboration:** We approach collaboration as a shared process rooted in respect and reciprocity.
- **Accountability:** We hold ourselves accountable to formal commitments, and to the relationships we are entrusted with. This requires transparency, humility, and the courage to hear and acknowledge hard truths.

Relationships	Cultural Belonging	Visibility	Collaboration	Accountability
Nurture existing relationships with Indigenous Groups.	Provide cultural competency and inter-cultural communication training to staff and council.	Elevate the profile and enhance the visibility of Indigenous events and initiatives in Jasper.	Work with Indigenous groups, external agencies, businesses and organizations to advance truth and reconciliation.	Identify actions, outcomes and desired impact. Measure and report on progress.
Build new relationships with Indigenous Peoples with a connection to Jasper.	Embed reconciliation into capital projects, community programs and initiatives.	Indigenize community spaces using Indigenous art and language.	Work towards meeting the Truth and Reconciliation Commission of Canada's Calls to Action.	Take opportunities to update and improve the framework and strategy over time.
Communicate and engage with Indigenous residents in Jasper.	Promote and support cultural opportunities.	Create opportunities for authentic Indigenous art and products to be for sale or display in Jasper.	Allocate funding to increase our capacity to activate the framework.	Through ongoing engagement, ensure our work remains reflective of the changing insights from Indigenous groups, residents and peoples.

Next steps:

- **Develop** an Indigenous Relations Strategy in collaboration with Indigenous Partners and Indigenous residents of Jasper. Meaningful collaboration is essential for ensuring the strategy reflects Indigenous perspectives which contributes to reconciliation and fosters strong relationships.
- **Centralize** information that deepens understanding of Jasper's colonial history and context, reinforcing the commitment to accountability. This would include historical treaty information (including copies of Treaty 6 and 8) and information of the Indigenous Partners whose traditional territory is in Jasper (including traditional territory maps).
- **Build upon** and align with existing Municipal policies including Policy A-106 (Land Acknowledgement) E-015 (Equity, Diversity and Inclusion) and Policy A-004 (Public Engagement), affirming the Municipality's responsibility to foster a welcoming, respectful and inclusive community.
- **Advance** relationships and build a network with local Indigenous residents of Jasper.

Foundational documents that will help inform the Indigenous Relations Strategy include the *United Declaration on the Rights of Indigenous Peoples Act* (UNDRIP) and the *Truth and Reconciliation Commission of Canada: 94 Calls to Action*. These documents are essential in grounding the Indigenous Relations Strategy in a way that upholds reconciliation and Indigenous rights.

TRC Calls to Action related to this framework include but are not limited to:

3. Fully implement Jordan's Principle to ensure First Nations children are not denied or delayed in accessing essential public services. Municipalities can review all municipal services to children to ensure access is equitable and without discrimination. Where possible, municipalities can also support local healthcare, social, and educational professionals to remedy systemic and institutional practices so that Indigenous youth can access the services and supports they need, when they need them.

7. Enable residential school survivors and their families to reclaim names changed by the residential school system by waiving any administrative costs. Municipalities that charge a fee for any name changes are encouraged to waive this fee if it is for the purpose of reclaiming a family name.

40. In collaboration with Indigenous people, create Indigenous-specific victim programs and services with appropriate evaluation mechanisms. There are opportunities for municipal governments to advocate, create, and expand victim services programs in partnership with the Government of Alberta and local organizations.

43. We call upon federal, provincial, territorial, and municipal governments to fully adopt and implement the United Nations Declaration on the Rights of Indigenous Peoples as the framework for reconciliation.

44. We call upon the Government of Canada to develop a national action plan, strategies, and other concrete measures to achieve the goals of the United Nations Declaration on the Rights of Indigenous Peoples. – Can possibly include this in the IRS.

45.iii Renew or establish Treaty relationships based on principles of mutual recognition, mutual respect, and shared responsibility for maintaining those relationships into the future. Municipal government leaders can build relationships with local and regional Indigenous organizations and leaders to open space for conversation on issues of mutual interest.

