

MUNICIPALITY OF JASPER
ORGANIZATIONAL MEETING AGENDA
October 25, 2022
Jasper Library & Cultural Centre – Quorum Room
[Municipality of Jasper Strategic Priorities 2022-2026](#)



Notice: Council members and staff are at the Jasper Library and Cultural Centre. Members of the public can attend meetings in person; view meetings through the Zoom livestream; or view archived Council meetings on YouTube at any time. To live-stream this meeting starting at 1:30 pm, use this Zoom link: <https://us02web.zoom.us/j/87657457538>

1 CALL TO ORDER

2 APPROVAL OF AGENDA

2.1 Organizational meeting agenda, October 25, 2022 attachment

Recommendation: That Council approve the agenda for the organizational meeting of Tuesday, October 25, 2022 as presented.

3 MEETING SCHEDULE

3.1 Set date, time and place for regular meetings attachment

Recommendation: That Council set the following dates, times, and locations for regular Council meetings for the year 2022-2023 as follows:

3.2 Set date, time and place for committee of the whole meetings attachment

Recommendation: That Council set the following dates, times, and locations for council committee of the whole meetings for the year 2022-2023 as follows:

4 DEPUTY & ALTERNATE DEPUTY MAYOR POSITIONS & LENGTH OF OFFICE

4.1 Deputy and Alternate Deputy Mayor schedule attachment

Recommendation: That Council approve a Deputy Mayor and Alternate Deputy Mayor schedule rotating on two-month terms commencing November 1, 2022 as follows:

5 COMMITTEE STRUCTURE 2022-2023

5.1 List of boards and committees attachment

Recommendation: That Council approve the list of committees and boards for the year 2022-2023 as presented.

5.2 Appointment to committees and boards attachment

Recommendation: That Council appoint Councillors to committees and boards as follows:

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6 STRATEGIC PRIORITIES

6.1 Council's Strategic Priorities 2022-2026

attachment

Recommendation: That Council confirm the Strategic Priorities for 2022-2026 as presented.

7 ADJOURNMENT

Recommendation: That, there being no further business, the organizational meeting of October 25, 2022 be adjourned at _____.

Please note: All regular and committee meetings of Council are video recorded and archived on YouTube.



Municipality of Jasper 2023 Council Meeting Calendar

Regular meetings are scheduled for 1:30 pm and Committee meetings for 9:30am
at the Jasper Library & Cultural Centre, downstairs, 500 Robson Street, Jasper, AB.

Regular Meeting
Statutory Holiday
Committee of the Whole
Special Meeting Dates

2023	JANUARY							FEBRUARY							MARCH						
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
	1	2	3	4	5	6	7				1	2	3	4				1	2	3	4
	8	9	10	11	12	13	14	5	6	7	8	9	10	11	5	6	7	8	9	10	11
	15	16	17	18	19	20	21	12	13	14	15	16	17	18	12	13	14	15	16	17	18
	22	23	24	25	26	27	28	19	20	21	22	23	24	25	19	20	21	22	23	24	25
	29	30	31					26	27	28					26	27	28	29	30	31	
	APRIL							MAY							JUNE						
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
							1		1	2	3	4	5	6					1	2	3
	2	3	4	5	6	7	8	7	8	9	10	11	12	13	4	5	6	7	8	9	10
	9	10	11	12	13	14	15	14	15	16	17	18	19	20	11	12	13	14	15	16	17
	16	17	18	19	20	21	22	21	22	23	24	25	26	27	18	19	20	21	22	23	24
	23	24	25	26	27	28		28	29	30	31				25	26	27	28	29	30	
	30																				
	JULY							AUGUST							SEPTEMBER						
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
							1			1	2	3	4	5						1	2
	2	3	4	5	6	7	8	6	7	8	9	10	11	12	3	4	5	6	7	8	9
	9	10	11	12	13	14	15	13	14	15	16	17	18	19	10	11	12	13	14	15	16
	16	17	18	19	20	21	22	20	21	22	23	24	25	26	17	18	19	20	21	22	23
	23	24	25	26	27	28	29	27	28	29	30	31			24	25	26	27	28	29	30
	30	31																			
	OCTOBER							NOVEMBER							DECEMBER						
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
	1	2	3	4	5	6	7				1	2	3	4						1	2
	8	9	10	11	12	13	14	5	6	7	8	9	10	11	3	4	5	6	7	8	9
	15	16	17	18	19	20	21	12	13	14	15	16	17	18	10	11	12	13	14	15	16
	22	23	24	25	26	27	28	19	20	21	22	23	24	25	17	18	19	20	21	22	23
	29	30	31					26	27	28	29	30			24	25	26	27	28	29	30
															31						