57. We call upon federal, provincial, territorial, and municipal governments to provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills based training in intercultural competency, conflict resolution, human rights, and anti-racism.

66. Establish funding for community-based youth organizations to deliver programs on reconciliation. While this call to action is directed to the federal government, municipalities can also partner with local organizations to raise awareness and encourage conversations with youth about reconciliation

69.iii Encourage libraries to commit more resources to public education on residential schools. Municipalities can partner with libraries to host speaker events and sharing circles and promote literature that will increase awareness about the history and legacy of residential schools.

93. We call upon the federal government, in collaboration with the national Aboriginal organizations, to revise the information kit for newcomers to Canada and its citizenship test to reflect a more inclusive history of the diverse Aboriginal peoples of Canada, including Calls to Action| 11 information about the Treaties and the history of residential schools.

UNDRIP:

Recognizing that respect for indigenous knowledge, cultures and traditional practices contributes to sustainable and equitable development and proper management of the environment,

Indigenous peoples have the right to maintain and strengthen their distinctive spiritual relationship with their traditionally owned or otherwise occupied and used lands, territories, waters and coastal seas and other resources and to uphold their responsibilities to future generations in this regard.

Indigenous peoples have the right to determine and develop priorities and strategies for the development or use of their lands or territories and other resources. – Highlights the importance of collaboration.

Policy Title:	LAND ACKNOWLEDGEMENT POLICY
Policy #:	A-106
Effective Date:	XXXX, 2025
Date adopted by Council:	XXXX, 2025



POLICY STATEMENT

The Municipality of Jasper respects and acknowledges that the present-day Municipality of Jasper sits on the ancestral and Traditional Territories of Indigenous Peoples.

Through the use of a territorial acknowledgement, the Municipality of Jasper:

- honours the relationship between this land and the Indigenous Peoples that we represent and thrived in this area since time immemorial;
- acknowledges the past and ongoing impacts of the colonization of Indigenous Peoples and lands;
- recognizes the present-day relationship Indigenous Peoples have with this area; and,
- commits to ongoing reconciliation efforts in partnership with those whose Traditional Territory the Municipality of Jasper occupies.

PURPOSE

“Land Acknowledgements recognize the present-day and historical relationships to land and help build relationships towards a more positive future.” – The Good Relations Toolkit, *Indigenous Tourism Alberta*

The purpose of this policy is to outline an approved approach to the utilization of a Land Acknowledgement within the organization by providing Municipality of Jasper elected officials, staff, volunteers and committee members with:

- a guide for understanding the background, meaning and usage of the statement; and,
- a guide for putting the statement into practice within the bigger picture of reconciliation.

OBJECTIVES

All employees and representatives of the Municipality of Jasper are expected to be familiar with the Land Acknowledgement Policy and Administrative Procedures and to incorporate the territorial acknowledgement into practice, where appropriate, so as to:

- pay respect to ancestral, traditional and continuing connections to the Territories on which the Municipality of Jasper operates;
- acknowledge the ongoing impacts of colonialization on Indigenous Peoples;
- recognize our role in the Truth and Reconciliation Commission's 94 calls to action;
- remain mindful of our collective role as caretakers of this land;
- promote understanding of Indigenous history in this area; and
- build awareness of present-day Indigenous relationships with this area as well as Indigenous culture within the community.

TERRITORIAL ACKNOWLEDGEMENT

For a territorial acknowledgment to be meaningful, it is important that it is delivered within a bigger picture commitment to reconciliation, with a sense of purpose, meaning and authenticity. It is important to understand that we are all Treaty people and that the signatories to Treaty 6 and Treaty 8 were both Indigenous and non-indigenous.

Policy Title: LAND ACKNOWLEDGEMENT POLICY

Policy #: A-106

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



Specific wording for the territorial acknowledgement shall be maintained within the administrative procedure associated with this policy and may be updated from time to time as required.

Updates to the territorial acknowledgment shall be communicated to Council and staff via email.

SCOPE AND USE

A territorial acknowledgement does not need to be done at every meeting and gathering at the Municipality of Jasper. But it should be done when it is meaningful and appropriate.

The acknowledgement is recommended for use at the start of public meetings of Council and at Municipal celebrations and other official events that are either hosted and/or supported by the Municipality. The acknowledgement may appear in email signatures, be printed, spoken, projected, or posted on the Municipality of Jasper website.

A host or emcee of a Municipal event, program or meeting is the person who would do the Land Acknowledgement. A guest may also be asked to do a Land Acknowledgement. It is not expected that any other speaker or presenter would also do one. However, a speaker may choose to, if they wish.

IMPORTANT CONSIDERATIONS

Indigenous Worldviews: this document, in its written form, does not speak to the largely oral worldview of many Indigenous Peoples. It is important to remember that in the building of collaborative relationships, regular, ongoing spoken interactions will carry much more meaning.

Terms: The Municipality of Jasper recognizes that various terms may be preferred over others, and that preferred terms can change over time. The Municipality's practice will be to honour Indigenous Peoples utilizing the terms they wish to be identified with.

Continuous Improvement: The Municipality of Jasper is learning about the rich and complex histories of Indigenous Peoples in this area and is continuously working to refine how the organization can best acknowledge these histories and present-day realities in a truthful and authentic way. It is understood that this is a living document that will continue to evolve over time as the Municipality is engaged in ongoing learning and education about reconciliation.

DEFINITIONS

Colonization: The action or process of settling among and establishing control over the Indigenous people of an area. Settler colonialism in Canada is this process and the consequences of the colonization of the lands of the Indigenous people already present at first contact. As colonization progressed in Canada, the Indigenous peoples went through forced displacement, genocide as well as assimilation.

Indigenous Peoples: Indigenous Peoples are defined in international or national legislation as having a specific set of rights based on their historical ties to a particular territory, and their cultural or historical distinctiveness from other populations that are often politically and culturally

Policy Title: LAND ACKNOWLEDGEMENT POLICY

Policy #: A-106

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



dominant. Across the lands that are now occupied by the nation we call Canada, Indigenous Peoples are defined to include First Nations, Métis and Inuit Peoples.

Public Meeting: means a meeting of Council or committee of the whole at which members of the public may attend and may be invited to make submissions to Council, but which is not a public hearing.

Reconciliation: Reconciliation is about addressing past and present wrongs committed against Indigenous Peoples, making amends, and improving relationships between Indigenous and non-Indigenous people to create a better future for all.

Territorial Acknowledgement: Acknowledging territory means presenting a verbal or written statement that communicates recognition and respect for Indigenous Peoples, their histories and their distinct and unique connections to the land. It is recognition of their presence both in the past and in the present. It may reflect a Treaty or may be expressed as “unceded” where no Treaty exists.

Traditional Territory: the geographic area identified by Indigenous Peoples as the area of land to which they currently have a connection and/or to which their ancestors traditionally cared for, travelled through, utilized, protected and/or valued. A Traditional Territory is often illustrated on a map but can also be described orally through story or language.

Treaties: Treaties are agreements made between the Government of Canada or the Crown, Indigenous groups and often provinces and territories that define ongoing rights and obligations on all sides.

These agreements set out continuing treaty rights and benefits for each group. Treaty rights and Aboriginal rights (commonly referred to as Indigenous rights) are recognized and affirmed in Section 35 of the Constitution Act, 1982 and are also a key part of the United Nations Declaration on the Rights of Indigenous Peoples which the Government of Canada has committed to adopt (Government of Canada, 2020). Treaties can include both historic and modern treaties and comprehensive land claim agreements with Indigenous groups.

RESPONSIBILITIES

All Staff

- Read and understand the Land Acknowledgement Policy and administrative procedures.

Directors and Managers

- Ensure that all staff read and are oriented to the Land Acknowledgement Policy and Administrative Procedures.
- Make a shared commitment to role-model purposeful and authentic reconciliation efforts for the rest of the organization.
- Support and promote opportunities for staff to engage in training on reconciliation.

CAO

- Ensure that the Senior Leadership Team read, sign off on and are oriented to and utilizing the Land Acknowledgement Policy and Administrative Procedures.
- Support and promote opportunities for the Senior Leadership Team to engage in training on reconciliation.