Jan 31-Feb 2	Council Strategic Planning Session
May 25-28	TBC: Federation of Canadian Municipalities Conference: May 25-28, Toronto, ON
July 25	Summer break
August 1	Summer break
Sept 27-29	TBC: ABMunis Tradeshow & Convention - Edmonton
Oct 24	TBC: Organizational meeting, following 9:30am COTW
Nov 21-22	TBC: Budget presentations
Dec 15	TBC: Community Christmas Party
Dec 26	Holiday break

Municipality of Jasper
Deputy and Alternate Deputy Mayor
November 2022 – October 2023



Dates	Deputy Mayor	Alternate Deputy Mayor
Nov. 1 – Dec. 31, 2022		
Jan. 1 – Feb. 28, 2023		
March 1 – April 30, 2023		
May 1 – June 30, 2023		
July 1 – Aug. 31, 2023		
Sept. 1 – Oct. 31, 2023		

Municipality of Jasper

Council Appointments to Boards & Committees

October 2022



Council Boards and Committees

Board or Committee Name	Appointed Councillor(s)	Alternate
Emergency Advisory		
Hospitality and Twinned Communities		
Human Resources		
Jasper Municipal Library		
Legislative		
Regional Assessment Review Board		

Community Conversations

Community Conversation Name	Appointed Councillor(s)	Alternate
Early Childhood		
School Age		
Adults		
Seniors		
Arts and Culture		
Recreation		
Environmental Responsibility		

Corporations

Corporation Name	Appointed Councillor(s)	Alternate
Jasper Community Housing Corporation		
Jasper Community Housing Corporation Chairperson		

External Boards and Committees

Board or Committee Name	Appointed Councillor(s)	Alternate
Communities in Bloom		
Evergreens Foundation Board		
Jasper Partnership Initiative		
Jasper Yellowhead Museum and Archives		
TransCanada Yellowhead Highway Association		
West Yellowhead Community Futures		
West Yellowhead Waste Management Authority		
Yellowhead Regional Library		
Rural Renewal Initiative Stream		

Municipality of Jasper
Council Boards & Committees
 Organizational Meeting, October 2022



Board or Committee	Number required
Community Conversations	1 councillor + 1 alternate (per focus area)
Emergency Advisory	2 councillors + Mayor
Hospitality and Twinned Communities	2 councillors
Human Resources	3 councillors
Jasper Municipal Library & Yellowhead Regional Library	1 councillor + 1 alternate* * Alternate is only for YRL
Legislative	3 councillors
Regional Assessment Review Board	requires completion of provincial training
Jasper Community Housing Corporation	2 councillors + 2 alternates
Communities in Bloom	1 councillor
Evergreens Foundation Board	1 councillor
Jasper Partnership Initiative	1 councillor + 1 alternate
Jasper Yellowhead Museum and Archives	1 councillor
TransCanada Yellowhead Highway Association	1 councillor + 1 alternate
West Yellowhead Community Futures	2 councillors + 1 alternate
West Yellowhead Waste Management Authority	2 councillors
Rural Renewal Initiative Stream Stakeholder Committee	1 councillor



Municipality of Jasper

STRATEGIC PRIORITIES

2022-2026

www.jasper-alberta.ca



About the MUNICIPALITY OF JASPER

The Municipality of Jasper respectfully acknowledges that Jasper National Park and the Municipality of Jasper are on Treaty 6 and 8 Territories as well as Métis Region 4. This land is the Traditional Territory, meeting ground, gathering place, travelling route and home for the Dane-zaa (Beaver), Nêhiyawak (Cree), Anishinaabe (Ojibway), Secwépemc (Shuswap), Stoney Nakoda and Métis.