Policy Title: LAND ACKNOWLEDGEMENT POLICY

Policy #: A-106

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



Council

- Include the Land Acknowledgement policy and administrative procedures in elected official orientations and training.
- Ensure that Municipality of Jasper senior leadership team are utilizing the Land Acknowledgement policy and procedures in organizational functions and objectives.
- Support and promote opportunities for the CAO and Senior Leadership Team to engage in training on reconciliation.
- Review the policy and approve changes as required.

ACKNOWLEDGEMENTS

This policy has been developed in consultation with community and Indigenous partners including: Parks Canada – Indigenous Relations, Indigenous Tourism Alberta, members of the Indigenous Peoples' Circle of Jasper, local Indigenous entrepreneurs and those who identify a historical and ongoing connection to this area. The Municipality of Jasper is thankful for their willingness to share their knowledge.

Procedure Title: LAND ACKNOWLEDGEMENT PROCEDURE

Policy #: A-106.1

Effective Date: XXXX, 2025

Date adopted by CAO: XXXX, 2025



SCOPE

This policy applies to Council Policy A-106 Land Acknowledgement Policy.

PURPOSE

The purpose of this policy is to outline a collaboratively developed and approved statement of territorial acknowledgement.

RESPONSIBILITIES

The CAO and Senior Leadership Team are responsible for ensuring that all employees and representatives of the Municipality of Jasper are familiar with the Land Acknowledgement Policy and Administrative Procedures so that they can incorporate the territorial acknowledgement into practice.

TERRITORIAL ACKNOWLEDGEMENT

Version A:

"I would like to begin by acknowledging that the Municipality of Jasper is on Treaty 6 and 8 Territories as well as The Jasper House Métis District. This land is the Traditional Territory, meeting ground, gathering place, travelling route and home for the Dane-zaa, Aseniwuche Winewak, As'in'í'wa'chí Ni'yaw, Nêhiyawak, Anishinaabe, Secwépemc, Stoney Nakoda, Mountain Métis and Métis. The Municipality of Jasper acknowledges the land:

- to honour the relationship Indigenous Peoples have with this land;
- to remind us of our responsibility and obligations to this place and to Indigenous peoples; and,
- to affirm our accountability to address the ongoing impacts of colonization that continue to affect Indigenous Peoples."

Version B:

The Municipality of Jasper respectfully acknowledges that the Municipality of Jasper is on Treaty 6 and 8 Territories as well as The Jasper House Métis District. This land is the Traditional Territory, meeting ground, gathering place, travelling route and home for the Dane-zaa, Aseniwuche Winewak As'in'í'wa'chí Ni'yaw, Nêhiyawak, Anishinaabe, Secwépemc, Stoney Nakoda, Mountain Métis and Métis.

STYLE GUIDE AND PRONUNCIATION

When in written form, capitalize Indigenous Peoples, Traditional Territory(ies) and Treaty. Indigenous Peoples is plural to reflect an understanding of the diversity of Indigenous Peoples.

Procedure Title: LAND ACKNOWLEDGEMENT PROCEDURE

Policy #: A-106.1

Effective Date: XXXX, 2025

Date adopted by CAO: XXXX, 2025



Indigenous name	Pronunciation	English name
Dane-zaa	<u>dane</u> -zah	Beaver
As'in'î'wa'chî Ni'yaw	ah-se-neh-wa-chee nee-yaw	Rocky Mountain Cree
Aseniwuche Winewak	ah-se-neh-wu-chee win-eh-walk	Rocky Mountain People
Nêhiyawak	nee- <u>hay</u> -ah-wuk	Cree
Anishinaabe	ah-nish- <u>nah</u> -bay	Ojibway
Secwépemc	Say- <u>kwep</u> -emk	Shuswap
Stoney Nakoda	stow-nee-na- <u>koh</u> - da	Stoney Nakoda
Mountain Métis	Mountain may-tee	Mountain Métis
Métis	may- <u>tee</u>	Métis

Pronunciation: Empower yourself to ask questions for clarity on how to pronounce local nation names. When you ask questions, you create space for dialogue and relationship building. <https://www.firstvoices.com/> is an online space for Indigenous communities to share and promote language, oral culture and linguistic history.