The Municipality honours the historical and ongoing relationship between this land and the many Indigenous Peoples that were present and thrived in this area since time immemorial. The Municipality of Jasper acknowledges the past and ongoing impacts of the colonization of Indigenous Peoples and lands and commits to reconciliation efforts in partnership with those whose Traditional Territory the Municipality of Jasper occupies.

Today, Jasper is home to just under 5,000 full-time residents who come from a wide diversity of backgrounds, abilities, and orientations. Our community typically welcomes over 2,000,000 visitors every year who come to experience the hospitality of our mountain town and its shimmering glaciers, abundant wildlife, crystal-clear lakes, thundering waterfalls, deep canyons and evergreen forest — all surrounded by towering mountains.

The Municipality of Jasper is unique because it is a town, located within a province (Alberta) and within a National Park (Jasper National Park).

The Municipality of Jasper was formed by the Province of Alberta on July 20, 2001, and is led by a locally elected Mayor and 6-member Council who provide leadership, governance and oversight of the operations of the Municipality.

About 170 people work for the Municipality, providing the day-to-day services that keep the town running to the benefit of residents and visitors alike. These services include items related to core infrastructure such as road clearing and maintenance; water treatment and supply; and managing solid waste; as well as a broad suite of human services such as recreation and culture, social supports and childcare.



Municipality of Jasper Council



Councillor Helen Kelleher-Empey, Councillor Scott Wilson, Councillor Kathleen Waxer, Mayor Richard Ireland
Councillor Ralph Melnyk, Councillor Wendy Hall, Councillor Rico Damota

A message from the MAYOR

On behalf of Council, I am pleased to share our Strategic Priorities for the term 2022-2026.

Establishing Strategic Priorities is a critical step to provide foundational guidance and enhance Council and administrative alignment to more effectively advance community aspirations. The 2021 election provided councillors with an unparalleled opportunity to engage with citizens and to hear, unfiltered, residents' priorities. The post-election period has allowed councillors time to distill that information, and to reflect upon and refine their individual sense of the relative weighting of multiple, sometimes competing, priorities. In spring 2022, assisted by a professional facilitator, Council gathered with our CAO and key administrative staff to consolidate individual priorities into one cohesive set of Council priorities. Over the course of two intensive days, Council formulated the key concepts underlying this document. In the following weeks, Council devoted additional focused working sessions to confirm, sharpen and articulate its collective approach, such that this final document is a clear reflection of Council's Strategic Priorities for the balance of the current term and beyond.

While both individually and collectively adopting and committing to these Strategic Priorities, Council respectfully acknowledges that the underlying principles are certainly not new. Successive previous Councils have established a firm foundation upon which we

continue to build with confidence. The five pillars of sustainability as outlined in the Jasper Community Sustainability Plan – economic, social, environmental, cultural, and governance – continue to guide the development and refinement of our current Strategic Priorities. We recognize that consistency in focus and effort are critical components to successfully advancing community goals. The vision, the hopes, the dreams of the community have not altered. The recognition by previous Councils of the primacy of 'Community Health' remains intact.

Building on that established premise, Council will continue to take proactive steps to foster a healthy community. Within the broad context of Community Health, Council has confirmed the strategic importance of three recognized themes: Housing, Relationships, and the Environment; and has identified the need for two additional themes: Organizational Excellence and Advocacy.

Encompassed within this collection of themes, Council has identified 31 individual strategic actions. It is essential to recognize that just as our community is an integrated whole – and much more than the sum of its parts – this document is similarly intended to be read and understood as an integrated whole: that each identified action does not stand alone; that they work in unison, and that each may fit within and advance any number of Strategic Priorities.



RICHARD IRELAND Mayor

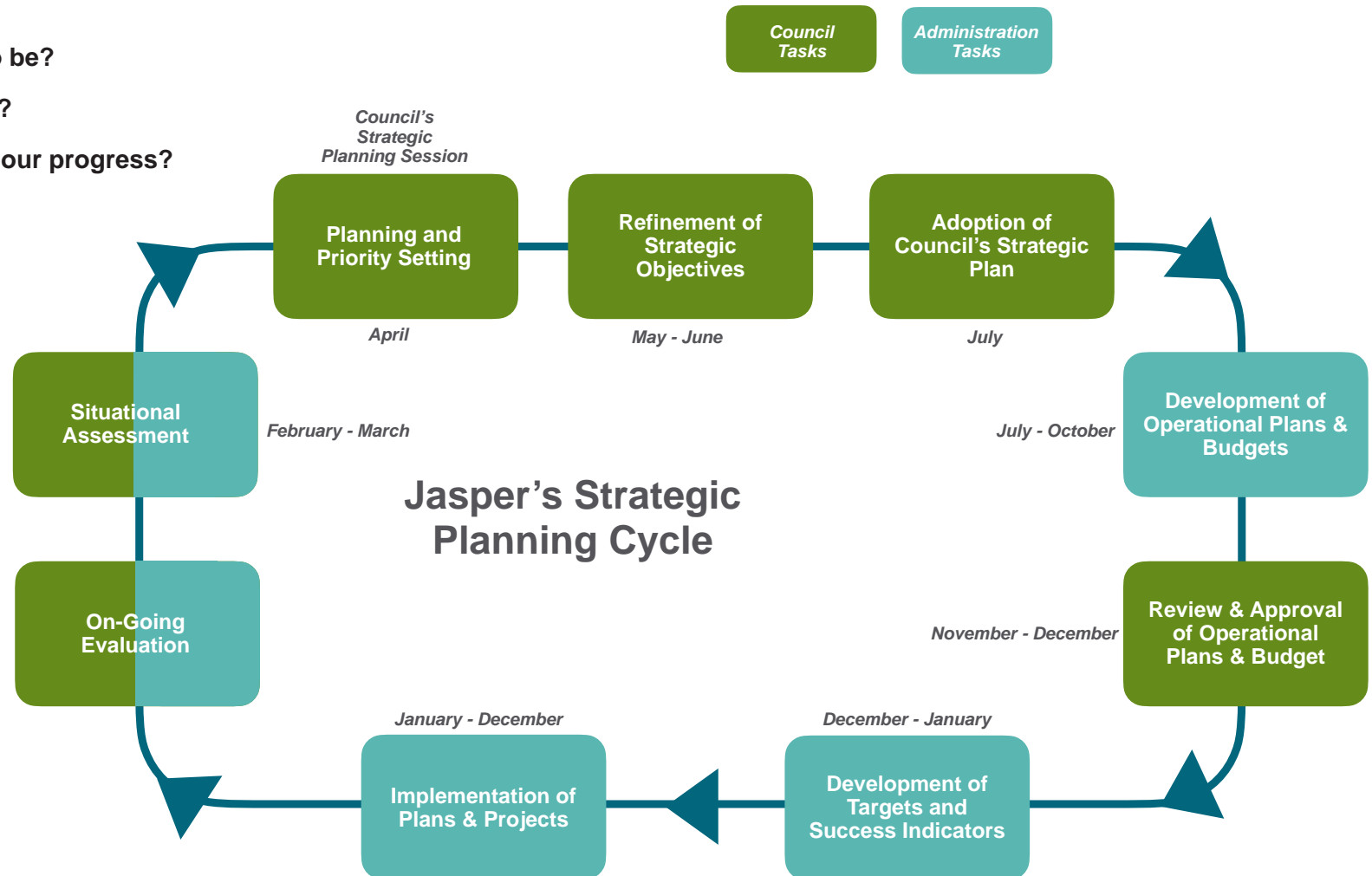
In relentless pursuit of these Strategic Priorities, Council proudly acknowledges the immeasurable contribution of our municipal staff to fostering Community Health and well-being: a continuing contribution based on their self-established values of professionalism, empathy, accountability, respect, communication, and teamwork. We recognize that our residents deserve no less, from staff, and from Council.

Framework & Process

The purpose of this Strategic Plan is to articulate strategic choices and provide information on how the organization intends to achieve its priorities.