ACKNOWLEDGEMENTS

The wording for this Land Acknowledgement has been developed in consultation with community and Indigenous partners including: Parks Canada – Indigenous Relations, Indigenous Tourism Alberta, members of the Indigenous Peoples' Circle of Jasper, local Indigenous entrepreneurs and those who identify a historical and ongoing connection to this area. The Municipality of Jasper is thankful for their willingness to share their knowledge.

Policy Title: PUBLIC PARTICIPATION POLICY

Policy #: A-104

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



POLICY STATEMENT

The Municipality of Jasper values the ideas, knowledge, and commitment of community members, groups, and organizations. We recognize that public input is an essential part of local decision-making and helps us better serve our diverse community.

We will:

- Create inclusive and meaningful ways for the public to participate in decisions that affect them.
- Promote these opportunities in multiple ways to reach a broad range of residents, especially those directly affected.
- Provide clear background information so residents can give informed feedback.
- Use public input to better understand the diverse experiences and expectations of the people we serve.

PURPOSE

This policy provides a clear and consistent approach to public participation. It is meant to support Council, municipal staff, and residents by making it easier to gather a wide range of community input to inform decisions.

SCOPE

This policy applies to all public participation activities carried out by the Municipality of Jasper. We will invite residents to share their input on a number of topics, including when we:

- Create municipal budgets
- Start new programs, services, or capital projects
- Develop or change municipal policies and bylaws
- Prepare or update strategic or operational plans
- Review existing programs, services, or service levels

This policy applies to both one-time and ongoing public participation activities. It includes public input collected by municipal staff, consultants, contractors, or citizen boards working on the Municipality's behalf.

There are some situations where the Municipality may decide not to ask for public input. These include:

- When the decision is routine or about day-to-day operations
- When the law says we must do something in a certain way, and we can't change it
- When there is an emergency and we need to act quickly
- When expert advice is needed and public input wouldn't change the outcome

Even if we're not asking for input, we may still share information to help people understand what's happening and why.

Policy Title: PUBLIC PARTICIPATION POLICY

Policy #: A-104

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



STANDARDS

Methods

We will use a variety of public participation methods suited to each project or decision. These may include:

- Surveys
- Workshops
- Open houses
- Interviews
- Online tools
- Advisory committees or citizen panels
- Community Conversations

Design

All public participation opportunities will be designed based on the topic and the impact of the decision. Public participation efforts will be:

- Inclusive and welcoming
- Proportionate to the scale of the decision
- Responsive to community needs
- All public participation activities will:
 - Follow Legislation: We will meet all relevant provincial laws (like the Municipal Government Act, Access to Information Act, and Protection of Privacy Act) and local bylaws and policies (including Policy A-105 on Community Conversations).
 - Follow the International Association for Public Participation (IAP2) Spectrum to choose the right level of engagement.
 - Be inclusive and accessible: We will make sure public participation opportunities are available to groups at risk of exclusion.

RESPONSIBILITIES

- Council: Approve this policy and any updates.
- Chief Administrative Officer (CAO): Approve procedures to support this policy and ensure policy review every 4 years.
- Directors and Managers: Ensure this policy is followed.

DEFINITIONS

Community Conversations: A public engagement approach led by the Municipality (Policy A-105) that supports respectful, inclusive dialogue on local issues.

International Association for Public Participation (IAP2): A professional group that promotes good public participation practices around decisions that affect communities.

Policy Title: PUBLIC PARTICIPATION POLICY

Policy #: A-104

Effective Date: XXXX, 2025

Date adopted by Council: XXXX, 2025



International Association for Public Participation (IAP2) Spectrum: A scale that shows how much influence the public has in a decision, from simply being informed to having final decision-making power.

Municipal Decision-Making: The process by which Council and administration make choices about services, budgets, policies, bylaws, and direction for the community.

Public Participation: Getting input and feedback from residents to help shape decisions that affect their lives.