The Strategic Plan outlines priorities to be achieved over the next several years and addresses four questions:

- Where are we now?
- Where do we want to be?
- How do we get there?
- How do we measure our progress?



Council's Strategic Priorities



Council acknowledges and respects the values established by the employees of the Municipality:

Professionalism, Empathy, Accountability, Respect, Communication, Teamwork

COMMUNITY HEALTH

The health of our community is the foundation of our future.



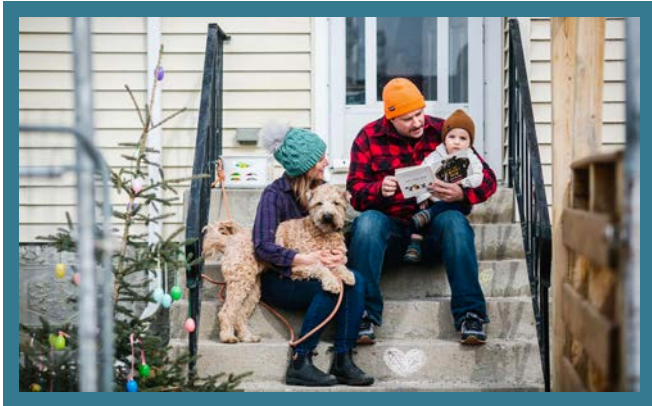
To foster a healthy community, we....

- Take proactive steps to reduce the risk of people becoming vulnerable and respond when they are vulnerable.
- Promote and enhance recreational and cultural opportunities and spaces.
- Enable and facilitate events that provide opportunities to increase community connections.
- Embrace our growing diversity.
- Leverage and create opportunities for greater inclusion.
- Recognize the fundamental importance of our tourism economy.



HOUSING

Shelter is foundational for quality of life, social well-being, community stability and economic health.



To address housing, we...

- Build our internal capacity to advance our housing priorities.
- Invest in infrastructure to support housing.
- Invest in developing community focused housing units.
- Facilitate others in developing diverse housing options.
- Explore increasing the number of units available for municipal staff accommodation.



RELATIONSHIPS

We recognize that our ability to provide effective community leadership relies on the strength of our relationships, primary amongst which are our relationships within our organization.



To maintain strong relationships, we...

- Nurture our most important relationships which are those within our organization, all of whom share a commitment to best serve our community.
- Communicate and engage with residents.
- Collaborate with other municipalities, orders of government, indigenous partners and advocacy associations.
- Welcome the expertise, innovation, creativity and commitment of community members, groups, associations and businesses.
- Continue along the path of Reconciliation.

ENVIRONMENT

We will be a leader in sound environmental practices.



To demonstrate care for our environment we...

- Value the unique opportunities and responsibilities arising from our location inside a National Park and World Heritage Site.
- Focus on prevention, mitigation, and preparation for natural disasters.
- Increase opportunities for active transportation and transportation alternatives.
- Include an environmental lens into our decision making and operational plans.
- Examine and adjust our services to ensure they are providing the expected environmental benefits.

ORGANIZATIONAL EXCELLENCE

Working with our CAO, we will embed a culture of service delivery excellence and innovation throughout the organization.



To advance organizational excellence we....

- Empower our staff by investing in the training and tools they require.
- Entrust our staff to develop healthy relationships with the people they serve.
- Proactively plan for and invest in the maintenance and management of our natural assets and built infrastructure.
- Ensure residents receive quality service that provides strong value for dollar.
- Pursue alternative revenue sources and equitable distribution of costs.

ADVOCACY

We empower, facilitate and lead discussions of importance to our community.



To advocate with, and on behalf of, our community we...

- Strengthen our voice by partnering with those who share our interests.
- Contribute our voice to support community, industry, and partners in their advocacy efforts.
- Increase awareness and understanding of our unique conditions with other orders of government and funders.
- Pursue the acquisition of tools and authorities to enhance service delivery, equity and affordability.
- Take active and strategic steps to advance Jasper's interests, including the acquisition of land-use planning and development authority and attaining Resort Municipality Status.

